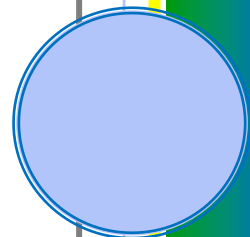




BLUE CRANE ROUTE MUNICIPALITY (EC102)

DRAFT MTREF 2014/2015 BUDGET

TABLED TO COUNCIL ON 31 MARCH 2014



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- All public libraries within the municipal area
- At www.bcrm.gov.za

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Abbreviations and Acronyms

BCDA	Blue Crane Development Agency	MFMA	Municipal Financial Management Act
BCRM	Blue Crane Route Municipality	MIG	Municipal Infrastructure Grant
CFO	Chief Financial Officer	MPRA	Municipal Properties Rates Act
CM	Municipality Manager	MSA	Municipal Systems Act
CPI	Consumer Price Index	MTEF	Medium-term Expenditure Framework
CRRF	Capital Replacement Reserve Fund	MTREF	Medium-term Revenue and Expenditure Framework
DoRA	Division of Revenue Act	NERSA	National Electricity Regulator South Africa
DWA	Department of Water Affairs	NGO	Non-Governmental organisations
EE	Employment Equity	NKPIs	National Key Performance Indicators
FBS	Free basic services	OHS	Occupational Health and Safety
GAMAP	Generally Accepted Municipal Accounting Practice	OP	Operational Plan
GDP	Gross domestic product	PBO	Public Benefit Organisations
GFS	Government Financial Statistics	PHC	Provincial Health Care
GRAP	General Recognised Accounting Practice	PMS	Performance Management System
HR	Human Resources	PPE	Property Plant and Equipment
HSRC	Human Science Research Council	PPP	Public Private Partnership
IDP	Integrated Development Strategy	PTIS	Public Transport Infrastructure System
IT	Information Technology	RG	Restructuring Grant
kℓ	kilolitre	RSC	Regional Services Council
km	kilometre	SALGA	South African Local Government Association
KPA	Key Performance Area	SAPS	South African Police Service
KPI	Key Performance Indicator	SDBIP	Service Delivery Budget Implementation Plan
kWh	kilowatt	SMME	Small Micro and Medium Enterprises
ℓ	litre		
LED	Local Economic Development		
MEC	Member of the Executive Committee		

PART 1 – ANNUAL BUDGET

1.1 Mayor's Report

Blue Crane Route Municipality has a constitutional mandate to deliver services to its communities. The IDP (Integrated Development Plan) illustrates integrated strategic planning of the municipality.

The IDP review relates to assessing the Municipality's performance against organization objectives as well as implementation, delivery and taking into consideration new information and changed circumstances. Furthermore the IDP review is also looked at in the light of changing internal and external circumstances that impact on the priority issues, objectives, strategies, projects and programmes of IDP. The annual revision of the IDP must inform the Municipality's financial and institutional planning and most importantly, the drafting of the annual budget.

Section 21 requires the Mayor of a municipality to-coordinate the process for preparing the annual budget, review the municipal integrated development plan and budget related policies. The Mayor ensures that the tabled budget and any revisions of the integrated development plan are mutually consistent and credible. The IDP process in the Municipality should encourage participation of key stakeholders in the different stages of the planning process. In order to allow stakeholders to provide value added inputs to own and commit to the process some underlying factors behind the notion of participation are envisaged.

Formulating this MTREF required a team effort, and it is for this purpose that the 2014/2015 IDP, Budget, SDBIP and PMS Process & Action Plan have been prepared and adopted. The plan serves to strengthen the working partnerships between the Council, Budget and Treasury Office and all Departments, so that together we can tackle the formulation of an IDP and MTREF Budget that embodies a three-year outlook, is reflective of Council's commitment to its social and economic goals, and is the outcome of rigorous debate and analysis.

The 2014/2015 IDP, Budget, SDBIP and PMS Process & Action Plan ensure enhanced accountability in the use of public resources and improving service delivery to our communities.

The Municipality recognises the legal prescriptions in as far as community consultation is concerned. In essence, the three processes necessitating synergised community consultation

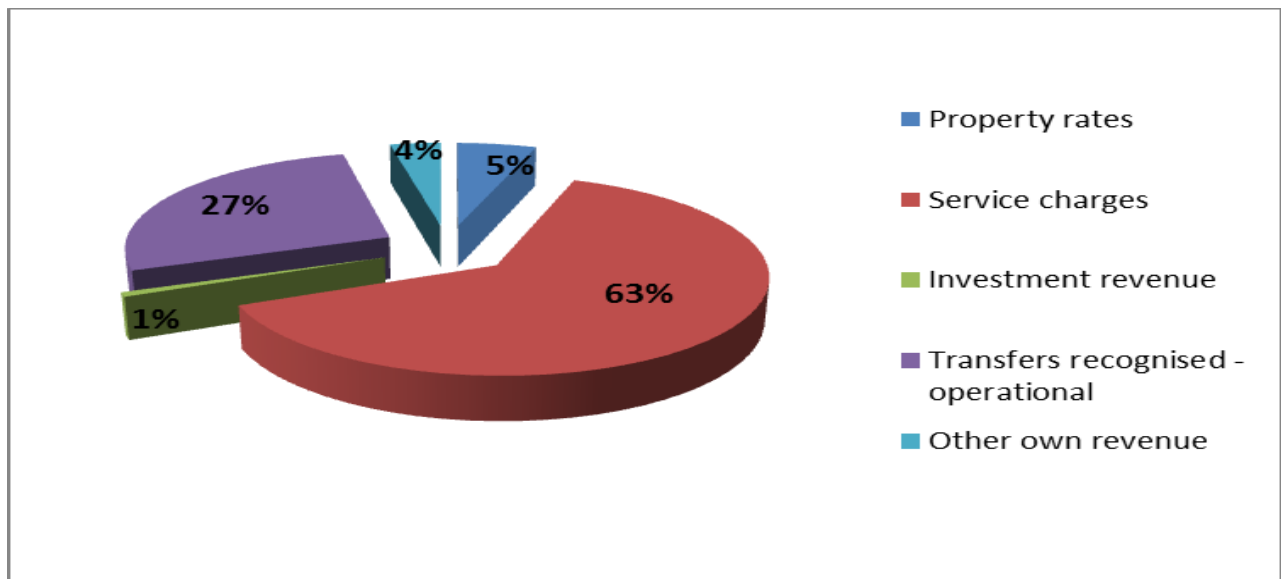
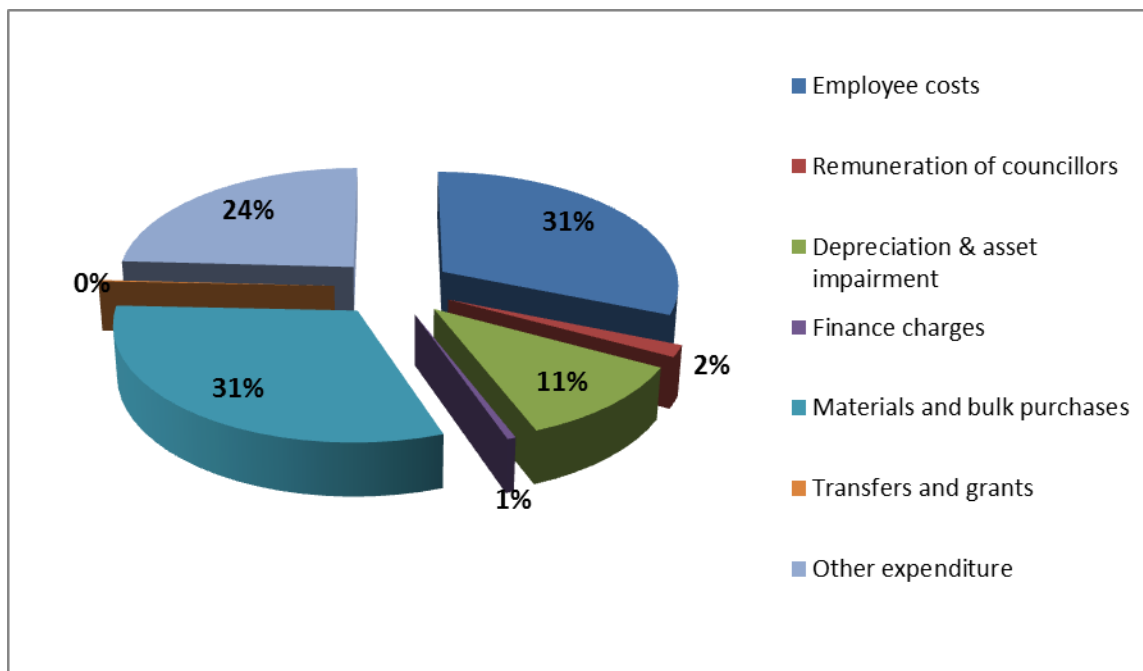
are the IDP process, the Budgeting process and the Performance Management implementation process.

One of the main features of the IDP process is the involvement of community and stakeholder organisations in the process. Participation of affected and interested parties is very important to ensure that the IDP addresses the real issues that are experienced by the communities of Blue Crane Route Municipality. The local Newspaper, Website, Facebook and local Notice Boards was used to inform stakeholders about the IDP review process and invited interested parties to participate in the representative forums within the Blue Crane Route Municipal area.

Community participation through the CPB formed an integral part of the IDP review process, and the finalization of the 2014/2015 Draft MTREF Budget.

SUMMARY OF DRAFT BUDGET: 2014/2015

Description	2014/15 Medium Term Revenue & Expenditure Framework
R thousands	Budget Year 2014/15
<u>Financial Performance</u>	
Property rates	9,080
Service charges	106,447
Investment revenue	1,478
Transfers recognised - operational	50,061
Other own revenue	6,503
Total Revenue (excluding capital transfers and contributions)	173,570
Employee costs	60,435
Remuneration of councillors	3,215
Depreciation & asset impairment	21,624
Finance charges	1,281
Materials and bulk purchases	59,920
Transfers and grants	2,711
Other expenditure	49,024
Total Expenditure	198,210
Surplus/(Deficit)	(24,641)
Transfers recognised - capital	15,146
Contributions recognised - capital & contributed assets	—
	(9,494)
Surplus/(Deficit) after capital transfers & contributions	
Share of surplus/ (deficit) of associate	—
Surplus/(Deficit) for the year	(9,494)
<u>Capital expenditure & funds sources</u>	
Capital expenditure	30,126
Transfers recognised - capital	15,146
Public contributions & donations	—
Borrowing	13,000
Internally generated funds	1,980
Total sources of capital funds	30,126

Estimated Revenue:**Estimated Expenditure:**

N.M. SCOTT
MAYOR

1.2 Council Resolutions

The contents of the following extract from the Council resolution taken at a Council meeting held on 31 March 2014 be noted:

1. *The Council of Blue Crane Route Municipality, acting in terms of Section 24 of the Municipal Finance Management Act, (Act 56 of 2003) approves:*
 - 1.1. *The annual draft MTREF budget of the Blue Crane Route Municipality for the financial year 2014/15 and the multi-year and single-year capital appropriations as set out in the following tables:*
 - 1.1.1. *Budgeted Financial Performance (revenue and expenditure by standard classification) as contained in BCRM Table A2;*
 - 1.1.2. *Budgeted Financial Performance (revenue and expenditure by municipal vote) as contained in BCRM Table A3;*
 - 1.1.3. *Budgeted Financial Performance (revenue by source and expenditure by type) as contained in BCRM Table A4; and*
 - 1.1.4. *Multi-year and single-year capital appropriations by municipal vote and standard classification and associated funding by source as contained in BCRM Table A5.*
 - 1.2. *The financial position, cash flow budget, cash-backed reserve/accumulated surplus, asset management and basic service delivery targets are approved as set out in the following tables:*
 - 1.2.1. *Budgeted Financial Position as contained in BCRM Table A6;*
 - 1.2.2. *Budgeted Cash Flows as contained in BCRM Table A7;*
 - 1.2.3. *Cash backed reserves and accumulated surplus reconciliation as contained in BCRM Table A8;*
 - 1.2.4. *Asset management as contained in BCRM Table A9; and*
 - 1.2.5. *Basic service delivery measurement as contained in BCRM Table A10.*
 - 1.3. *That Council take note of all the Supporting schedules SA1 to SA37 included in the budget.*
 - 1.4. *That Council approve a 6% increase on the whole tariff structure, excluding electricity tariff of 7.39% due to pending NERSA approval.*
 - 1.5. *That Council note that the National Treasury restricted the municipality to only 6%.*
 - 1.6. *That Council make provision for the 6.8% (CPI +1%) increase for salaries according to the Bargaining Council's conditions, pending their final approval.*
 - 1.7. *That Council resolves to approve the Draft 2014/2015 Reviewed IDP for public participation.*
 - 1.8. *That Council note that the status of the Financial Policies, remains the same until reviewed before 31 May 2014.*
 - 1.9. *That Council take note of and approve the draft 2014/2015 MTREF Operating and Capital Budget of the Entity, Blue Crane Development Agency (BCDA).*
 - 1.10. *That Council take into account all comments, objectives and input, that will be received after public and stakeholder consultations before the final adoption of the 2014/2015 MTREF Budgets and IDP documents by 31 May 2014.*

1.11 That Council note that the consolidated budget of the municipality and entity will be submitted to National Treasury within the prescribed time frame and placed on the websites.

I, N.M. Scott, the Mayor of the Blue Crane Route Municipality hereby declare that the above is a true copy of the resolution taken at a Council Meeting held on 31 March 2014.

**N.M. SCOTT
MAYOR**

1.3 Executive Summary

Over the past financial years via sound and strong financial management, Blue Crane Route Municipality has moved internally to a position of relative financial stability. There is also a high level of compliance with the MFMA and other legislation directly affecting financial management.

The Systems Act requires a municipality to include a financial plan, including a 3 year budget, in the annual Integrated Development Plan (IDP). In essence this financial plan is a medium term strategic framework on how the municipality plans to deliver services, within financial means.

The Blue Crane Route Municipality's (BCRM) Medium Term Revenue and Expenditure Framework (MTREF) materially comply with the latest budget regulations as well as the requirements of the National Treasury (MFMA Circulars 48, 51, 54, 55, 58, 59, 66, 67, 70 and 72. This plan has been prepared taking in consideration the priorities and direction established by municipality during the 2014/2015 budget deliberations.

The Council's strategic objective of service delivery includes the continuation of the acceptable levels of service as well as the improvement in those areas where it lacks acceptable levels.

The balancing act is to achieve these objectives with available financial resources, and to always consider the effect of tariff adjustments on the community at large, and specifically the poor. In addition, the municipality did not escape the effect of the global economic downturn, as well as the recently announced tariff increase by Eskom, and this makes the achievement of the service delivery objectives so much more difficult.

The financial principles and policies that the municipality has fundamentally adhered to for many years are identified and that will lead the BCRM's financial stability and sustainability into the coming years. These principles and policies will establish the basic framework for the responsible management of the municipality's financial resources.

The Blue Crane Route Municipality has an effective internal control system in place, but must still address certain gaps as raised by the Auditor General. The Budget and Treasury Office has the following objectives:

- Implementation of MFMA
- Implementation of the Property Rates Act
- Management of the Budget Process
- Performance of the Treasury Function
- Management of Municipal Revenue
- Establishment of a Supply Chain Management Unit
- Maintenance of Internal Financial Control
- Production of Financial Performance Reports
- To retain the Financial Viability of the Municipality
- To have a Clean Audit Report
- Internal Audit

The Blue Crane Route Municipality has a Supply Chain Management Unit as reflected in the Financial Services Organogram.

The Supply Chain Management (SCM) is up and running within the BCRM and strict control measures are in place according to the MFMA, SCM Regulations, MFMA Circulars and the BCRM SCM Policy.

An action plan was drawn up on the audit outcomes and the municipality is currently in the implementation phase to ensure that the shortfalls are addressed and that all relevant procedures have been put in place.

Most creditors are paid within 30 days from receipt of invoice, with minimal disputes spilling beyond the 30 day period. We have regularised the payment process by dedicating Thursdays for payment dates as well as the 25th and month end for certain service providers that stipulate these cut-off dates. The actual creditor's turnover rate is yet to be calculated.

The BCRM did make provision for funding, available to the Municipality's Entity, BCDA, and the Local Tourism Office.

The municipality's budget must be seen within the context of the policies and financial priorities of the National, Provincial and District Government. In essence, the spheres of Government are partners in meeting the service delivery challenges faced in Blue Crane Route. The municipality alone however, cannot meet these challenges. It requires support from the other spheres of Government through the direct allocation of resources as well as the achievement of their policies.

1.3.1 National Context

South Africa has achieved considerable success in achieving macroeconomic stability; however, the economy is still plagued with high levels of unemployment and poverty.

The following table shows the allocations to BCRM as set out in the National Budget, Division of Revenue Bill in the MTREF period; and the Provincial allocations:

LOCAL GOVERNMENT MTEF ALLOCATIONS 2014/15 - 2016/17			
	2014/15	2015/16	2016/17
	R thousands	R thousands	R thousands
EC102 BLUE CRANE ROUTE			
Direct transfers			
Equitable share	42 429	44 635	44 191
Infrastructure	15 891	14 075	14 513
Municipal Infrastructure Grant	15 891	14 075	14 513
Capacity building and other current transfers	3 534	2 617	2 718
Local government financial management grant	1 600	1 650	1 700
Municipal systems improvement grant	934	967	1 018
Expanded public works programme integrated grant for municipalities	1 000		
Sub total direct transfers	61 854	61 327	61 422
Indirect transfers			
Infrastructure transfers	-	-	-
Integrated national electrification programme (Eskom) grant	-	-	-
Capacity building and other current transfers	-	-	-
Sub total indirect transfers	-	-	-
Total	61 854	61 327	61 422
Transfers from Provincial Departments			
Municipal Allocations from Provincial Departments	2 309	2 307	-
<i>of which:</i>			
Local Government and Traditional Affairs	112	110	-
Local Economic Development (LED) Capacity	112	110	-
Department of Sport, Recreation, Arts and Culture	2 197	2 197	-
Library Subsidy	2 197	2 197	-
Total: Transfers from Provincial Departments	2 309	2 307	-

Source: DoRA

Each year, National Treasury issues a circular to municipalities advising them of the budget parameters within which municipalities should work when preparing their budgets.

The actual CPI inflation for 2012 was 5.7% and is estimated at 5.9% for 2013. The headline CPI forecast for 2014/2015 is 5.6%, 2015/2016 is 5.4%, 2016/2017 and is 5.4%. However these figures can change very fast due to external factors as recently experienced.

These growth parameters apply to tariff increases for property rates, user and other charges raised by municipalities and municipal entities, to ensure that all spheres of government support the national macroeconomic policies, unless it can be shown that external factors impact otherwise. Unfortunately, as explained earlier on, the effect of the Eskom tariff adjustments *inter alia* forces the municipality to increase tariffs by much more than the CPI forecast.

There are no proposed material amendments to the budget related policies.

Basic services are provided to a large degree to all towns in the municipal boundaries, and there is a continuing effort in extending services.

The budget is cash funded, while at the same time, extending within financial means, service delivery and free basic services.

We need to recognise the funding role of the National and Provincial Government, with contribution from these spheres of governments through grants and subsidies being 29% of total budget.

National, Provincial, District and local priorities for service delivery must be aligned and this is to a large degree achieved through the IDP process, whereby communities give input into service needs and which is being incorporated into the IDP. The different spheres of government then allocate resources to these requirements, but we must emphasis again that it is only to the extent that resources are available. Our infrastructure development objectives are clearly to have services to acceptable levels to all.

While we recognise the need for the extension of services through infrastructure development, we must also recognise the need for the maintenance of these infrastructures and to this end we provide in the capital program for replacement of some of our ageing vehicles and equipment. However, to provide for the capital is probably not that problematic, but to find the funds to maintain our infrastructure and other assets properly in the operating budget, without overburdening our consumers and ratepayers, is the big concern. It is common knowledge that the first place where funds are cut when other expenditure items increase to such an extent that a reduction in expenditure is necessary, is on maintenance votes. In this budget our maintenance expenditure equates to 2% of operating expenditure, which is below the national treasury minimum of 5% and the pressure on this type of expenditure is increasing every year.

The BCRM has done all in their power to address service delivery requirements within our financial means and would like to thank our community for their inputs into the IDP process, the Councillors for their continued hard work and support as well as the Municipal Manager and his staff for all their efforts.

1.3.2 External factors

There is no real growth in the municipal area, with the number of people, as well as the number of households, remaining fairly consistent.

Job opportunities are limited, and the National budget identified employment creation as a priority and suggests that municipal capital and maintenance projects should seek to assist in this manner, by implementing labour intensive projects within financial means.

1.3.3 General inflation outlook and its impact on the municipal activities

General inflation (CPI) is estimated 6.2% for the 2014/2015 financial year. This of course lends to expectations that municipal tariffs should increase by more or less the same percentage, which is set at 6%.

Description	MTREF Budget 2014/2015	MTREF Budget 2015/2016	MTREF Budget 2016/2017
General Inflation	6.2%	5.9%	5.5%

1.3.3.1 Interest rates for borrowing and investments of funds

The following assumptions are built into the MTREF:

Description	MTREF Budget 2014/2015	MTREF Budget 2015/2016	MTREF Budget 2016/2017
Average Interest Rate – New Borrowing	10.7%	11.2%	11.7%
Average Interest Rate - Investments	6.5%	7%	7.5%

1.3.3.2 Rates, tariffs charges and timing for revenue collection

The Blue Crane Route Municipality bill the consumers on a monthly bases for services rendered as per norms and standards of revenue management.

The following table shows the assumed average percentage increases built into the MTREF for rates, tariffs and charges:

Description	MTREF Budget 2013/2014	MTREF Budget 2014/2015	MTREF Budget 2015/2016
Rates	6%	5.4%	5.4%
Water	6%	5.4%	5.4%
Sewerage	6%	5.4%	5.4%
Sanitation	6%	5.4%	5.4%
Refuse	6%	5.4%	5.4%
Electricity – monthly consumption tariff	7.39%	5.4%	5.4%

In general terms, the timing rates, tariffs and charges are based on the following:

Description	Comments
Rates and annual charges	Annual and monthly billing July. Interim billing throughout the year as required. Revenue foregone recognized in July
Consumption	Monthly billing. Ongoing prepayment meters. Seasonal fluctuations
Service Charges	Generally steady state throughout the financial year with seasonal fluctuations

Although almost all the capital projects are funded from external sources, the Municipality was able to contribute an amount of R 1,980,000 from own funds and also contributed an amount of R 1,735,870 for the maintenance of the Infrastructure in the Blue Crane Route Municipal area.

BCRM had to budget for Loan Financing in the amount of R 13,000,000 to bridge finance a MIG project – Somerset East WWTW – as the original MIG allocation is insufficient to complete the project in the projected timeframe.

The capital expenditure budget is dependent upon the BCRM being able to access the funding anticipated from the various funding sources.

G.J. GOLIATH
MANAGER: FINANCIAL SERVICES(CFO)

1.4 Annual Budget Tables

The general contact information as requested by National Treasury is reflecting on the following template in point 1.5.

The following twenty (20) pages, directly after point 1.5 (contact information) present the annual budget tables A1 to A10 (as required in terms of Section 8 of the Municipal Budget and Reporting Regulations):

- Tables 1 to 10 set out the 2014/2015 draft budget with no Municipal Entities as approved by the Council.
- Tables 11 – 20 set out the 2014/2015 draft consolidated MTREF budget with Municipal Entities as approved by the Council.

1.5 EC102 – Blue Crane Route Contact Information

EC102 Blue Crane Route - Contact Information	
A. GENERAL INFORMATION	
Municipality	EC102 Blue Crane Route
Grade	Grade 2
Province	EC EASTERN CAPE
Web Address	www.bcrm.gov.za
e-mail Address	leonieb@bcrm.gov.za
B. CONTACT INFORMATION	
Postal address:	
P.O. Box	21
City / Town	Somerset East
Postal Code	5850
Street address	
Building	Town Hall
Street No. & Name	67 Nojoli Street
City / Town	Somerset East
Postal Code	5850
General Contacts	
Telephone number	042 2436406
Fax number	042 2432250
C. POLITICAL LEADERSHIP	
Speaker:	
Name	Ms Marjorie Scott
Telephone number	042 243 1333
Cell number	082 657 1339
Fax number	042 243 0633
E-mail address	council@bcrm.gov.za
Secretary/PA to the Speaker:	
Name	Ms Charmaine Simonse
Telephone number	042 243 6404
Cell number	082 893 9744
Fax number	042 243 0633
E-mail address	council@bcrm.gov.za
Mayor/Executive Mayor:	
Name	Ms Marjorie Scott
Telephone number	042 243 1333
Cell number	082 657 1339
Fax number	042 243 6033
E-mail address	council@bcrm.gov.za
Secretary/PA to the Mayor/Executive Mayor:	
Name	Ms Charmaine Simonse
Telephone number	042 243 6404
Cell number	082 893 9744
Fax number	042 243 0633
E-mail address	council@bcrm.gov.za
Deputy Mayor/Executive Mayor:	
Name	n/a
Telephone number	
Cell number	
Fax number	
E-mail address	
Secretary/PA to the Deputy Mayor/Executive Mayor:	
Name	n/a
Telephone number	
Cell number	
Fax number	
E-mail address	
D. MANAGEMENT LEADERSHIP	
Municipal Manager:	
Name	Mr Thabiso Klaas
Telephone number	042 243 6403
Cell number	082 605 6830
Fax number	042 243 0633
E-mail address	thabisok@bcrm.gov.za
Secretary/PA to the Municipal Manager:	
Name	Ms Suzette Miggels
Telephone number	042 243 6402
Cell number	082 329 6823
Fax number	042 243 6033
E-mail address	suzette@m@bcrm.gov.za
Chief Financial Officer	
Name	Mr G Goliath
Telephone number	042 243 6405
Cell number	083 300 8877
Fax number	086 517 2550
E-mail address	gerardg@bcrm.gov.za
Secretary/PA to the Chief Financial Officer	
Name	Ms Leonie Botha
Telephone number	042 243 6406
Cell number	083 654 9557
Fax number	086 550 6055
E-mail address	leonieb@bcrm.gov.za
Official responsible for submitting financial information	
Name	Mr Martin Meyer
Telephone number	042 243 6489
Cell number	082 325 1362
Fax number	042 243 2250
E-mail address	caofficer@bcrm.gov.za
Official responsible for submitting financial information	
Name	Ms Christel Botha
Telephone number	042 243 6487
Cell number	082 268 2950
Fax number	086 517 2550
E-mail address	finance@bcrm.gov.za
Official responsible for submitting financial information	
Name	Mr Vurge van Rayner
Telephone number	042 243 6406
Cell number	079 571 0916
Fax number	042 243 2250
E-mail address	gerardg@bcrm.gov.za

Table 1 BCRM Table A1 – Budget Summary

EC102 Blue Crane Route - Table A1 Budget Summary										
Description	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousands										
Financial Performance										
Property rates	5,947	7,557	8,117	8,594	8,564	8,564	8,564	9,080	9,571	10,087
Service charges	61,592	68,634	77,431	93,898	100,137	100,137	100,137	106,447	112,195	118,254
Investment revenue	1,645	1,419	1,619	1,200	1,400	1,400	1,400	1,478	1,400	1,400
Transfers recognised - operational	40,046	44,709	51,172	49,087	51,237	51,237	51,237	50,061	51,031	50,760
Other own revenue	10,233	7,262	12,677	6,105	10,318	10,318	10,318	6,503	6,135	6,460
Total Revenue (excluding capital transfers and contributions)	119,463	129,580	151,016	158,884	171,655	171,655	171,655	173,570	180,331	186,961
Employee costs	42,887	46,973	48,736	55,693	55,866	55,866	55,866	60,435	63,338	66,760
Remuneration of councillors	2,191	2,452	2,739	2,932	3,002	3,002	3,002	3,215	3,389	3,572
Depreciation & asset impairment	27,402	14,456	16,136	20,477	20,477	20,477	20,477	21,624	22,792	24,023
Finance charges	2,399	1,975	2,194	285	1,205	1,205	1,205	1,281	1,202	1,117
Materials and bulk purchases	32,802	41,377	49,121	56,063	58,872	58,872	58,872	59,920	64,156	66,566
Transfers and grants	813	3,196	3,404	2,325	5,100	5,100	5,100	2,711	369	389
Other expenditure	30,626	34,922	38,284	42,452	51,002	51,002	51,002	49,024	50,956	51,704
Total Expenditure	139,121	145,353	160,614	180,227	195,524	195,524	195,524	198,210	206,201	214,129
Surplus/(Deficit)	(19,658)	(15,773)	(9,598)	(21,343)	(23,869)	(23,869)	(23,869)	(24,641)	(25,870)	(27,169)
Transfers recognised - capital	16,801	15,143	26,808	26,265	35,161	35,161	35,161	15,146	13,421	13,837
Contributions recognised - capital & contributed a	–	–	–	3,000	3,000	3,000	3,000	–	–	–
Surplus/(Deficit) after capital transfers & contributions	(2,857)	(631)	17,210	7,922	14,293	14,293	14,293	(9,494)	(12,449)	(13,331)
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	(2,857)	(631)	17,210	7,922	14,293	14,293	14,293	(9,494)	(12,449)	(13,331)
Capital expenditure & funds sources										
Capital expenditure	20,081	19,707	26,875	37,265	46,873	46,873	46,873	30,126	15,396	16,187
Transfers recognised - capital	16,801	15,143	24,136	29,265	38,161	38,161	38,161	15,146	13,421	13,837
Public contributions & donations	–	–	–	–	–	–	–	–	–	–
Borrowing	1,000	2,500	–	3,000	3,000	3,000	3,000	13,000	–	–
Internally generated funds	2,280	2,064	2,739	5,000	5,712	5,712	5,712	1,980	1,975	2,350
Total sources of capital funds	20,081	19,707	26,875	37,265	46,873	46,873	46,873	30,126	15,396	16,187
Financial position										
Total current assets	37,391	34,495	43,213	31,367	36,840	36,840	36,840	29,603	31,162	31,802
Total non current assets	356,502	370,073	384,624	373,487	395,652	395,652	395,652	409,154	382,969	368,389
Total current liabilities	21,173	20,784	28,583	24,764	34,414	34,414	34,414	18,800	20,300	21,050
Total non current liabilities	16,740	35,210	33,470	20,200	18,000	18,000	18,000	49,373	35,696	34,336
Community wealth/Equity	355,980	348,575	365,785	359,890	380,078	380,078	380,078	370,584	358,135	344,804
Cash flows										
Net cash from (used) operating	21,336	13,914	34,945	36,001	31,388	31,388	31,388	17,707	13,635	14,065
Net cash from (used) investing	(18,035)	(18,610)	(26,839)	(34,265)	(43,873)	(43,873)	(43,873)	(30,023)	(15,288)	(16,073)
Net cash from (used) financing	(308)	1,438	(1,469)	2,500	2,500	2,500	2,500	12,250	(1,000)	(1,500)
Cash/cash equivalents at the year end	23,106	19,847	26,485	33,802	16,500	16,500	16,500	16,434	13,780	10,272
Cash backing/surplus reconciliation										
Cash and investments available	23,106	19,848	26,485	16,500	16,500	16,500	16,500	11,000	11,500	11,500
Application of cash and investments	(23,398)	(12,862)	(5,170)	(15,674)	(25,848)	(25,848)	(25,848)	(25,764)	(26,873)	(28,671)
Balance - surplus (shortfall)	46,504	32,710	31,655	32,174	42,349	42,349	42,349	36,764	38,373	40,171
Asset management										
Asset register summary (WDV)	356,479	370,052	384,606	373,487	395,652	395,652	396,139	396,139	382,957	368,380
Depreciation & asset impairment	27,402	14,456	16,136	20,477	20,477	20,477	21,624	21,624	22,792	24,023
Renewal of Existing Assets	–	–	–	2,270	459	459	459	1,350	700	4,059
Repairs and Maintenance	2,905	3,042	3,147	3,877	3,737	3,737	3,727	3,727	3,929	4,142
Free services										
Cost of Free Basic Services provided	447	474	5,902	13,816	13,816	13,816	12,842	12,842	13,535	14,266
Revenue cost of free services provided	7,765	9,784	13,215	10,071	10,071	10,071	12,288	12,288	12,951	13,651
Households below minimum service level										
Water:	–	–	–	–	–	–	–	–	–	–
Sanitation/sewerage:	–	–	–	–	–	–	0	0	0	0
Energy:	–	–	–	–	–	–	–	–	–	–
Refuse:	–	–	–	–	–	–	–	–	–	–

Table 2 BCRM Table A2 – Budgeted Financial Performance (revenue and expenditure by standard classification)

EC102 Blue Crane Route - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)										
Standard Classification Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand	1									
Revenue - Standard										
<i>Governance and administration</i>		21,394	22,858	32,246	21,235	23,822	23,822	23,198	24,205	25,141
Executive and council		1,501	1,676	6,971	6,531	7,029	7,029	6,855	7,198	7,338
Budget and treasury office		18,518	18,151	17,457	14,696	15,406	15,406	15,974	16,625	17,407
Corporate services		1,375	3,031	7,818	8	1,387	1,387	369	382	396
<i>Community and public safety</i>		4,873	3,487	6,436	8,215	12,677	12,677	5,137	5,295	5,463
Community and social services		264	690	3,699	2,536	6,661	6,661	2,520	2,538	2,556
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		2,053	1,833	1,922	4,844	5,181	5,181	1,734	1,828	1,926
Housing		-	-	-	-	-	-	-	-	-
Health		2,556	964	815	835	836	836	882	930	980
<i>Economic and environmental services</i>		17,218	16,297	18,484	21,364	27,275	27,275	17,918	14,154	14,596
Planning and development		196	279	4,281	573	627	627	952	-	-
Road transport		17,022	16,018	14,203	20,792	26,648	26,648	16,966	14,154	14,596
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		92,779	102,080	120,658	137,334	146,043	146,043	142,463	150,099	155,598
Electricity		58,023	63,374	72,558	81,084	86,867	86,867	91,566	96,493	100,924
Water		15,108	17,080	18,347	21,618	22,269	22,269	20,698	21,802	22,372
Waste water management		9,453	10,621	18,245	19,305	21,505	21,505	14,096	14,844	15,084
Waste management		10,194	11,005	11,507	15,327	15,402	15,402	16,103	16,960	17,218
<i>Other</i>	4	-	-	-	-	-	-	-	-	-
Total Revenue - Standard	2	136,264	144,722	177,824	188,149	209,817	209,817	188,716	193,753	200,798
Expenditure - Standard										
<i>Governance and administration</i>		36,279	38,652	44,839	44,598	48,204	48,204	45,897	48,368	50,849
Executive and council		7,682	8,771	9,715	9,712	9,967	9,967	9,920	10,455	11,020
Budget and treasury office		17,337	18,628	20,384	22,641	23,861	23,861	22,791	24,019	25,184
Corporate services		11,260	11,253	14,741	12,246	14,375	14,375	13,185	13,894	14,645
<i>Community and public safety</i>		8,403	7,561	9,062	11,676	11,399	11,399	14,313	15,095	15,903
Community and social services		4,145	4,459	5,190	6,977	6,473	6,473	9,245	9,742	10,268
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		1,949	2,293	3,131	3,772	4,011	4,011	4,070	4,296	4,528
Housing		-	-	-	-	-	-	-	-	-
Health		2,309	809	741	927	915	915	998	1,058	1,107
<i>Economic and environmental services</i>		19,562	16,914	19,333	21,563	24,289	24,289	23,092	20,825	20,084
Planning and development		1,324	4,807	4,827	3,981	6,874	6,874	5,112	1,349	1,422
Road transport		18,237	12,107	14,506	17,582	17,415	17,415	17,981	19,476	18,662
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		74,878	82,226	87,380	102,390	111,632	111,632	114,908	121,914	127,293
Electricity		45,272	53,042	59,418	65,897	72,344	72,344	75,453	80,489	83,763
Water		12,018	11,462	10,368	15,196	15,750	15,750	15,715	16,558	17,452
Waste water management		5,904	5,120	4,840	7,475	7,725	7,725	8,344	8,786	9,260
Waste management		11,684	12,602	12,754	13,823	15,813	15,813	15,397	16,081	16,818
<i>Other</i>	4	-	-	-	-	-	-	-	-	-
Total Expenditure - Standard	3	139,121	145,353	160,614	180,227	195,524	195,524	198,210	206,201	214,129
Surplus/(Deficit) for the year		(2,857)	(631)	17,210	7,922	14,293	14,293	(9,494)	(12,449)	(13,331)

Table 3 BCRM Table A3 – Budgeted Financial Performance (revenue and expenditure by municipal vote)

EC102 Blue Crane Route - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)										
Vote Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Revenue by Vote	1									
Vote 1 - MAYORAL EXECUTIVE		–	–	–	–	2	2	–	–	–
Vote 2 - MUNICIPAL COUNCIL		759	795	6,211	6,414	6,814	6,814	6,855	7,198	7,338
Vote 3 - ACCOUNTING OFFICER		938	1,159	5,041	690	840	840	952	–	–
Vote 4 - BUDGET & TREASURY		18,518	18,151	17,457	14,696	15,406	15,406	15,974	16,625	17,407
Vote 5 - TECHNICAL SERVICES		100,393	109,364	130,606	142,799	158,466	158,466	143,678	147,658	153,355
Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICES		15,067	14,491	17,943	23,542	28,079	28,079	21,240	22,256	22,681
Vote 7 - CORPORATE SERVICES		589	762	565	8	210	210	16	17	18
Vote 8 - [NAME OF VOTE 8]		–	–	–	–	–	–	–	–	–
Vote 9 - [NAME OF VOTE 9]		–	–	–	–	–	–	–	–	–
Vote 10 - [NAME OF VOTE 10]		–	–	–	–	–	–	–	–	–
Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–	–	–	–
Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–	–	–
Total Revenue by Vote	2	136,264	144,722	177,824	188,149	209,817	209,817	188,716	193,753	200,798
Expenditure by Vote to be appropriated	1									
Vote 1 - MAYORAL EXECUTIVE		232	242	258	284	280	280	304	320	338
Vote 2 - MUNICIPAL COUNCIL		3,465	3,796	4,489	4,678	5,126	5,126	5,279	5,564	5,864
Vote 3 - ACCOUNTING OFFICER		5,309	9,540	9,795	8,731	11,433	11,433	9,449	5,920	6,240
Vote 4 - BUDGET & TREASURY		17,337	18,628	20,384	22,640	23,863	23,863	22,791	24,019	25,184
Vote 5 - TECHNICAL SERVICES		86,140	87,209	97,252	112,004	121,350	121,350	124,468	132,660	136,885
Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICES		20,086	20,163	21,816	25,499	27,212	27,212	29,710	31,175	32,721
Vote 7 - CORPORATE SERVICES		6,552	5,775	6,620	6,391	6,259	6,259	6,209	6,544	6,897
Vote 8 - [NAME OF VOTE 8]		–	–	–	–	–	–	–	–	–
Vote 9 - [NAME OF VOTE 9]		–	–	–	–	–	–	–	–	–
Vote 10 - [NAME OF VOTE 10]		–	–	–	–	–	–	–	–	–
Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–	–	–	–
Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–	–	–
Total Expenditure by Vote	2	139,121	145,353	160,614	180,227	195,524	195,524	198,210	206,201	214,129
Surplus/(Deficit) for the year	2	(2,857)	(631)	17,210	7,922	14,293	14,293	(9,494)	(12,449)	(13,331)

Table 4 BCRM Table A4 – Budgeted Financial Performance (revenue and expenditure)

EC102 Blue Crane Route - Table A4 Budgeted Financial Performance (revenue and expenditure)											
Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Revenue By Source											
Property rates	2	5,947	7,557	8,117	8,594	8,564	8,564	8,564	9,080	9,571	10,087
Property rates - penalties & collection charges											
Service charges - electricity revenue	2	45,881	52,630	61,634	69,169	75,116	75,116	75,116	80,025	84,347	88,901
Service charges - water revenue	2	7,861	7,893	7,969	11,183	11,400	11,400	11,400	12,038	12,688	13,374
Service charges - sanitation revenue	2	3,328	3,482	3,377	5,771	5,771	5,771	5,771	6,094	6,423	6,770
Service charges - refuse revenue	2	4,237	4,422	4,229	7,775	7,850	7,850	7,850	8,290	8,737	9,209
Service charges - other		284	206	223		-	-	-			
Rental of facilities and equipment		84	158	86	342	371	371	371	54	57	61
Interest earned - external investments		1,645	1,419	1,619	1,200	1,400	1,400	1,400	1,478	1,400	1,400
Interest earned - outstanding debtors		2,480	2,075	2,196	2,110	2,200	2,200	2,200	2,423	2,554	2,692
Dividends received						-	-	-			
Fines		105	140	76	106	90	90	90	95	100	106
Licences and permits		1,153	832	741	844	844	844	844	613	646	681
Agency services		737	584	614	633	633	633	633	668	705	743
Transfers recognised - operational		40,046	44,709	51,172	49,087	51,237	51,237	51,237	50,061	51,031	50,760
Other revenue	2	5,673	2,457	8,933	2,025	2,080	2,080	2,080	2,549	1,967	2,067
Gains on disposal of PPE			1,016	30	45	4,100	4,100	4,100	100	105	111
Total Revenue (excluding capital transfers and contributions)		119,463	129,580	151,016	158,884	171,655	171,655	171,655	173,570	180,331	186,961
Expenditure By Type											
Employee related costs	2	42,887	46,973	48,736	55,693	55,866	55,866	55,866	60,435	63,338	66,760
Remuneration of councillors		2,191	2,452	2,739	2,932	3,002	3,002	3,002	3,215	3,389	3,572
Debt impairment	3	10,482	10,189	8,598	6,674	6,674	6,674	6,674	6,270	6,607	6,954
Depreciation & asset impairment	2	27,402	14,456	16,136	20,477	20,477	20,477	20,477	21,624	22,792	24,023
Finance charges		2,399	1,975	2,194	285	1,205	1,205	1,205	1,281	1,202	1,117
Bulk purchases	2	32,802	41,377	49,121	51,806	57,850	57,850	57,850	59,920	64,156	66,566
Other materials	8				4,257	1,022	1,022	1,022			
Contracted services		-	-	-	-	-	-	-	-	-	-
Transfers and grants		813	3,196	3,404	2,325	5,100	5,100	5,100	2,711	369	389
Other expenditure	4, 5	20,144	24,733	29,687	35,779	44,328	44,328	44,328	42,754	44,349	44,750
Loss on disposal of PPE											
Total Expenditure		139,121	145,353	160,614	180,227	195,524	195,524	195,524	198,210	206,201	214,129
Surplus/(Deficit)											
Transfers recognised - capital		16,801	15,143	26,808	26,265	35,161	35,161	35,161	15,146	13,421	13,837
Contributions recognised - capital	6	-	-	-	-	-	-	-	-	-	-
Contributed assets					3,000	3,000	3,000	3,000			
Surplus/(Deficit) after capital transfers & contributions		(2,857)	(631)	17,210	7,922	14,293	14,293	14,293	(9,494)	(12,449)	(13,331)
Taxation											
Surplus/(Deficit) after taxation		(2,857)	(631)	17,210	7,922	14,293	14,293	14,293	(9,494)	(12,449)	(13,331)
Attributable to minorities											
Surplus/(Deficit) attributable to municipality		(2,857)	(631)	17,210	7,922	14,293	14,293	14,293	(9,494)	(12,449)	(13,331)
Share of surplus/ (deficit) of associate	7										
Surplus/(Deficit) for the year		(2,857)	(631)	17,210	7,922	14,293	14,293	14,293	(9,494)	(12,449)	(13,331)

Table 5 BCRM Table A5 – Budgeted Capital Expenditure by vote, standard classification and funding source

EC102 Blue Crane Route - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding											
Vote Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand	1										
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
Vote 1 - MAYORAL EXECUTIVE		-	-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL COUNCIL		-	-	-	-	-	-	-	-	-	-
Vote 3 - ACCOUNTING OFFICER		-	-	-	-	-	-	-	-	-	-
Vote 4 - BUDGET & TREASURY		-	-	-	-	-	-	-	-	-	-
Vote 5 - TECHNICAL SERVICES		-	-	-	-	-	-	-	-	-	-
Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICE		-	-	-	-	-	-	-	-	-	-
Vote 7 - CORPORATE SERVICES		-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	7	-	-	-	-	-	-	-	-	-	-
Single-year expenditure to be appropriated	2										
Vote 1 - MAYORAL EXECUTIVE		-	-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL COUNCIL		-	-	-	-	-	-	-	-	-	-
Vote 3 - ACCOUNTING OFFICER		117	72	3,702	150	150	150	150	125	875	500
Vote 4 - BUDGET & TREASURY		217	315	118	350	331	331	331	150	50	50
Vote 5 - TECHNICAL SERVICES		18,446	18,277	20,928	33,185	43,291	43,291	43,291	29,351	14,071	14,487
Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICE		1,301	737	2,061	3,480	3,002	3,002	3,002	500	400	1,150
Vote 7 - CORPORATE SERVICES		-	307	66	100	100	100	100	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total		20,081	19,707	26,875	37,265	46,873	46,873	46,873	30,126	15,396	16,187
Total Capital Expenditure - Vote		20,081	19,707	26,875	37,265	46,873	46,873	46,873	30,126	15,396	16,187
Capital Expenditure - Standard											
Governance and administration		334	844	543	600	1,531	1,531	1,531	375	925	950
Executive and council		117	72	247	150	150	150	150	125	875	500
Budget and treasury office		217	315	118	350	331	331	331	150	50	50
Corporate services		-	457	178	100	1,050	1,050	1,050	100	-	400
Community and public safety		564	481	3,254	11,705	14,796	14,796	14,796	3,800	2,800	3,650
Community and social services		402	51	2,656	1,330	580	580	580	150	150	600
Sport and recreation		-	16	488	6,025	9,601	9,601	9,601	3,600	2,600	3,000
Public safety		162	414	110	4,310	4,575	4,575	4,575	50	50	50
Housing		-	-	-	-	-	-	-	-	-	-
Health		-	-	-	40	40	40	40	-	-	-
Economic and environmental services		4,529	6,719	6,305	7,560	8,916	8,916	8,916	3,000	2,000	3,000
Planning and development		309	-	3,455	-	-	-	-	-	-	-
Road transport		4,220	6,524	2,826	7,560	8,916	8,916	8,916	3,000	2,000	3,000
Environmental protection		-	195	23	-	-	-	-	-	-	-
Trading services		14,654	11,664	16,774	16,850	21,630	21,630	21,630	22,401	9,571	8,187
Electricity		3,614	1,792	568	1,000	1,809	1,809	1,809	380	300	250
Water		9,450	9,420	7,148	2,296	3,817	3,817	3,817	200	150	50
Waste water management		509	390	8,694	11,754	14,204	14,204	14,204	21,621	8,921	7,787
Waste management		1,081	61	364	1,800	1,800	1,800	1,800	200	200	100
Other		-	-	-	550	-	-	-	550	100	400
Total Capital Expenditure - Standard	3	20,081	19,707	26,875	37,265	46,873	46,873	46,873	30,126	15,396	16,187
Funded by:											
National Government		13,916	12,250	10,843	18,949	24,906	24,906	24,906	15,146	13,421	13,837
Provincial Government		2,856	2,893	12,080	7,316	9,900	9,900	9,900	-	-	-
District Municipality		-	-	1,213	3,000	3,356	3,356	3,356	-	-	-
Other transfers and grants		29	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	4	16,801	15,143	24,136	29,265	38,161	38,161	38,161	15,146	13,421	13,837
Public contributions & donations	5	-	-	-	-	-	-	-	-	-	-
Borrowing	6	1,000	2,500	-	3,000	3,000	3,000	3,000	13,000	-	-
Internally generated funds	6	2,280	2,064	2,739	5,000	5,712	5,712	5,712	1,980	1,975	2,350
Total Capital Funding	7	20,081	19,707	26,875	37,265	46,873	46,873	46,873	30,126	15,396	16,187

Table 6 BCRM Table A6 – Budgeted Financial Position

EC102 Blue Crane Route - Table A6 Budgeted Financial Position											
Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand											
ASSETS											
Current assets											
Cash		1,015	1,207	2,121	1,500	1,500	1,500	1,500	6,000	6,500	6,500
Call investment deposits	1	22,091	18,641	24,364	15,000	15,000	15,000	15,000	5,000	5,000	5,000
Consumer debtors	1	9,032	10,204	13,344	11,667	14,639	14,639	14,639	15,000	16,000	16,600
Other debtors		4,309	2,786	1,869	1,500	4,000	4,000	4,000	2,000	2,000	2,000
Current portion of long-term receivables		3	4	3		–	–	–	3	2	2
Inventory	2	942	1,653	1,513	1,700	1,700	1,700	1,700	1,600	1,660	1,700
Total current assets		37,391	34,495	43,213	31,367	36,840	36,840	36,840	29,603	31,162	31,802
Non current assets											
Long-term receivables		24	21	18	–	–	–	–	15	12	9
Investments					–	–	–	–			
Investment property		25,911	20,190	24,017	25,911	24,017	24,017	24,017	25,000	25,000	26,000
Investment in Associate						–	–	–			
Property, plant and equipment	3	330,568	349,862	360,588	347,576	371,635	371,635	371,635	384,139	357,957	342,380
Agricultural											
Biological											
Intangible		0									
Other non-current assets											
Total non current assets		356,502	370,073	384,624	373,487	395,652	395,652	395,652	409,154	382,969	368,389
TOTAL ASSETS		393,894	404,568	427,837	404,854	432,492	432,492	432,492	438,757	414,131	400,190
LIABILITIES											
Current liabilities											
Bank overdraft	1										
Borrowing	4	1,234	1,845	1,364	500	1,000	1,000	1,000	350	500	800
Consumer deposits		1,584	1,713	1,895	1,764	1,914	1,914	1,914	1,950	2,000	2,050
Trade and other payables	4	18,356	17,225	25,324	19,500	12,500	12,500	12,500	14,000	15,200	15,400
Provisions					3,000	19,000	19,000	19,000	2,500	2,600	2,800
Total current liabilities		21,173	20,784	28,583	24,764	34,414	34,414	34,414	18,800	20,300	21,050
Non current liabilities											
Borrowing		1,696	2,810	1,887	5,200	4,500	4,500	4,500	17,873	3,696	2,336
Provisions		15,044	32,400	31,583	15,000	13,500	13,500	13,500	31,500	32,000	32,000
Total non current liabilities		16,740	35,210	33,470	20,200	18,000	18,000	18,000	49,373	35,696	34,336
TOTAL LIABILITIES		37,914	55,993	62,053	44,964	52,414	52,414	52,414	68,173	55,996	55,386
NET ASSETS	5	355,980	348,575	365,785	359,890	380,078	380,078	380,078	370,584	358,135	344,804
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)		355,980	348,575	365,785	359,890	380,078	380,078	380,078	370,584	358,135	344,804
Reserves	4	–	–	–	–	–	–	–	–	–	–
Minorities' interests											
TOTAL COMMUNITY WEALTH/EQUITY	5	355,980	348,575	365,785	359,890	380,078	380,078	380,078	370,584	358,135	344,804

Table 7 BCRM Table A7 – Budgeted Cash Flow Statement

EC102 Blue Crane Route - Table A7 Budgeted Cash Flows											
Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand											
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Ratepayers and other		73,964	85,115	80,478	92,307	94,765	94,765	94,765	115,660	121,188	127,736
Government - operating	1	36,033	30,747	63,763	49,087	51,237	51,237	51,237	50,061	51,031	50,760
Government - capital	1	16,801	26,808	21,049	26,265	35,161	35,161	35,161	15,146	13,421	13,837
Interest		1,645	1,419	1,619	1,200	1,400	1,400	1,400	1,478	1,400	1,400
Dividends						-	-	-			
Payments											
Suppliers and employees		(104,707)	(128,083)	(131,683)	(132,574)	(150,891)	(150,891)	(150,891)	(164,257)	(173,053)	(179,352)
Finance charges		(2,399)	(2,092)	(281)	(285)	(285)	(285)	(285)	(381)	(352)	(317)
Transfers and Grants	1					-	-	-			
NET CASH FROM/(USED) OPERATING ACTIVITIES		21,336	13,914	34,945	36,001	31,388	31,388	31,388	17,707	13,635	14,065
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE			1,035	30		-	-	-	100	105	111
Decrease (Increase) in non-current debtors		2,046	1	4		-	-	-	3	3	3
Decrease (increase) other non-current receivables						-	-	-			
Decrease (increase) in non-current investments					-	-	-	-			
Payments											
Capital assets		(20,081)	(19,646)	(26,874)	(34,265)	(43,873)	(43,873)	(43,873)	(30,126)	(15,396)	(16,187)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(18,035)	(18,610)	(26,839)	(34,265)	(43,873)	(43,873)	(43,873)	(30,023)	(15,288)	(16,073)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans						-	-	-			
Borrowing long term/refinancing		813	2,500		3,000	3,000	3,000	3,000	13,000		
Increase (decrease) in consumer deposits					-	-	-	-			
Payments											
Repayment of borrowing		(1,120)	(1,062)	(1,469)	(500)	(500)	(500)	(500)	(750)	(1,000)	(1,500)
NET CASH FROM/(USED) FINANCING ACTIVITIES		(308)	1,438	(1,469)	2,500	2,500	2,500	2,500	12,250	(1,000)	(1,500)
NET INCREASE/ (DECREASE) IN CASH HELD		2,994	(3,258)	6,637	4,235	(9,985)	(9,985)	(9,985)	(66)	(2,653)	(3,508)
Cash/cash equivalents at the year begin:	2	20,112	23,106	19,847	29,567	26,485	26,485	26,485	16,500	16,434	13,780
Cash/cash equivalents at the year end:	2	23,106	19,847	26,485	33,802	16,500	16,500	16,500	16,434	13,780	10,272

Table 8 BCRM Table A8 – Cash Backed Reserves / Accumulated Surplus

EC102 Blue Crane Route - Table A8 Cash backed reserves/accumulated surplus reconciliation											
Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Cash and investments available											
Cash/cash equivalents at the year end	1	23,106	19,847	26,485	33,802	16,500	16,500	16,500	16,434	13,780	10,272
Other current investments > 90 days		–	1	1	(17,302)	1	1	1	(5,434)	(2,280)	1,228
Non current assets - Investments	1	–	–	–	–	–	–	–	–	–	–
Cash and investments available:		23,106	19,848	26,485	16,500	16,500	16,500	16,500	11,000	11,500	11,500
Application of cash and investments											
Unspent conditional transfers		3,539	1,243	7,717	–	–	–	–	–	–	–
Unspent borrowing		–	–	–	–	–	–	–	–	–	–
Statutory requirements	2										
Other working capital requirements	3	465	351	3,249	4,803	(5,371)	(5,371)	(5,371)	(4,140)	(4,081)	(4,648)
Other provisions		(27,402)	(14,456)	(16,136)	(20,477)	(20,477)	(20,477)	(20,477)	(21,624)	(22,792)	(24,023)
Long term investments committed	4	–	–	–	–	–	–	–	–	–	–
Reserves to be backed by cash/investments	5										
Total Application of cash and investments:		(23,398)	(12,862)	(5,170)	(15,674)	(25,848)	(25,848)	(25,848)	(25,764)	(26,873)	(28,671)
Surplus(shortfall)		46,504	32,710	31,655	32,174	42,349	42,349	42,349	36,764	38,373	40,171

Table 9 BCRM Table A9 – Asset Management

EC102 Blue Crane Route - Table A9 Asset Management										
Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand										
CAPITAL EXPENDITURE										
<u>Total New Assets</u>	1	20,081	19,707	26,875	34,995	46,414	46,414	28,776	14,696	12,129
Infrastructure - Road transport		4,220	3,239	6,220	5,990	7,346	7,346	3,000	2,000	3,000
Infrastructure - Electricity		3,614	473	568	1,000	1,700	1,700	230	150	100
Infrastructure - Water		9,450	9,420	6,998	1,966	3,737	3,737	—	—	—
Infrastructure - Sanitation		509	390	8,694	11,684	14,134	14,134	21,571	8,871	4,229
Infrastructure - Other		32	61	298	200	200	200	200	200	100
Infrastructure		17,825	13,584	22,778	20,840	27,117	27,117	25,001	11,221	7,429
Community		—	95	3,017	10,505	14,174	14,174	3,150	2,350	3,000
Heritage assets		—	—	—	—	—	—	—	—	—
Investment properties		—	—	—	—	—	—	—	—	—
Other assets	6	2,256	6,029	1,081	3,650	5,123	5,123	625	725	900
Agricultural Assets		—	—	—	—	—	—	—	—	—
Biological assets		—	—	—	—	—	—	—	—	—
Intangibles		—	—	—	—	—	—	—	400	800
<u>Total Renewal of Existing Assets</u>	2	—	—	—	2,270	459	459	1,350	700	4,059
Infrastructure - Road transport		—	—	—	—	—	—	—	—	—
Infrastructure - Electricity		—	—	—	—	—	—	150	150	150
Infrastructure - Water		—	—	—	—	—	—	200	150	50
Infrastructure - Sanitation		—	—	—	—	—	—	—	—	3,559
Infrastructure - Other		—	—	—	—	—	—	—	—	—
Infrastructure		—	—	—	—	—	—	350	300	3,759
Community		—	—	—	350	350	350	600	400	—
Heritage assets		—	—	—	—	—	—	—	—	—
Investment properties		—	—	—	—	—	—	—	—	—
Other assets	6	—	—	—	1,920	109	109	400	—	300
Agricultural Assets		—	—	—	—	—	—	—	—	—
Biological assets		—	—	—	—	—	—	—	—	—
Intangibles		—	—	—	—	—	—	—	—	—
<u>Total Capital Expenditure</u>	4	—	—	—	—	—	—	—	—	—
Infrastructure - Road transport		4,220	3,239	6,220	5,990	7,346	7,346	3,000	2,000	3,000
Infrastructure - Electricity		3,614	473	568	1,000	1,700	1,700	380	300	250
Infrastructure - Water		9,450	9,420	6,998	1,966	3,737	3,737	200	150	50
Infrastructure - Sanitation		509	390	8,694	11,684	14,134	14,134	21,571	8,871	7,787
Infrastructure - Other		32	61	298	200	200	200	200	200	100
Infrastructure		17,825	13,584	22,778	20,840	27,117	27,117	25,351	11,521	11,187
Community		—	95	3,017	10,855	14,524	14,524	3,750	2,750	3,000
Heritage assets		—	—	—	—	—	—	—	—	—
Investment properties		—	—	—	—	—	—	—	—	—
Other assets		2,256	6,029	1,081	5,570	5,232	5,232	1,025	725	1,200
Agricultural Assets		—	—	—	—	—	—	—	—	—
Biological assets		—	—	—	—	—	—	—	—	—
Intangibles		—	—	—	—	—	—	—	400	800
TOTAL CAPITAL EXPENDITURE - Asset class	2	20,081	19,707	26,875	37,265	46,873	46,873	30,126	15,396	16,187
ASSET REGISTER SUMMARY - PPE (WDV)										
Infrastructure - Road transport	5				67,437	68,793	68,793			
Infrastructure - Electricity					68,736	69,545	69,545			
Infrastructure - Water					40,881	42,403	42,403			
Infrastructure - Sanitation					62,912	65,362	65,362			
Infrastructure - Other		283,443	302,266	295,234	52,873	52,873	52,873	296,139	282,957	269,880
Infrastructure		283,443	302,266	295,234	292,839	298,975	298,975	296,139	282,957	269,880
Community					14,884	32,426	32,426	35,000	36,000	34,000
Heritage assets										
Investment properties		25,911	20,190	24,017	25,911	24,017	24,017	25,000	25,000	26,000
Other assets		47,125	47,596	65,355	39,853	40,234	40,234	40,000	39,000	38,500
Agricultural Assets		—	—	—	—	—	—	—	—	—
Biological assets		—	—	—	—	—	—	—	—	—
Intangibles		0	—	—	—	—	—	—	—	—
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	356,479	370,052	384,606	373,487	395,652	395,652	396,139	382,957	368,380
EXPENDITURE OTHER ITEMS										
<u>Depreciation & asset impairment</u>	3	27,402	14,456	16,136	20,477	20,477	20,477	21,624	22,792	24,023
<u>Repairs and Maintenance by Asset Class</u>		2,905	3,042	3,147	3,877	3,737	3,737	3,727	3,929	4,142
Infrastructure - Road transport		511	427	576	580	580	580	613	646	681
Infrastructure - Electricity		520	572	777	844	844	844	754	795	838
Infrastructure - Water		230	396	234	369	320	320	337	355	375
Infrastructure - Sanitation		264	29	30	60	30	30	32	33	35
Infrastructure - Other		—	—	—	—	—	—	—	—	—
Infrastructure		1,525	1,424	1,617	1,854	1,774	1,774	1,736	1,830	1,928
Community		—	—	157	—	—	—	50	53	56
Heritage assets		—	—	—	—	—	—	—	—	—
Investment properties		—	—	—	—	—	—	—	—	—
Other assets	6, 7	1,380	1,617	1,372	2,024	1,963	1,963	1,942	2,047	2,158
TOTAL EXPENDITURE OTHER ITEMS		30,307	17,498	19,283	24,354	24,214	24,214	25,351	26,721	28,164
Renewal of Existing Assets as % of total capex		0.0%	0.0%	0.0%	6.1%	1.0%	1.0%	4.5%	4.5%	25.1%
Renewal of Existing Assets as % of deprecn"		0.0%	0.0%	0.0%	11.1%	2.2%	2.2%	6.2%	3.1%	16.9%
R&M as a % of PPE		0.9%	0.9%	0.9%	1.1%	1.0%	1.0%	1.0%	1.1%	1.2%
Renewal and R&M as a % of PPE		1.0%	1.0%	1.0%	2.0%	1.0%	1.0%	1.0%	1.0%	2.0%

Table 10 BCRM Table A10 – Basic Service Delivery Measurement

EC102 Blue Crane Route - Table A10 Basic service delivery measurement										
Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Household service targets	1									
Water:										
Piped water inside dwelling		5,026	5,026	5,026	7,166	7,166	7,166	5,026	5,026	5,026
Piped water inside yard (but not in dwelling)		3,904	3,904	3,904				3,904	3,904	3,904
Using public tap (at least min.service level)	2									
Other water supply (at least min.service level)	4									
Minimum Service Level and Above sub-total		8,930	8,930	8,930	7,166	7,166	7,166	8,930	8,930	8,930
Using public tap (< min.service level)	3									
Other water supply (< min.service level)	4									
No water supply										
Below Minimum Service Level sub-total		–	–	–	–	–	–	–	–	–
Total number of households	5	8,930	8,930	8,930	7,166	7,166	7,166	8,930	8,930	8,930
Sanitation/sewerage:										
Flush toilet (connected to sewerage)		5,800	5,800	5,852	9,136	9,136	9,136	5,852	5,852	5,852
Flush toilet (with septic tank)		561	561	561				561	561	561
Chemical toilet										
Pit toilet (ventilated)										
Other toilet provisions (> min.service level)										
Minimum Service Level and Above sub-total		6,361	6,361	6,413	9,136	9,136	9,136	6,413	6,413	6,413
Bucket toilet		369	369	369				369	369	369
Other toilet provisions (< min.service level)										
No toilet provisions										
Below Minimum Service Level sub-total		369	369	369	–	–	–	369	369	369
Total number of households	5	6,730	6,730	6,782	9,136	9,136	9,136	6,782	6,782	6,782
Energy:										
Electricity (at least min.service level)		730	730	730	750	750	750	730	730	730
Electricity - prepaid (min.service level)		7,732	7,732	7,732	6,696	6,696	6,696	7,732	7,732	7,732
Minimum Service Level and Above sub-total		8,462	8,462	8,462	7,446	7,446	7,446	8,462	8,462	8,462
Electricity (< min.service level)										
Electricity - prepaid (< min. service level)										
Other energy sources										
Below Minimum Service Level sub-total		–	–	–	–	–	–	–	–	–
Total number of households	5	8,462	8,462	8,462	7,446	7,446	7,446	8,462	8,462	8,462
Refuse:										
Removed at least once a week		7,838	7,838	7,838	7,361	7,361	7,361	7,838	7,838	7,838
Minimum Service Level and Above sub-total		7,838	7,838	7,838	7,361	7,361	7,361	7,838	7,838	7,838
Removed less frequently than once a week										
Using communal refuse dump										
Using own refuse dump										
Other rubbish disposal										
No rubbish disposal										
Below Minimum Service Level sub-total		–	–	–	–	–	–	–	–	–
Total number of households	5	7,838	7,838	7,838	7,361	7,361	7,361	7,838	7,838	7,838
Households receiving Free Basic Service	7									
Water (6 kilolitres per household per month)		2,000	2,000	2,494	3,790	3,790	3,790	4,220	4,220	4,220
Sanitation (free minimum level service)		2,000	2,000	2,585	3,070	3,070	3,070	4,220	4,220	4,220
Electricity/other energy (50kwh per household per month)		2,000	2,000	3,380	3,400	3,400	3,400	4,220	4,220	4,220
Refuse (removed at least once a week)		2,000	2,000	2,740	3,220	3,220	3,220	4,220	4,220	4,220
Cost of Free Basic Services provided (R'000)	8									
Water (6 kilolitres per household per month)		147	156	1,272	5,170	5,170	5,170	3,460	3,647	3,844
Sanitation (free sanitation service)		111	118	1,231	1,380	1,380	1,380	2,415	2,546	2,683
Electricity/other energy (50kwh per household per month)		74	78	3,130	2,736	2,736	2,736	1,681	1,772	1,868
Refuse (removed once a week)		115	122	269	4,530	4,530	4,530	5,285	5,570	5,871
Total cost of FBS provided (minimum social package)		447	474	5,902	13,816	13,816	13,816	12,842	13,535	14,266
Highest level of free service provided										
Property rates (R value threshold)		15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Water (kilolitres per household per month)		6	6	6	6	6	6	6	6	6
Sanitation (kilolitres per household per month)		–	–	–	–	–	–	–	–	–
Sanitation (Rand per household per month)		55	60	35	37	37	37	39	41	43
Electricity (kwh per household per month)		50	50	50	50	50	50	50	50	50
Refuse (average litres per week)		100	100	100	100	100	100	100	100	100
Revenue cost of free services provided (R'000)	9									
Property rates (R15 000 threshold rebate)										
Property rates (other exemptions, reductions and rebates)		642	733	580	615	615	615	651	686	723
Water		2,063	2,260	2,771	3,567	3,567	3,567	3,379	3,562	3,754
Sanitation		1,472	1,647	2,059	1,357	1,357	1,357	2,534	2,671	2,816
Electricity/other energy		1,091	1,171	1,483	1,427	1,427	1,427	1,837	1,937	2,041
Refuse		2,205	2,495	3,126	3,104	3,104	3,104	3,886	4,096	4,317
Municipal Housing - rental rebates										
Housing - top structure subsidies										
Other		292	1,478	3,195						
Total revenue cost of free services provided (total social package)	6	7,765	9,784	13,215	10,071	10,071	10,071	12,288	12,951	13,651

Table 11 BCRM Table A1 – Consolidated Budget Summary

EC102 Blue Crane Route - Table A1 Consolidated Budget Summary										
Description	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousands										
Financial Performance										
Property rates	5,947	7,557	8,117	8,594	8,564	8,564	8,564	9,080	9,571	10,087
Service charges	61,592	68,634	77,431	93,898	100,137	100,137	100,137	106,447	112,195	118,254
Investment revenue	1,645	1,419	1,619	1,200	1,400	1,400	1,400	1,478	1,400	1,400
Transfers recognised - operational	40,046	44,709	51,172	49,087	51,237	51,237	51,237	50,061	51,031	50,760
Other own revenue	10,233	7,262	12,677	6,105	10,318	10,318	10,318	6,503	6,135	6,460
Total Revenue (excluding capital transfers and contributions)	119,463	129,580	151,016	158,884	171,655	171,655	171,655	173,570	180,331	186,961
Employee costs	42,887	46,973	48,736	55,693	55,866	55,866	55,866	63,162	63,338	66,760
Remuneration of councillors	2,191	2,452	2,739	2,932	3,002	3,002	3,002	3,215	3,389	3,572
Depreciation & asset impairment	27,402	14,456	16,136	20,477	20,477	20,477	20,477	21,624	22,792	24,023
Finance charges	2,399	1,975	2,194	285	1,205	1,205	1,205	1,281	1,202	1,117
Materials and bulk purchases	32,802	41,377	49,121	56,063	58,872	58,872	58,872	59,920	64,156	66,566
Transfers and grants	174	300	312	330	330	330	330	350	369	389
Other expenditure	30,626	34,922	38,284	42,452	51,002	51,002	51,002	49,917	50,956	51,704
Total Expenditure	138,482	142,456	157,522	178,232	190,754	190,754	190,754	199,469	206,201	214,129
Surplus/(Deficit)	(19,019)	(12,877)	(6,506)	(19,349)	(19,099)	(19,099)	(19,099)	(25,900)	(25,870)	(27,169)
Transfers recognised - capital	16,801	15,143	26,808	26,265	35,161	35,161	35,161	15,146	13,421	13,837
Contributions recognised - capital & contributed a	–	–	–	3,000	3,000	3,000	3,000	–	–	–
Surplus/(Deficit) after capital transfers & contributions	(2,219)	2,266	20,302	9,917	19,063	19,063	19,063	(10,753)	(12,449)	(13,331)
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	(2,219)	2,266	20,302	9,917	19,063	19,063	19,063	(10,753)	(12,449)	(13,331)
Capital expenditure & funds sources										
Capital expenditure	20,081	19,707	26,875	37,265	46,873	46,873	46,873	30,126	15,396	16,187
Transfers recognised - capital	16,801	15,143	24,136	29,265	38,161	38,161	38,161	15,146	13,421	13,837
Public contributions & donations	–	–	–	–	–	–	–	–	–	–
Borrowing	1,000	2,500	–	3,000	3,000	3,000	3,000	13,000	–	–
Internally generated funds	2,280	2,064	2,739	5,000	5,712	5,712	5,712	1,980	1,975	2,350
Total sources of capital funds	20,081	19,707	26,875	37,265	46,873	46,873	46,873	30,126	15,396	16,187
Financial position										
Total current assets	37,391	34,495	43,213	31,367	36,840	36,840	36,840	29,603	31,162	31,802
Total non current assets	356,502	370,073	384,624	373,487	395,652	395,652	395,652	409,154	382,969	368,389
Total current liabilities	21,173	20,784	28,583	24,764	34,414	34,414	34,414	18,800	20,300	21,050
Total non current liabilities	16,740	35,210	33,470	20,200	18,000	18,000	18,000	49,373	35,696	34,336
Community wealth/Equity	355,980	348,575	365,785	359,890	384,848	384,848	384,848	374,095	361,646	348,315
Cash flows										
Net cash from (used) operating	21,336	13,914	34,945	36,001	31,388	31,388	31,388	14,087	13,635	14,065
Net cash from (used) investing	(18,035)	(18,610)	(26,839)	(34,265)	(43,873)	(43,873)	(43,873)	(30,023)	(15,288)	(16,073)
Net cash from (used) financing	(308)	1,438	(1,469)	2,500	2,500	2,500	2,500	12,250	(1,000)	(1,500)
Cash/cash equivalents at the year end	23,106	19,847	26,485	33,802	16,500	16,500	16,500	12,814	10,160	6,652
Cash backing/surplus reconciliation										
Cash and investments available	23,106	19,848	26,485	16,500	16,500	16,500	16,500	11,000	11,500	11,500
Application of cash and investments	(23,398)	(12,862)	(5,170)	(15,674)	(25,848)	(25,848)	(25,848)	(25,764)	(26,873)	(28,671)
Balance - surplus (shortfall)	46,504	32,710	31,655	32,174	42,349	42,349	42,349	36,764	38,373	40,171
Asset management										
Asset register summary (WDV)	356,479	370,052	384,606	373,487	395,652	395,652	396,139	396,139	382,957	368,380
Depreciation & asset impairment	27,402	14,456	16,136	20,477	20,477	20,477	21,624	21,624	22,792	24,023
Renewal of Existing Assets	–	–	–	2,270	459	459	459	1,350	700	4,059
Repairs and Maintenance	2,905	3,042	3,147	3,877	3,737	3,737	3,727	3,727	3,929	4,142
Free services										
Cost of Free Basic Services provided	447	474	5,902	13,816	13,816	13,816	12,842	12,842	13,535	14,266
Revenue cost of free services provided	7,765	9,784	13,215	10,071	10,071	10,071	12,288	12,288	12,951	13,651
Households below minimum service level										
Water:	–	–	–	–	–	–	–	–	–	–
Sanitation/sewerage:	–	–	–	–	–	–	0	0	0	0
Energy:	–	–	–	–	–	–	–	–	–	–
Refuse:	–	–	–	–	–	–	–	–	–	–

**Table 12 BCRM Table A2 – Consolidated Budgeted Financial Performance
(revenue and expenditure by standard classification)**

EC102 Blue Crane Route - Table A2 Consolidated Budgeted Financial Performance (revenue and expenditure by standard classification)										
Standard Classification Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand	1									
Revenue - Standard										
<i>Governance and administration</i>		21,394	22,858	32,246	21,235	23,822	23,822	23,198	24,205	25,141
Executive and council		1,501	1,676	6,971	6,531	7,029	7,029	6,855	7,198	7,338
Budget and treasury office		18,518	18,151	17,457	14,696	15,406	15,406	15,974	16,625	17,407
Corporate services		1,375	3,031	7,818	8	1,387	1,387	369	382	396
<i>Community and public safety</i>		4,873	3,487	6,436	8,215	12,677	12,677	5,137	5,295	5,463
Community and social services		264	690	3,699	2,536	6,661	6,661	2,520	2,538	2,556
Sport and recreation		—	—	—	—	—	—	—	—	—
Public safety		2,053	1,833	1,922	4,844	5,181	5,181	1,734	1,828	1,926
Housing		—	—	—	—	—	—	—	—	—
Health		2,556	964	815	835	836	836	882	930	980
<i>Economic and environmental services</i>		17,218	16,297	18,484	21,364	27,275	27,275	17,918	14,154	14,596
Planning and development		196	279	4,281	573	627	627	952	—	—
Road transport		17,022	16,018	14,203	20,792	26,648	26,648	16,966	14,154	14,596
Environmental protection		—	—	—	—	—	—	—	—	—
<i>Trading services</i>		92,779	102,080	120,658	137,334	146,043	146,043	142,463	150,099	155,598
Electricity		58,023	63,374	72,558	81,084	86,867	86,867	91,566	96,493	100,924
Water		15,108	17,080	18,347	21,618	22,269	22,269	20,698	21,802	22,372
Waste water management		9,453	10,621	18,245	19,305	21,505	21,505	14,096	14,844	15,084
Waste management		10,194	11,005	11,507	15,327	15,402	15,402	16,103	16,960	17,218
<i>Other</i>	4	—	—	—	—	—	—	—	—	—
Total Revenue - Standard	2	136,264	144,722	177,824	188,149	209,817	209,817	188,716	193,753	200,798
Expenditure - Standard										
<i>Governance and administration</i>		36,279	38,652	44,839	44,598	48,204	48,204	45,897	48,368	50,849
Executive and council		7,682	8,771	9,715	9,712	9,967	9,967	9,920	10,455	11,020
Budget and treasury office		17,337	18,628	20,384	22,641	23,861	23,861	22,791	24,019	25,184
Corporate services		11,260	11,253	14,741	12,246	14,375	14,375	13,185	13,894	14,645
<i>Community and public safety</i>		8,403	7,561	9,062	11,676	11,399	11,399	14,313	15,095	15,903
Community and social services		4,145	4,459	5,190	6,977	6,473	6,473	9,245	9,742	10,268
Sport and recreation		—	—	—	—	—	—	—	—	—
Public safety		1,949	2,293	3,131	3,772	4,011	4,011	4,070	4,296	4,528
Housing		—	—	—	—	—	—	—	—	—
Health		2,309	809	741	927	915	915	998	1,058	1,107
<i>Economic and environmental services</i>		19,562	16,914	19,333	21,563	24,289	24,289	24,351	20,825	20,084
Planning and development		1,324	4,807	4,827	3,981	6,874	6,874	6,370	1,349	1,422
Road transport		18,237	12,107	14,506	17,582	17,415	17,415	17,981	19,476	18,662
Environmental protection		—	—	—	—	—	—	—	—	—
<i>Trading services</i>		74,878	82,226	87,380	102,390	111,632	111,632	114,908	121,914	127,293
Electricity		45,272	53,042	59,418	65,897	72,344	72,344	75,453	80,489	83,763
Water		12,018	11,462	10,368	15,196	15,750	15,750	15,715	16,558	17,452
Waste water management		5,904	5,120	4,840	7,475	7,725	7,725	8,344	8,786	9,260
Waste management		11,684	12,602	12,754	13,823	15,813	15,813	15,397	16,081	16,818
<i>Other</i>	4	—	—	—	—	—	—	—	—	—
Total Expenditure - Standard	3	139,121	145,353	160,614	180,227	195,524	195,524	199,469	206,201	214,129
Surplus/(Deficit) for the year		(2,857)	(631)	17,210	7,922	14,293	14,293	(10,753)	(12,449)	(13,331)

**Table 13 BCRM Table A3 – Consolidated Budgeted Financial Performance
(revenue and expenditure by municipal vote)**

EC102 Blue Crane Route - Table A3 Consolidated Budgeted Financial Performance (revenue and expenditure by municipal vote)										
Vote Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Revenue by Vote	1									
Vote 1 - MAYORAL EXECUTIVE		–	–	–	–	2	2	–	–	–
Vote 2 - MUNICIPAL COUNCIL		759	795	6,211	6,414	6,814	6,814	6,855	7,198	7,338
Vote 3 - ACCOUNTING OFFICER		938	1,159	5,041	690	840	840	952	–	–
Vote 4 - BUDGET & TREASURY		18,518	18,151	17,457	14,696	15,406	15,406	15,974	16,625	17,407
Vote 5 - TECHNICAL SERVICES		100,393	109,364	130,606	142,799	158,466	158,466	143,678	147,658	153,355
Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICES		15,067	14,491	17,943	23,542	28,079	28,079	21,240	22,256	22,681
Vote 7 - CORPORATE SERVICES		589	762	565	8	210	210	16	17	18
Vote 8 - [NAME OF VOTE 8]		–	–	–	–	–	–	–	–	–
Vote 9 - [NAME OF VOTE 9]		–	–	–	–	–	–	–	–	–
Vote 10 - [NAME OF VOTE 10]		–	–	–	–	–	–	–	–	–
Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–	–	–	–
Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–	–	–
Total Revenue by Vote	2	136,264	144,722	177,824	188,149	209,817	209,817	188,716	193,753	200,798
Expenditure by Vote to be appropriated	1									
Vote 1 - MAYORAL EXECUTIVE		232	242	258	284	280	280	304	320	338
Vote 2 - MUNICIPAL COUNCIL		3,465	3,796	4,489	4,678	5,126	5,126	5,279	5,564	5,864
Vote 3 - ACCOUNTING OFFICER		5,309	9,540	9,795	8,731	11,433	11,433	10,708	5,920	6,240
Vote 4 - BUDGET & TREASURY		17,337	18,628	20,384	22,640	23,863	23,863	22,791	24,019	25,184
Vote 5 - TECHNICAL SERVICES		86,140	87,209	97,252	112,004	121,350	121,350	124,468	132,660	136,885
Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICES		20,086	20,163	21,816	25,499	27,212	27,212	29,710	31,175	32,721
Vote 7 - CORPORATE SERVICES		6,552	5,775	6,620	6,391	6,259	6,259	6,209	6,544	6,897
Vote 8 - [NAME OF VOTE 8]		–	–	–	–	–	–	–	–	–
Vote 9 - [NAME OF VOTE 9]		–	–	–	–	–	–	–	–	–
Vote 10 - [NAME OF VOTE 10]		–	–	–	–	–	–	–	–	–
Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–	–	–	–
Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–	–	–
Total Expenditure by Vote	2	139,121	145,353	160,614	180,227	195,524	195,524	199,469	206,201	214,129
Surplus/(Deficit) for the year	2	(2,857)	(631)	17,210	7,922	14,293	14,293	(10,753)	(12,449)	(13,331)

Table 14 BCRM Table A4 – Consolidated Budgeted Financial Performance (revenue and expenditure)

EC102 Blue Crane Route - Table A4 Consolidated Budgeted Financial Performance (revenue and expenditure)											
Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Revenue By Source											
Property rates	2	5,947	7,557	8,117	8,594	8,564	8,564	8,564	9,080	9,571	10,087
Property rates - penalties & collection charges											
Service charges - electricity revenue	2	45,881	52,630	61,634	69,169	75,116	75,116	75,116	80,025	84,347	88,901
Service charges - water revenue	2	7,861	7,893	7,969	11,183	11,400	11,400	11,400	12,038	12,688	13,374
Service charges - sanitation revenue	2	3,328	3,482	3,377	5,771	5,771	5,771	5,771	6,094	6,423	6,770
Service charges - refuse revenue	2	4,237	4,422	4,229	7,775	7,850	7,850	7,850	8,290	8,737	9,209
Service charges - other		284	206	223		-	-	-			
Rental of facilities and equipment		84	158	86	342	371	371	371	54	57	61
Interest earned - external investments		1,645	1,419	1,619	1,200	1,400	1,400	1,400	1,478	1,400	1,400
Interest earned - outstanding debtors		2,480	2,075	2,196	2,110	2,200	2,200	2,200	2,423	2,554	2,692
Dividends received						-	-	-			
Fines		105	140	76	106	90	90	90	95	100	106
Licences and permits		1,153	832	741	844	844	844	844	613	646	681
Agency services		737	584	614	633	633	633	633	668	705	743
Transfers recognised - operational		40,046	44,709	51,172	49,087	51,237	51,237	51,237	50,061	51,031	50,760
Other revenue	2	5,673	2,457	8,933	2,025	2,080	2,080	2,080	2,549	1,967	2,067
Gains on disposal of PPE			1,016	30	45	4,100	4,100	4,100	100	105	111
Total Revenue (excluding capital transfers and contributions)		119,463	129,580	151,016	158,884	171,655	171,655	171,655	173,570	180,331	186,961
Expenditure By Type											
Employee related costs	2	42,887	46,973	48,736	55,693	55,866	55,866	55,866	63,162	63,338	66,760
Remuneration of councillors		2,191	2,452	2,739	2,932	3,002	3,002	3,002	3,215	3,389	3,572
Debt impairment	3	10,482	10,189	8,598	6,674	6,674	6,674	6,674	6,270	6,607	6,954
Depreciation & asset impairment	2	27,402	14,456	16,136	20,477	20,477	20,477	20,477	21,624	22,792	24,023
Finance charges		2,399	1,975	2,194	285	1,205	1,205	1,205	1,281	1,202	1,117
Bulk purchases	2	32,802	41,377	49,121	51,806	57,850	57,850	57,850	59,920	64,156	66,566
Other materials	8				4,257	1,022	1,022	1,022			
Contracted services		-	-	-	-	-	-	-	-	-	-
Transfers and grants		174	300	312	330	330	330	330	350	369	389
Other expenditure	4, 5	20,144	24,733	29,687	35,779	44,328	44,328	44,328	43,647	44,349	44,750
Loss on disposal of PPE											
Total Expenditure		138,482	142,456	157,522	178,232	190,754	190,754	190,754	199,469	206,201	214,129
Surplus/(Deficit)		(19,019)	(12,877)	(6,506)	(19,349)	(19,099)	(19,099)	(19,099)	(25,900)	(25,870)	(27,169)
Transfers recognised - capital		16,801	15,143	26,808	26,265	35,161	35,161	35,161	15,146	13,421	13,837
Contributions recognised - capital	6	-	-	-	-	-	-	-	-	-	-
Contributed assets					3,000	3,000	3,000	3,000			
Surplus/(Deficit) after capital transfers & contributions		(2,219)	2,266	20,302	9,917	19,063	19,063	19,063	(10,753)	(12,449)	(13,331)
Taxation											
Surplus/(Deficit) after taxation		(2,219)	2,266	20,302	9,917	19,063	19,063	19,063	(10,753)	(12,449)	(13,331)
Attributable to minorities											
Surplus/(Deficit) attributable to municipality		(2,219)	2,266	20,302	9,917	19,063	19,063	19,063	(10,753)	(12,449)	(13,331)
Share of surplus/ (deficit) of associate	7										
Surplus/(Deficit) for the year		(2,219)	2,266	20,302	9,917	19,063	19,063	19,063	(10,753)	(12,449)	(13,331)

Table 15 BCRM Table A5 – Consolidated Budgeted Capital Expenditure by vote, standard classification and funding source

EC102 Blue Crane Route - Table A5 Consolidated Budgeted Capital Expenditure by vote, standard classification and funding											
Vote Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand	1										
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
Vote 1 - MAYORAL EXECUTIVE		-	-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL COUNCIL		-	-	-	-	-	-	-	-	-	-
Vote 3 - ACCOUNTING OFFICER		-	-	-	-	-	-	-	-	-	-
Vote 4 - BUDGET & TREASURY		-	-	-	-	-	-	-	-	-	-
Vote 5 - TECHNICAL SERVICES		-	-	-	-	-	-	-	-	-	-
Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICE		-	-	-	-	-	-	-	-	-	-
Vote 7 - CORPORATE SERVICES		-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	7	-	-	-	-	-	-	-	-	-	-
Single-year expenditure to be appropriated	2										
Vote 1 - MAYORAL EXECUTIVE		-	-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL COUNCIL		-	-	-	-	-	-	-	-	-	-
Vote 3 - ACCOUNTING OFFICER		117	72	3,702	150	150	150	150	125	875	500
Vote 4 - BUDGET & TREASURY		217	315	118	350	331	331	331	150	50	50
Vote 5 - TECHNICAL SERVICES		18,446	18,277	20,928	33,185	43,291	43,291	43,291	29,351	14,071	14,487
Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICE		1,301	737	2,061	3,480	3,002	3,002	3,002	500	400	1,150
Vote 7 - CORPORATE SERVICES		-	307	66	100	100	100	100	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total		20,081	19,707	26,875	37,265	46,873	46,873	46,873	30,126	15,396	16,187
Total Capital Expenditure - Vote		20,081	19,707	26,875	37,265	46,873	46,873	46,873	30,126	15,396	16,187
Capital Expenditure - Standard											
Governance and administration		334	844	543	600	1,531	1,531	1,531	375	925	950
Executive and council		117	72	247	150	150	150	150	125	875	500
Budget and treasury office		217	315	118	350	331	331	331	150	50	50
Corporate services		-	457	178	100	1,050	1,050	1,050	100	-	400
Community and public safety		564	481	3,254	11,705	14,796	14,796	14,796	3,800	2,800	3,650
Community and social services		402	51	2,656	1,330	580	580	580	150	150	600
Sport and recreation		-	16	488	6,025	9,601	9,601	9,601	3,600	2,600	3,000
Public safety		162	414	110	4,310	4,575	4,575	4,575	50	50	50
Housing		-	-	-	-	-	-	-	-	-	-
Health		-	-	-	40	40	40	40	-	-	-
Economic and environmental services		4,529	6,719	6,305	7,560	8,916	8,916	8,916	3,000	2,000	3,000
Planning and development		309	-	3,455	-	-	-	-	-	-	-
Road transport		4,220	6,524	2,826	7,560	8,916	8,916	8,916	3,000	2,000	3,000
Environmental protection		-	195	23	-	-	-	-	-	-	-
Trading services		14,654	11,664	16,774	16,850	21,630	21,630	21,630	22,401	9,571	8,187
Electricity		3,614	1,792	568	1,000	1,809	1,809	1,809	380	300	250
Water		9,450	9,420	7,148	2,296	3,817	3,817	3,817	200	150	50
Waste water management		509	390	8,694	11,754	14,204	14,204	14,204	21,621	8,921	7,787
Waste management		1,081	61	364	1,800	1,800	1,800	1,800	200	200	100
Other		-	-	-	550	-	-	-	550	100	400
Total Capital Expenditure - Standard	3	20,081	19,707	26,875	37,265	46,873	46,873	46,873	30,126	15,396	16,187
Funded by:											
National Government		13,916	12,250	10,843	18,949	24,906	24,906	24,906	15,146	13,421	13,837
Provincial Government		2,856	2,893	12,080	7,316	9,900	9,900	9,900	-	-	-
District Municipality		-	-	1,213	3,000	3,356	3,356	3,356	-	-	-
Other transfers and grants		29	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	4	16,801	15,143	24,136	29,265	38,161	38,161	38,161	15,146	13,421	13,837
Public contributions & donations	5	-	-	-	-	-	-	-	-	-	-
Borrowing	6	1,000	2,500	-	3,000	3,000	3,000	3,000	13,000	-	-
Internally generated funds	6	2,280	2,064	2,739	5,000	5,712	5,712	5,712	1,980	1,975	2,350
Total Capital Funding	7	20,081	19,707	26,875	37,265	46,873	46,873	46,873	30,126	15,396	16,187

Table 16 BCRM Table A6 – Consolidated Budgeted Financial Position

EC102 Blue Crane Route - Table A6 Consolidated Budgeted Financial Position											
Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
ASSETS											
Current assets											
Cash		1,015	1,207	2,121	1,500	1,500	1,500	1,500	6,000	6,500	6,500
Call investment deposits	1	22,091	18,641	24,364	15,000	15,000	15,000	15,000	5,000	5,000	5,000
Consumer debtors	1	9,032	10,204	13,344	11,667	14,639	14,639	14,639	15,000	16,000	16,600
Other debtors		4,309	2,786	1,869	1,500	4,000	4,000	4,000	2,000	2,000	2,000
Current portion of long-term receivables		3	4	3		–	–	–	3	2	2
Inventory	2	942	1,653	1,513	1,700	1,700	1,700	1,700	1,600	1,660	1,700
Total current assets		37,391	34,495	43,213	31,367	36,840	36,840	36,840	29,603	31,162	31,802
Non current assets											
Long-term receivables		24	21	18	–	–	–	–	15	12	9
Investments					–	–	–	–			
Investment property		25,911	20,190	24,017	25,911	24,017	24,017	24,017	25,000	25,000	26,000
Investment in Associate						–	–	–			
Property, plant and equipment	3	330,568	349,862	360,588	347,576	371,635	371,635	371,635	384,139	357,957	342,380
Agricultural											
Biological											
Intangible		0									
Other non-current assets											
Total non current assets		356,502	370,073	384,624	373,487	395,652	395,652	395,652	409,154	382,969	368,389
TOTAL ASSETS		393,894	404,568	427,837	404,854	432,492	432,492	432,492	438,757	414,131	400,190
LIABILITIES											
Current liabilities											
Bank overdraft	1										
Borrowing	4	1,234	1,845	1,364	500	1,000	1,000	1,000	350	500	800
Consumer deposits		1,584	1,713	1,895	1,764	1,914	1,914	1,914	1,950	2,000	2,050
Trade and other payables	4	18,356	17,225	25,324	19,500	12,500	12,500	12,500	14,000	15,200	15,400
Provisions					3,000	19,000	19,000	19,000	2,500	2,600	2,800
Total current liabilities		21,173	20,784	28,583	24,764	34,414	34,414	34,414	18,800	20,300	21,050
Non current liabilities											
Borrowing		1,696	2,810	1,887	5,200	4,500	4,500	4,500	17,873	3,696	2,336
Provisions		15,044	32,400	31,583	15,000	13,500	13,500	13,500	31,500	32,000	32,000
Total non current liabilities		16,740	35,210	33,470	20,200	18,000	18,000	18,000	49,373	35,696	34,336
TOTAL LIABILITIES		37,914	55,993	62,053	44,964	52,414	52,414	52,414	68,173	55,996	55,386
NET ASSETS	5	355,980	348,575	365,785	359,890	380,078	380,078	380,078	370,584	358,135	344,804
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)		355,980	348,575	365,785	359,890	384,848	384,848	384,848	374,095	361,646	348,315
Reserves	4	–	–	–	–	–	–	–	–	–	–
Minorities' interests											
TOTAL COMMUNITY WEALTH/EQUITY	5	355,980	348,575	365,785	359,890	384,848	384,848	384,848	374,095	361,646	348,315

Table 17 BCRM Table A7 – Consolidated Budgeted Cash Flow Statement

EC102 Blue Crane Route - Table A7 Consolidated Budgeted Cash Flows											
Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand											
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Ratepayers and other		73,964	85,115	80,478	92,307	94,765	94,765	94,765	115,660	121,188	127,736
Government - operating	1	36,033	30,747	63,763	49,087	51,237	51,237	51,237	50,061	51,031	50,760
Government - capital	1	16,801	26,808	21,049	26,265	35,161	35,161	35,161	15,146	13,421	13,837
Interest		1,645	1,419	1,619	1,200	1,400	1,400	1,400	1,478	1,400	1,400
Dividends						-	-	-			
Payments											
Suppliers and employees		(104,707)	(128,083)	(131,683)	(132,574)	(150,891)	(150,891)	(150,891)	(167,877)	(173,053)	(179,352)
Finance charges		(2,399)	(2,092)	(281)	(285)	(285)	(285)	(285)	(381)	(352)	(317)
Transfers and Grants	1					-	-	-			
NET CASH FROM/(USED) OPERATING ACTIVITIES		21,336	13,914	34,945	36,001	31,388	31,388	31,388	14,087	13,635	14,065
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE			1,035	30		-	-	-	100	105	111
Decrease (Increase) in non-current debtors		2,046	1	4		-	-	-	3	3	3
Decrease (increase) other non-current receivables						-	-	-			
Decrease (increase) in non-current investments					-	-	-	-			
Payments											
Capital assets		(20,081)	(19,646)	(26,874)	(34,265)	(43,873)	(43,873)	(43,873)	(30,126)	(15,396)	(16,187)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(18,035)	(18,610)	(26,839)	(34,265)	(43,873)	(43,873)	(43,873)	(30,023)	(15,288)	(16,073)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans						-	-	-			
Borrowing long term/refinancing		813	2,500		3,000	3,000	3,000	3,000	13,000		
Increase (decrease) in consumer deposits					-	-	-	-			
Payments											
Repayment of borrowing		(1,120)	(1,062)	(1,469)	(500)	(500)	(500)	(500)	(750)	(1,000)	(1,500)
NET CASH FROM/(USED) FINANCING ACTIVITIES		(308)	1,438	(1,469)	2,500	2,500	2,500	2,500	12,250	(1,000)	(1,500)
NET INCREASE/ (DECREASE) IN CASH HELD		2,994	(3,258)	6,637	4,235	(9,985)	(9,985)	(9,985)	(3,686)	(2,653)	(3,508)
Cash/cash equivalents at the year begin:	2	20,112	23,106	19,847	29,567	26,485	26,485	26,485	16,500	12,814	10,160
Cash/cash equivalents at the year end:	2	23,106	19,847	26,485	33,802	16,500	16,500	16,500	12,814	10,160	6,652

Table 18 BCRM Table A8 – Consolidated Cash Backed Reserves/Accumulated Surplus Reconciliation

EC102 Blue Crane Route - Table A8 Consolidated Cash backed reserves/accumulated surplus reconciliation											
Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand											
Cash and investments available											
Cash/cash equivalents at the year end	1	23,106	19,847	26,485	33,802	16,500	16,500	16,500	12,814	10,160	6,652
Other current investments > 90 days		-	1	1	(17,302)	1	1	1	(1,814)	1,340	4,848
Non current assets - Investments	1	-	-	-	-	-	-	-	-	-	-
Cash and investments available:		23,106	19,848	26,485	16,500	16,500	16,500	16,500	11,000	11,500	11,500
Application of cash and investments											
Unspent conditional transfers		3,539	1,243	7,717	-	-	-	-	-	-	-
Unspent borrowing		-	-	-	-	-	-	-	-	-	-
Statutory requirements	2										
Other working capital requirements	3	465	351	3,249	4,803	(5,371)	(5,371)	(5,371)	(4,140)	(4,081)	(4,648)
Other provisions		(27,402)	(14,456)	(16,136)	(20,477)	(20,477)	(20,477)	(20,477)	(21,624)	(22,792)	(24,023)
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5										
Total Application of cash and investments:		(23,398)	(12,862)	(5,170)	(15,674)	(25,848)	(25,848)	(25,848)	(25,764)	(26,873)	(28,671)
Surplus(shortfall)		46,504	32,710	31,655	32,174	42,349	42,349	42,349	36,764	38,373	40,171

Table 19 BCRM Table A9 – Consolidated Asset Management

EC102 Blue Crane Route - Table A8 Consolidated Cash backed reserves/accumulated surplus reconciliation											
Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand											
<u>Cash and investments available</u>											
Cash/cash equivalents at the year end	1	23,106	19,847	26,485	33,802	16,500	16,500	16,500	12,814	10,160	6,652
Other current investments > 90 days		–	1	1	(17,302)	1	1	1	(1,814)	1,340	4,848
Non current assets - Investments	1	–	–	–	–	–	–	–	–	–	–
Cash and investments available:		23,106	19,848	26,485	16,500	16,500	16,500	16,500	11,000	11,500	11,500
<u>Application of cash and investments</u>											
Unspent conditional transfers		3,539	1,243	7,717	–	–	–	–	–	–	–
Unspent borrowing		–	–	–	–	–	–	–	–	–	–
Statutory requirements	2										
Other working capital requirements	3	465	351	3,249	4,803	(5,371)	(5,371)	(5,371)	(4,140)	(4,081)	(4,648)
Other provisions		(27,402)	(14,456)	(16,136)	(20,477)	(20,477)	(20,477)	(20,477)	(21,624)	(22,792)	(24,023)
Long term investments committed	4	–	–	–	–	–	–	–	–	–	–
Reserves to be backed by cash/investments	5										
Total Application of cash and investments:		(23,398)	(12,862)	(5,170)	(15,674)	(25,848)	(25,848)	(25,848)	(25,764)	(26,873)	(28,671)
Surplus(shortfall)		46,504	32,710	31,655	32,174	42,349	42,349	42,349	36,764	38,373	40,171

Table 10 BCRM Table A10 – Consolidated Basic Service Delivery Measurement

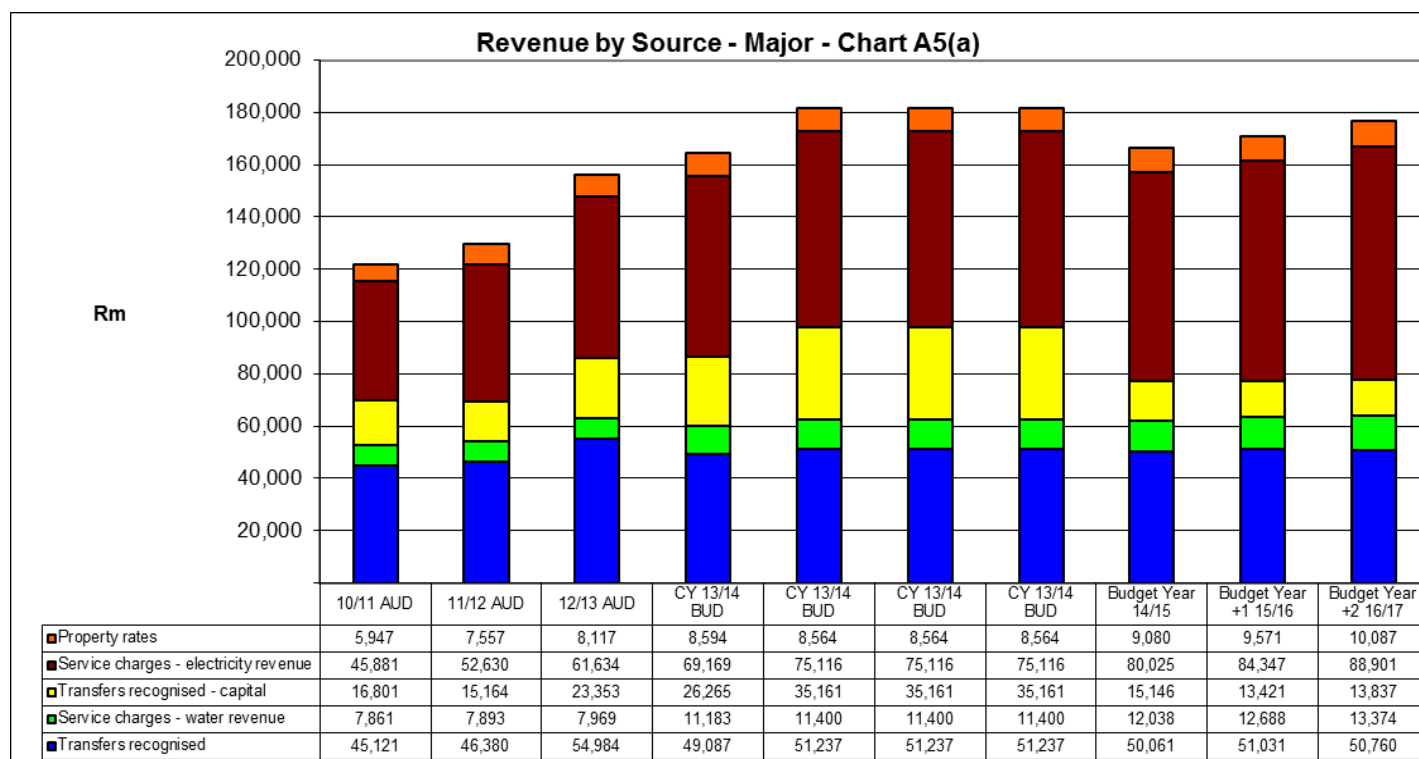
EC102 Blue Crane Route - Table A9 Consolidated Asset Management										
Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand										
CAPITAL EXPENDITURE										
<u>Total New Assets</u>	1	20,081	19,707	26,875	34,995	46,414	46,414	28,776	14,696	12,129
Infrastructure - Road transport		4,220	3,239	6,220	5,990	7,346	7,346	3,000	2,000	3,000
Infrastructure - Electricity		3,614	473	568	1,000	1,700	1,700	230	150	100
Infrastructure - Water		9,450	9,420	6,998	1,966	3,737	3,737	-	-	-
Infrastructure - Sanitation		509	390	8,694	11,684	14,134	14,134	21,571	8,871	4,229
Infrastructure - Other		32	61	298	200	200	200	200	200	100
Infrastructure		17,825	13,584	22,778	20,840	27,117	27,117	25,001	11,221	7,429
Community		-	95	3,017	10,505	14,174	14,174	3,150	2,350	3,000
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets	6	2,256	6,029	1,081	3,650	5,123	5,123	625	725	900
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	400	800
<u>Total Renewal of Existing Assets</u>	2	-	-	-	2,270	459	459	1,350	700	4,059
Infrastructure - Road transport		-	-	-	-	-	-	-	-	-
Infrastructure - Electricity		-	-	-	-	-	-	150	150	150
Infrastructure - Water		-	-	-	-	-	-	200	150	50
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	3,559
Infrastructure - Other		-	-	-	-	-	-	-	-	-
Infrastructure		-	-	-	-	-	-	350	300	3,759
Community		-	-	-	350	350	350	600	400	-
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets	6	-	-	-	1,920	109	109	400	-	300
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	-	-
<u>Total Capital Expenditure</u>	4	-	-	-	-	-	-	-	-	-
Infrastructure - Road transport		4,220	3,239	6,220	5,990	7,346	7,346	3,000	2,000	3,000
Infrastructure - Electricity		3,614	473	568	1,000	1,700	1,700	380	300	250
Infrastructure - Water		9,450	9,420	6,998	1,966	3,737	3,737	200	150	50
Infrastructure - Sanitation		509	390	8,694	11,684	14,134	14,134	21,571	8,871	7,787
Infrastructure - Other		32	61	298	200	200	200	200	200	100
Infrastructure		17,825	13,584	22,778	20,840	27,117	27,117	25,351	11,521	11,187
Community		-	95	3,017	10,855	14,524	14,524	3,750	2,750	3,000
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets	6	2,256	6,029	1,081	5,570	5,232	5,232	1,025	725	1,200
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	400	800
TOTAL CAPITAL EXPENDITURE - Asset class	2	20,081	19,707	26,875	37,265	46,873	46,873	30,126	15,396	16,187
ASSET REGISTER SUMMARY - PPE (WDV)										
	5									
Infrastructure - Road transport					67,437	68,793	68,793			
Infrastructure - Electricity					68,736	69,545	69,545			
Infrastructure - Water					40,881	42,403	42,403			
Infrastructure - Sanitation					62,912	65,362	65,362			
Infrastructure - Other		283,443	302,266	295,234	52,873	52,873	52,873	296,139	282,957	269,880
Infrastructure		283,443	302,266	295,234	292,839	298,975	298,975	296,139	282,957	269,880
Community					14,884	32,426	32,426	35,000	36,000	34,000
Heritage assets										
Investment properties		25,911	20,190	24,017	25,911	24,017	24,017	25,000	25,000	26,000
Other assets		47,125	47,596	65,355	39,853	40,234	40,234	40,000	39,000	38,500
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		0	-	-	-	-	-	-	-	-
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	356,479	370,052	384,606	373,487	395,652	395,652	396,139	382,957	368,380
EXPENDITURE OTHER ITEMS										
<u>Depreciation & asset impairment</u>	3	27,402	14,456	16,136	20,477	20,477	20,477	21,624	22,792	24,023
<u>Repairs and Maintenance by Asset Class</u>		2,905	3,042	3,147	3,877	3,737	3,737	3,727	3,929	4,142
Infrastructure - Road transport		511	427	576	580	580	580	613	646	681
Infrastructure - Electricity		520	572	777	844	844	844	754	795	838
Infrastructure - Water		230	396	234	369	320	320	337	355	375
Infrastructure - Sanitation		264	29	30	60	30	30	32	33	35
Infrastructure - Other		-	-	-	-	-	-	-	-	-
Infrastructure		1,525	1,424	1,617	1,854	1,774	1,774	1,736	1,830	1,928
Community		-	-	157	-	-	-	50	53	56
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets	6, 7	1,380	1,617	1,372	2,024	1,963	1,963	1,942	2,047	2,158
TOTAL EXPENDITURE OTHER ITEMS		30,307	17,498	19,283	24,354	24,214	24,214	25,351	26,721	28,164
Renewal of Existing Assets as % of total capex		0.0%	0.0%	0.0%	6.1%	1.0%	1.0%	4.5%	4.5%	25.1%
Renewal of Existing Assets as % of deprecn"		0.0%	0.0%	0.0%	11.1%	2.2%	2.2%	6.2%	3.1%	16.9%
R&M as a % of PPE		0.9%	0.9%	0.9%	1.1%	1.0%	1.0%	1.0%	1.1%	1.2%
Renewal and R&M as a % of PPE		1.0%	1.0%	1.0%	2.0%	1.0%	1.0%	1.0%	1.0%	2.0%

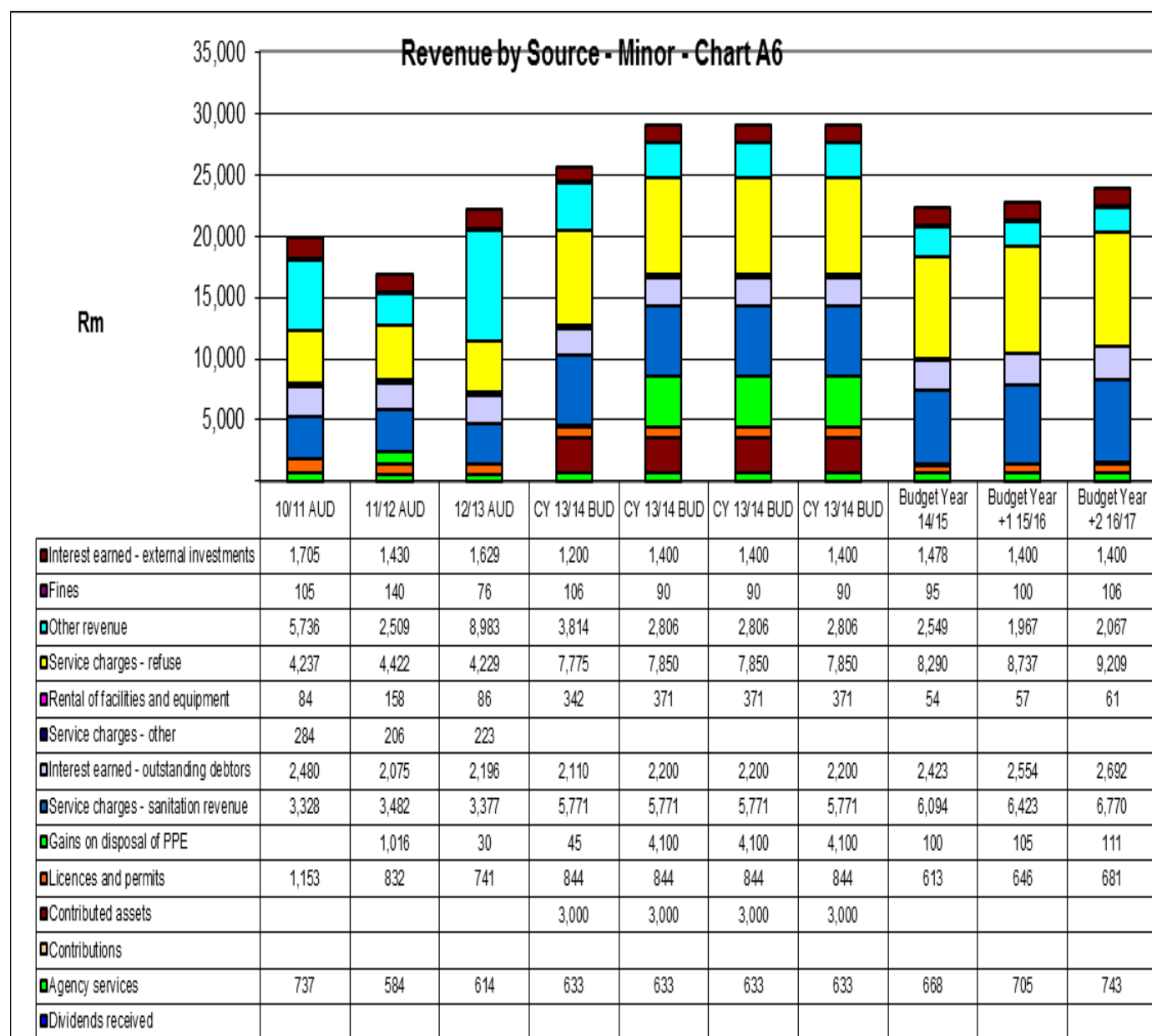
1.6 Budget Regulation Charts

The following reflect the consolidated budget regulations charts as required in terms of the Municipal Budget and Reporting Regulations of National Treasury:

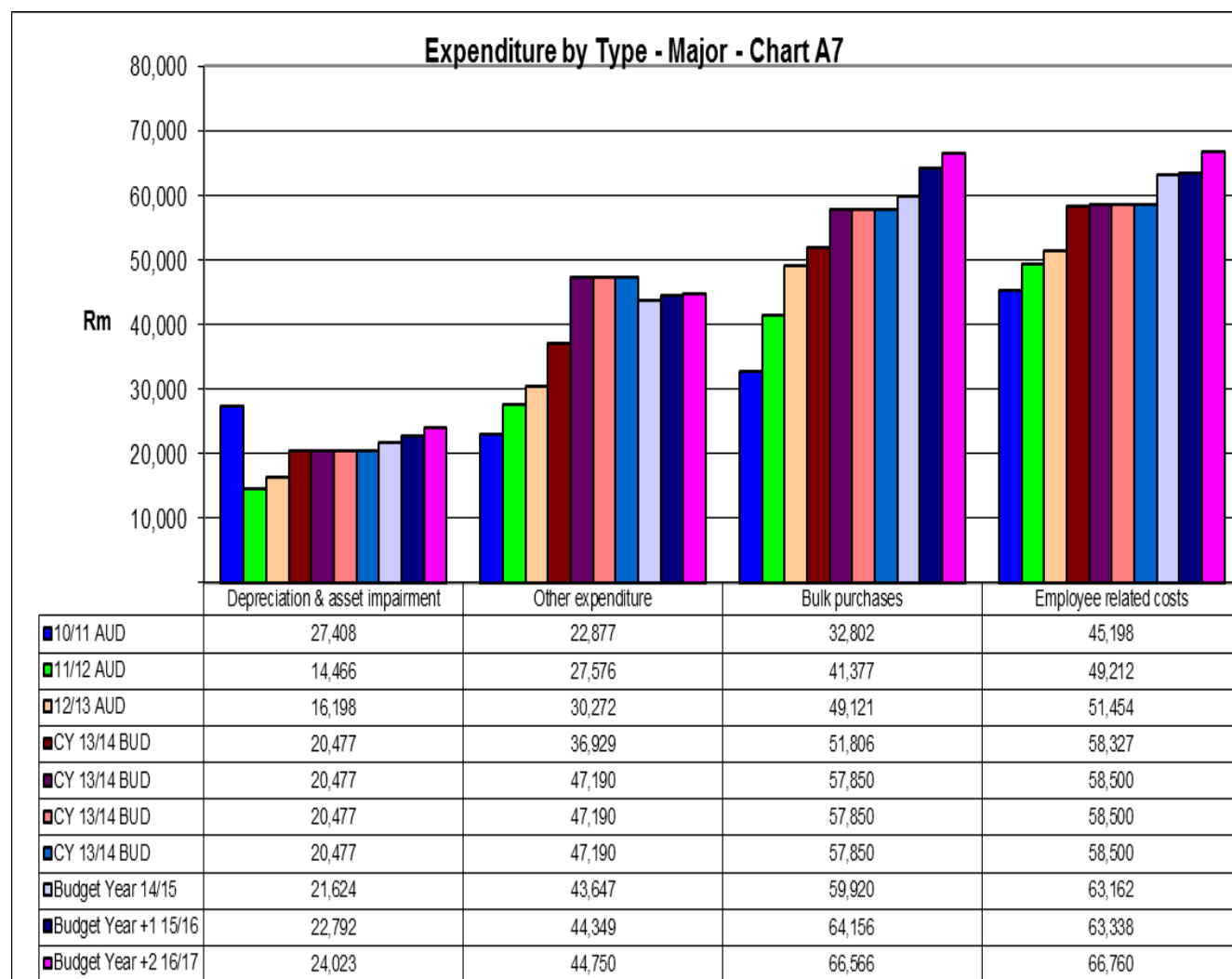
1.6.1 Financial Performance Charts

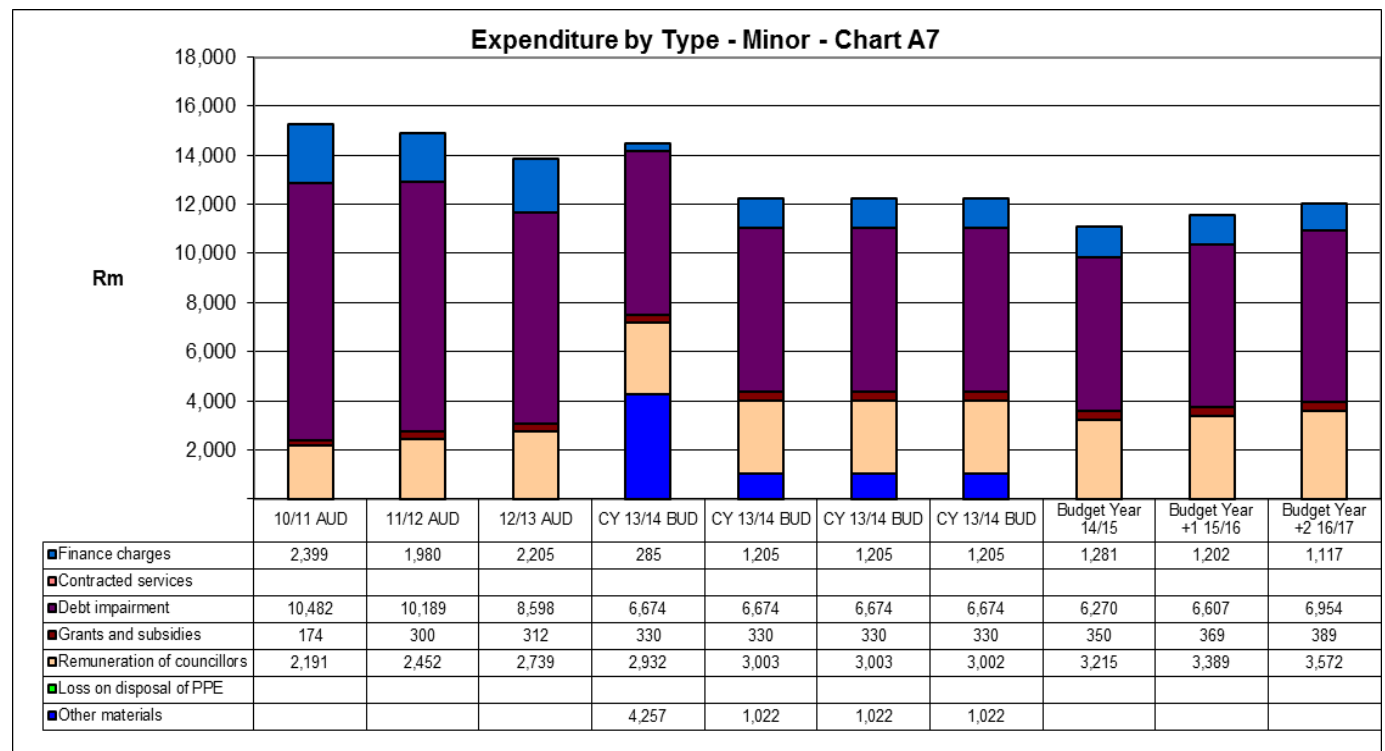
Revenue by Major Source (refer 'Minor' source for 'Other Revenue' allocation)	10/11 AUD	11/12 AUD	12/13 AUD	CY 13/14 BUD	CY 13/14 BUD	CY 13/14 BUD	CY 13/14 BUD	Budget Year 14/15	Budget Year +1 15/16	Budget Year +2 16/17
Dividends received										
Agency services	737	584	614	633	633	633	633	668	705	743
Contributions										
Contributed assets				3,000	3,000	3,000	3,000			
Licences and permits	1,153	832	741	844	844	844	844	613	646	681
Gains on disposal of PPE		1,016	30	45	4,100	4,100	4,100	100	105	111
Service charges - sanitation revenue	3,328	3,482	3,377	5,771	5,771	5,771	5,771	6,094	6,423	6,770
Interest earned - outstanding debtors	2,480	2,075	2,196	2,110	2,200	2,200	2,200	2,423	2,554	2,692
Service charges - other	284	206	223							
Rental of facilities and equipment	84	158	86	342	371	371	371	54	57	61
Service charges - refuse	4,237	4,422	4,229	7,775	7,850	7,850	7,850	8,290	8,737	9,209
Other revenue	5,736	2,509	8,983	3,814	2,806	2,806	2,806	2,549	1,967	2,067
Fines	105	140	76	106	90	90	90	95	100	106
Interest earned - external investments	1,705	1,430	1,629	1,200	1,400	1,400	1,400	1,478	1,400	1,400
Transfers recognised	45,121	46,380	54,984	49,087	51,237	51,237	51,237	50,061	51,031	50,760
Service charges - water revenue	7,861	7,893	7,969	11,183	11,400	11,400	11,400	12,038	12,688	13,374
Transfers recognised - capital	16,801	15,164	23,353	26,265	35,161	35,161	35,161	15,146	13,421	13,837
Service charges - electricity revenue	45,881	52,630	61,634	69,169	75,116	75,116	75,116	80,025	84,347	88,901
Property rates	5,947	7,557	8,117	8,594	8,564	8,564	8,564	9,080	9,571	10,087



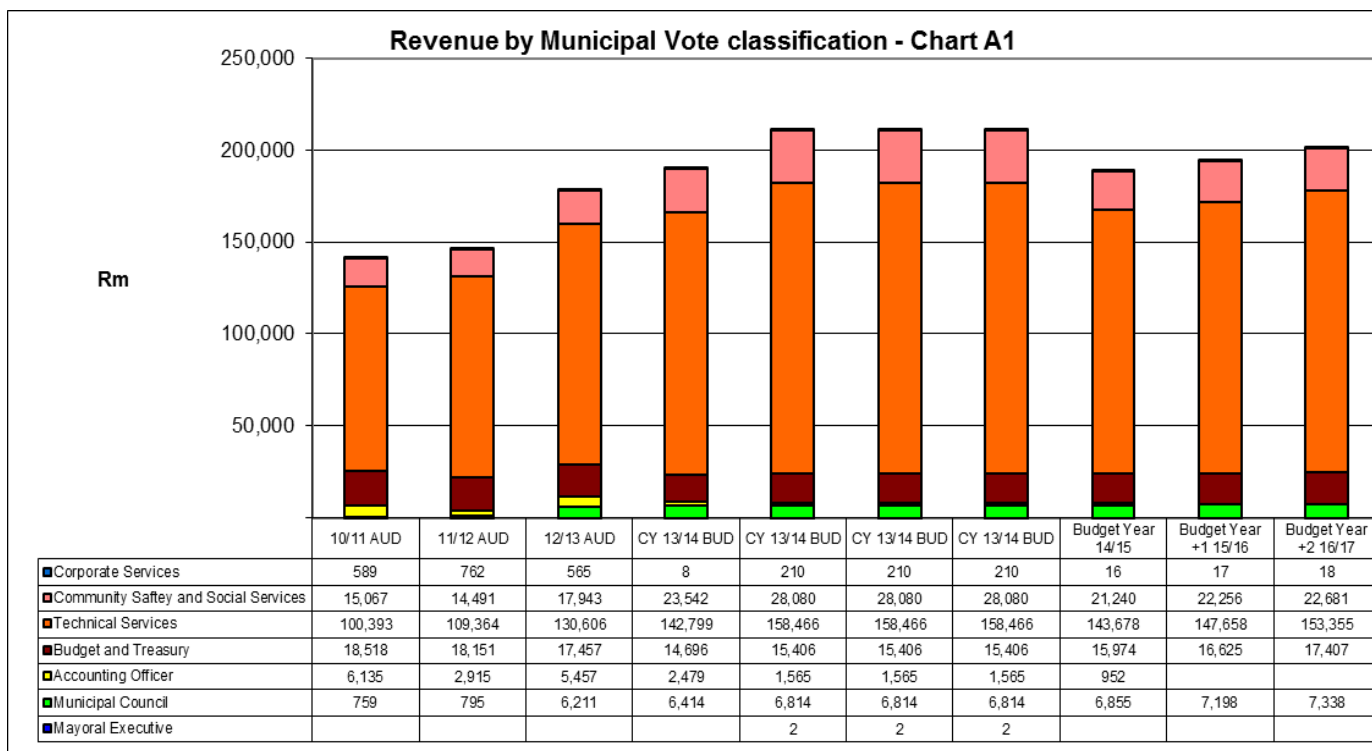


Operating Expenditure by Major & Minor Type										
Other materials				4,257	1,022	1,022	1,022			
Loss on disposal of PPE										
Remuneration of councillors	2,191	2,452	2,739	2,932	3,003	3,003	3,002	3,215	3,389	3,572
Grants and subsidies	174	300	312	330	330	330	330	350	369	389
Debt impairment	10,482	10,189	8,598	6,674	6,674	6,674	6,674	6,270	6,607	6,954
Contracted services										
Finance charges	2,399	1,980	2,205	285	1,205	1,205	1,205	1,281	1,202	1,117
Depreciation & asset impairment	27,408	14,466	16,198	20,477	20,477	20,477	20,477	21,624	22,792	24,023
Other expenditure	22,877	27,576	30,272	36,929	47,190	47,190	47,190	43,647	44,349	44,750
Bulk purchases	32,802	41,377	49,121	51,806	57,850	57,850	57,850	59,920	64,156	66,566
Employee related costs	45,198	49,212	51,454	58,327	58,500	58,500	58,500	63,162	63,338	66,760

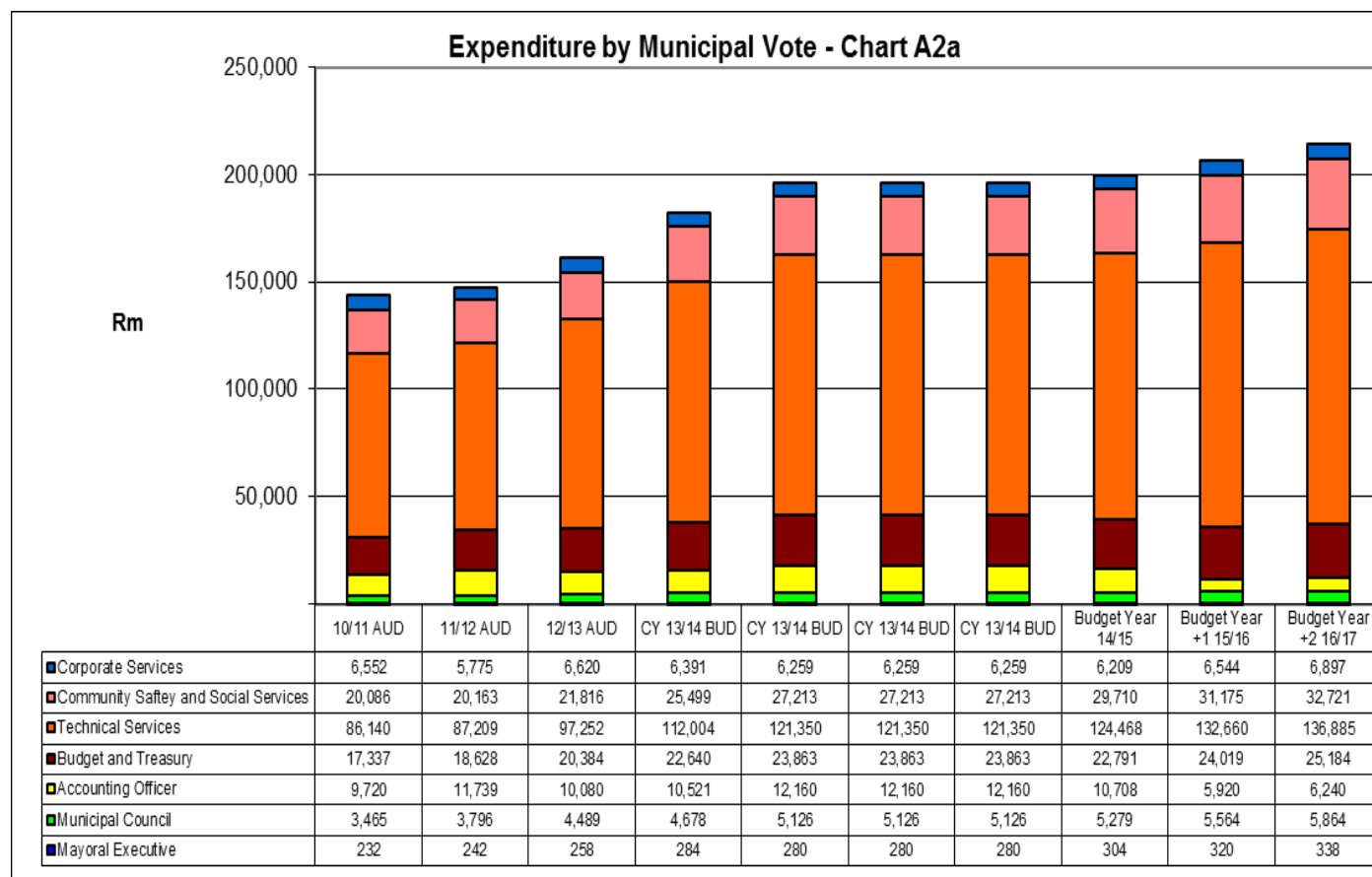




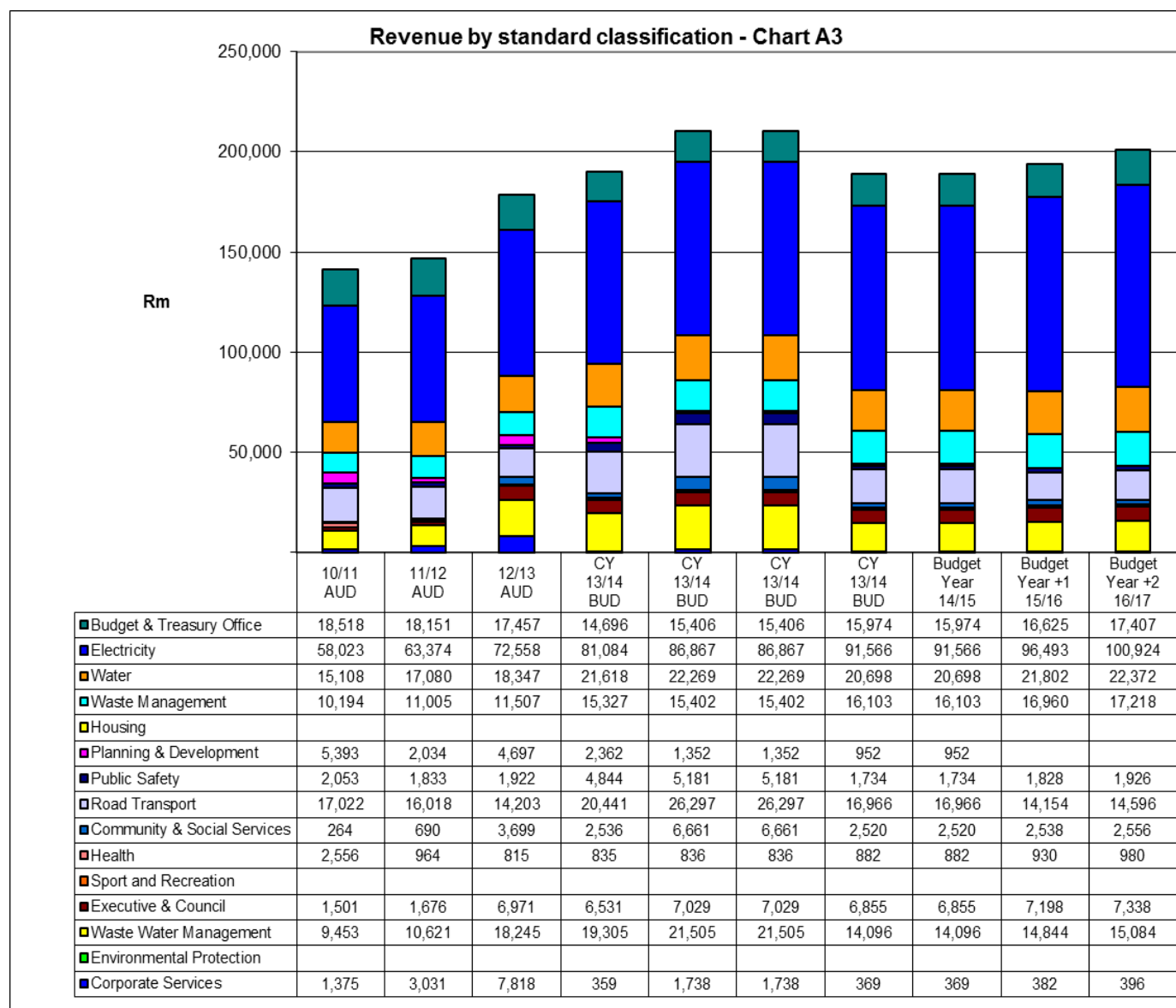
Revenue by municipal vote classification	141,461	146,478	178,239	189,938	210,543	210,543	210,543	188,716	193,753	200,798
Mayoral Executive					2	2	2			
Municipal Council	759	795	6,211	6,414	6,814	6,814	6,814	6,855	7,198	7,338
Accounting Officer	6,135	2,915	5,457	2,479	1,565	1,565	1,565	952		
Budget and Treasury	18,518	18,151	17,457	14,696	15,406	15,406	15,406	15,974	16,625	17,407
Technical Services	100,393	109,364	130,606	142,799	158,466	158,466	158,466	143,678	147,658	153,355
Community Safety and Social Services	15,067	14,491	17,943	23,542	28,080	28,080	28,080	21,240	22,256	22,681
Corporate Services	589	762	565	8	210	210	210	16	17	18



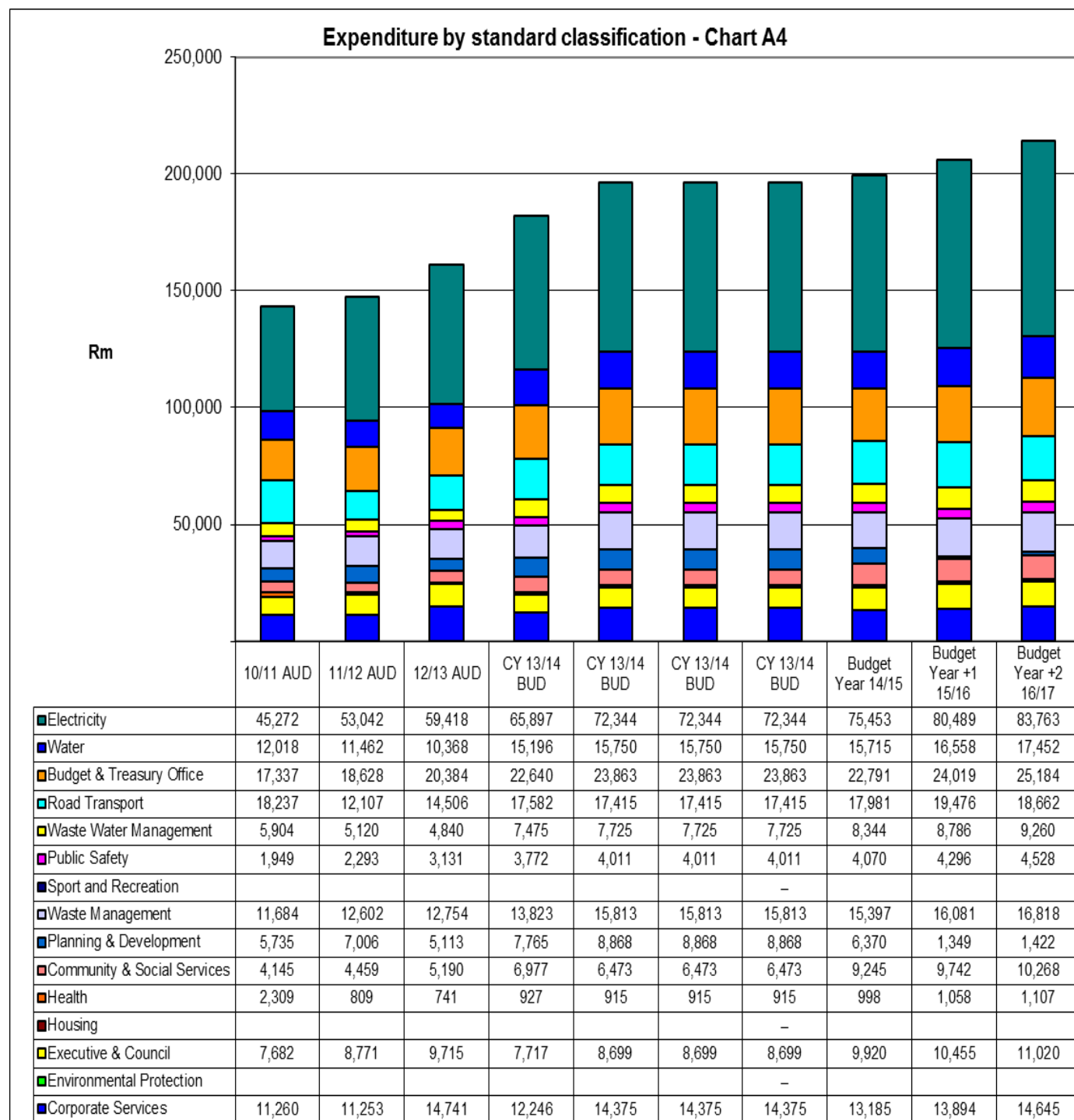
Expenditure by municipal vote classification	143,532	147,552	160,899	182,016	196,251	196,251	196,251	199,469	206,201	214,129
Mayoral Executive	232	242	258	284	280	280	280	304	320	338
Municipal Council	3,465	3,796	4,489	4,678	5,126	5,126	5,126	5,279	5,564	5,864
Accounting Officer	9,720	11,739	10,080	10,521	12,160	12,160	12,160	10,708	5,920	6,240
Budget and Treasury	17,337	18,628	20,384	22,640	23,863	23,863	23,863	22,791	24,019	25,184
Technical Services	86,140	87,209	97,252	112,004	121,350	121,350	121,350	124,468	132,660	136,885
Community Safety and Social Services	20,086	20,163	21,816	25,499	27,213	27,213	27,213	29,710	31,175	32,721
Corporate Services	6,552	5,775	6,620	6,391	6,259	6,259	6,259	6,209	6,544	6,897



Revenue by Standard Classification										
Corporate Services	1,375	3,031	7,818	359	1,738	1,738	369	369	382	396
Environmental Protection										
Waste Water Management	9,453	10,621	18,245	19,305	21,505	21,505	14,096	14,096	14,844	15,084
Executive & Council	1,501	1,676	6,971	6,531	7,029	7,029	6,855	6,855	7,198	7,338
Sport and Recreation										
Health	2,556	964	815	835	836	836	882	882	930	980
Community & Social Services	264	690	3,699	2,536	6,661	6,661	2,520	2,520	2,538	2,556
Road Transport	17,022	16,018	14,203	20,441	26,297	26,297	16,966	16,966	14,154	14,596
Public Safety	2,053	1,833	1,922	4,844	5,181	5,181	1,734	1,734	1,828	1,926
Planning & Development	5,393	2,034	4,697	2,362	1,352	1,352	952	952		
Housing										
Waste Management	10,194	11,005	11,507	15,327	15,402	15,402	16,103	16,103	16,960	17,218
Water	15,108	17,080	18,347	21,618	22,269	22,269	20,698	20,698	21,802	22,372
Electricity	58,023	63,374	72,558	81,084	86,867	86,867	91,566	91,566	96,493	100,924
Budget & Treasury Office	18,518	18,151	17,457	14,696	15,406	15,406	15,974	15,974	16,625	17,407

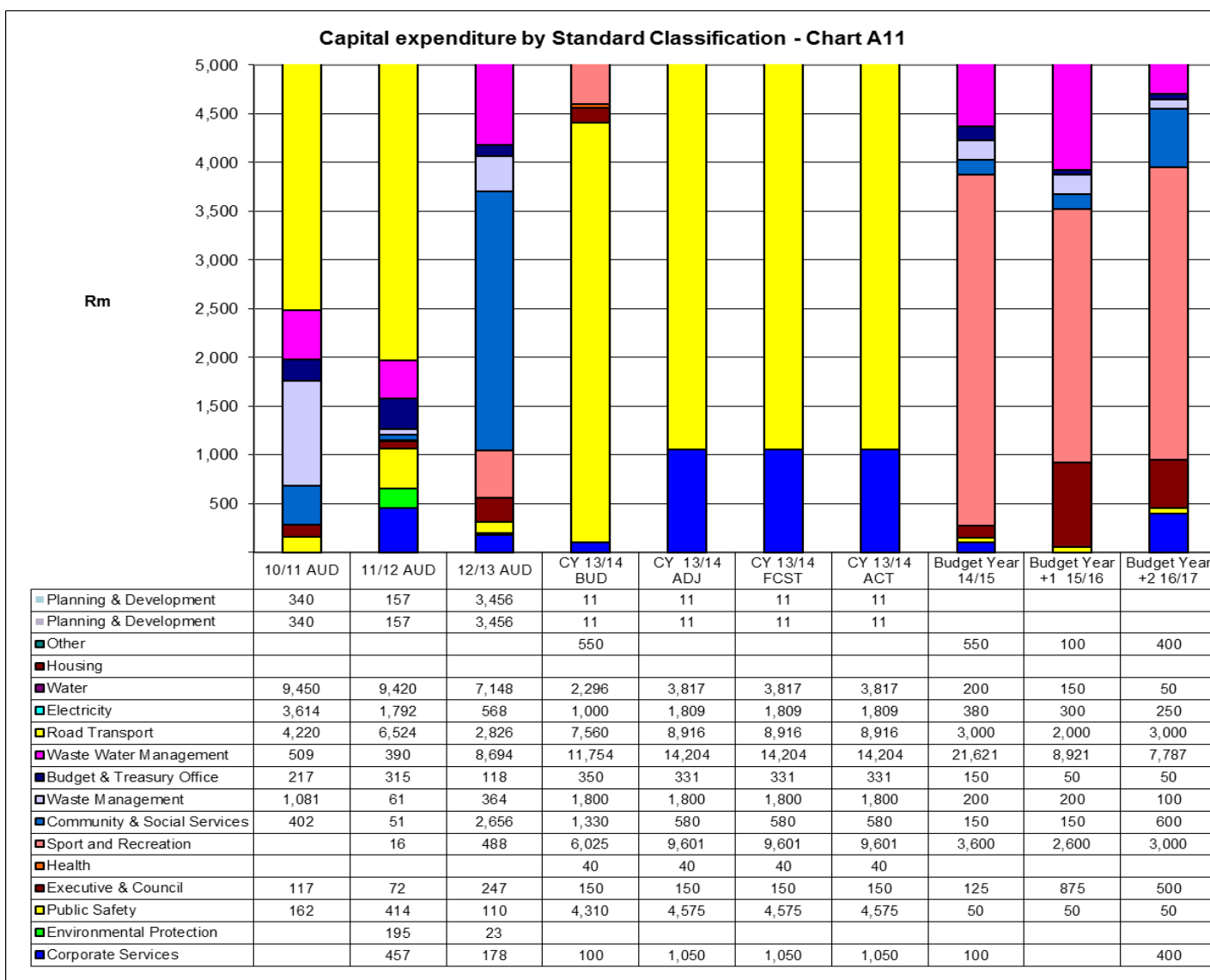


Expenditure by Standard Classification										
Corporate Services	11,260	11,253	14,741	12,246	14,375	14,375	14,375	13,185	13,894	14,645
Environmental Protection										
Executive & Council	7,682	8,771	9,715	7,717	8,699	8,699	8,699	9,920	10,455	11,020
Housing										
Health	2,309	809	741	927	915	915	915	998	1,058	1,107
Community & Social Services	4,145	4,459	5,190	6,977	6,473	6,473	6,473	9,245	9,742	10,268
Planning & Development	5,735	7,006	5,113	7,765	8,868	8,868	8,868	6,370	1,349	1,422
Waste Management	11,684	12,602	12,754	13,823	15,813	15,813	15,813	15,397	16,081	16,818
Sport and Recreation										
Public Safety	1,949	2,293	3,131	3,772	4,011	4,011	4,011	4,070	4,296	4,528
Waste Water Management	5,904	5,120	4,840	7,475	7,725	7,725	7,725	8,344	8,786	9,260
Road Transport	18,237	12,107	14,506	17,582	17,415	17,415	17,415	17,981	19,476	18,662
Budget & Treasury Office	17,337	18,628	20,384	22,640	23,863	23,863	23,863	22,791	24,019	25,184
Water	12,018	11,462	10,368	15,196	15,750	15,750	15,750	15,715	16,558	17,452
Electricity	45,272	53,042	59,418	65,897	72,344	72,344	72,344	75,453	80,489	83,763



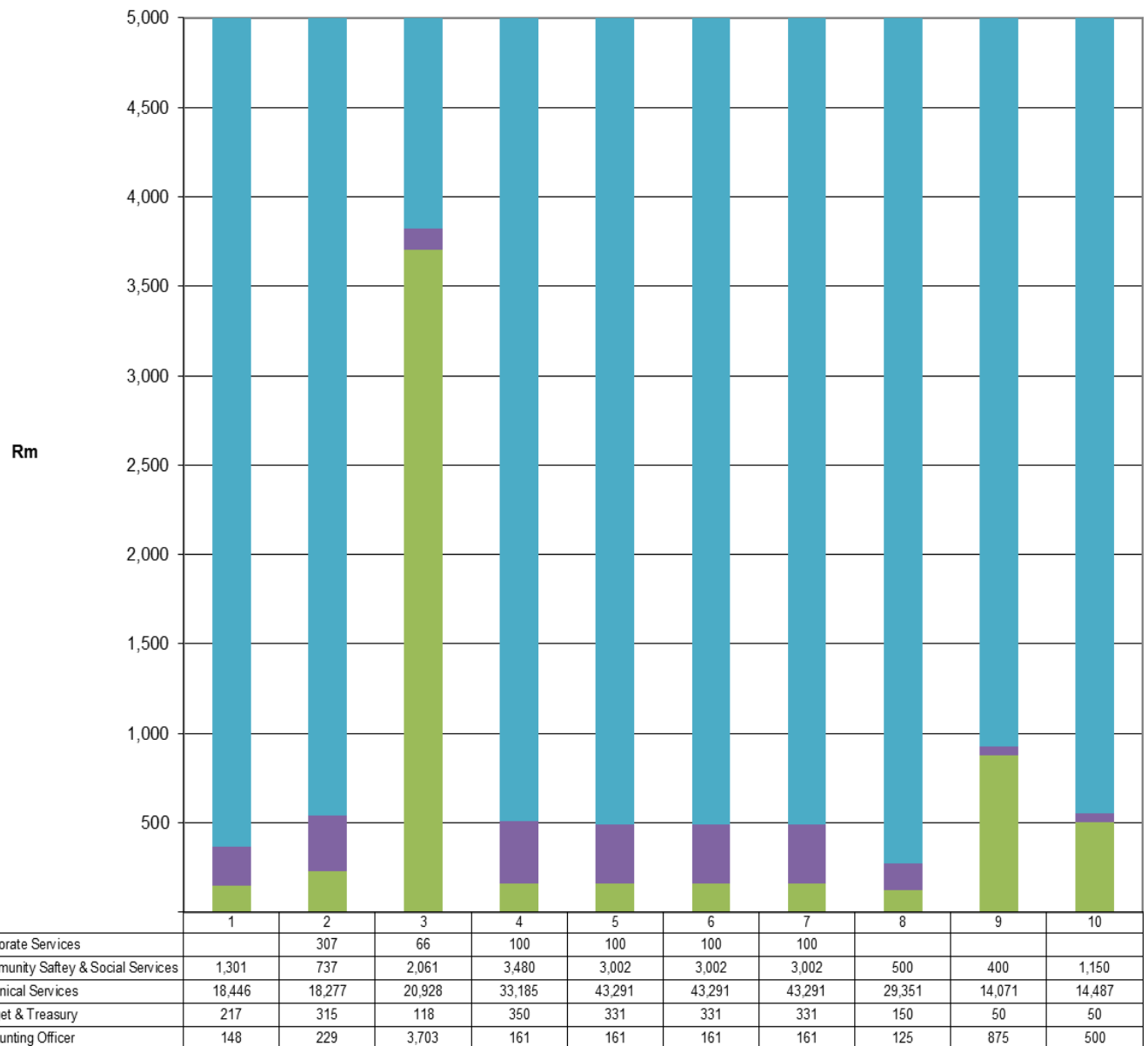
1.6.2 Capital Expenditure Charts

Capital Expenditure by Standard Classification	10/11 AUD	11/12 AUD	12/13 AUD	CY 13/14 BUD	CY 13/14 ADJ	CY 13/14 FCST	CY 13/14 ACT	Budget Year 14/15	Budget Year +1 15/16	Budget Year +2 16/17
Corporate Services		457	178	100	1,050	1,050	1,050	100		400
Environmental Protection		195	23							
Public Safety	162	414	110	4,310	4,575	4,575	4,575	50	50	50
Executive & Council	117	72	247	150	150	150	150	125	875	500
Health				40	40	40	40			
Sport and Recreation		16	488	6,025	9,601	9,601	9,601	3,600	2,600	3,000
Community & Social Services	402	51	2,656	1,330	580	580	580	150	150	600
Waste Management	1,081	61	364	1,800	1,800	1,800	1,800	200	200	100
Budget & Treasury Office	217	315	118	350	331	331	331	150	50	50
Waste Water Management	509	390	8,694	11,754	14,204	14,204	14,204	21,621	8,921	7,787
Road Transport	4,220	6,524	2,826	7,560	8,916	8,916	8,916	3,000	2,000	3,000
Electricity	3,614	1,792	568	1,000	1,809	1,809	1,809	380	300	250
Water	9,450	9,420	7,148	2,296	3,817	3,817	3,817	200	150	50
Housing										
Other				550				550	100	400
Planning & Development	340	157	3,456	11	11	11	11			

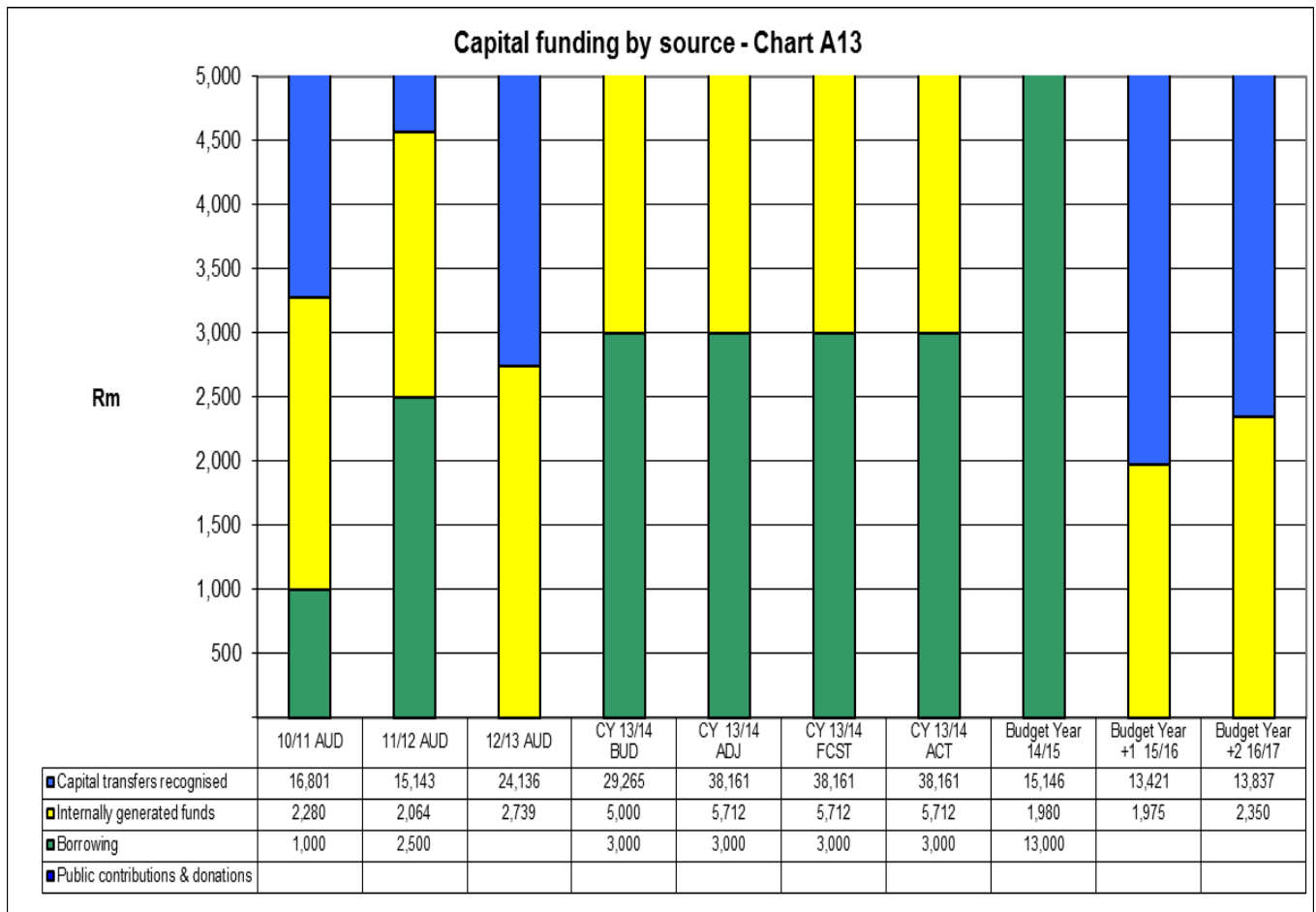


Capital Expenditure by Municipal Vote	10/11 AUD	11/12 AUD	12/13 AUD	CY 13/14 BUD	CY 13/14 ADJ	CY 13/14 FCST	CY 13/14 ACT	Budget Year 14/15	Budget Year +1 15/16	Budget Year +2 16/17
Accounting Officer	148	229	3,703	161	161	161	161	125	875	500
Budget & Treasury	217	315	118	350	331	331	331	150	50	50
Technical Services	18,446	18,277	20,928	33,185	43,291	43,291	43,291	29,351	14,071	14,487
Community Safety & Social Services	1,301	737	2,061	3,480	3,002	3,002	3,002	500	400	1,150
Corporate Services		307	66	100	100	100	100			

Capital expenditure by Municipal Vote (Major) - Chart A9



Capital funding by source										
Public contributions & donations										
Borrowing	1,000	2,500		3,000	3,000	3,000	3,000	13,000		
Internally generated funds	2,280	2,064	2,739	5,000	5,712	5,712	5,712	1,980	1,975	2,350
Capital transfers recognised	16,801	15,143	24,136	29,265	38,161	38,161	38,161	15,146	13,421	13,837



PART 2 – SUPPORTING DOCUMENTATION

1.7 Supporting documentation Tables

The supporting documentation tables (SA1 to SA37) as required in terms of Section 8 of the Municipal Budget and Reporting Regulations of National Treasury are reflected on Tables 39 to 80.

1.8 Overview of Annual Budget Process

The draft budget and IDP process occurred according to the budget timetable approved by Council in August 2013. The Budget and MTREF was also prepared taking cognizance of the contents of the LG: MFMA, Act No. 56 of 2003, MFMA Circulars No.58, 70, 71 and the LG: MFMA Budget Formats Guide received from National Treasury.

1.8.1 Service Delivery and Budget Implementation Plan (SDBIP)

Section 1 of the Local Government: Municipal Finance Management Act (No.56 of 2003) defines the SDBIP as:

“ a detailed plan approved by the mayor of a municipality in terms of section 53 (1)(c)(ii) for implementing the municipality’s delivery of services and the execution of its annual budget and which must include (as part of the top-layer) the following:

(a) projections for each month of-

(i) revenue to be collected, by source; and

(ii) operational and capital expenditure, by vote;

(b) service delivery targets and performance indicators for each quarter”.

The municipal manager is responsible for the preparation of the SDBIP, which must be legally submitted to the mayor for approval once the budget has been approved by the council (around end-May or early-June). However, the municipal manager should start the process to prepare the top-layer of the SDBIP no later than the tabling of the draft budget (around March or earlier) and preferably submit a draft SDBIP to the mayor by 1 May (for initial approval). Once the final budget is approved by the Council, the municipal manager should merely revise the approved draft SDBIP, and submit for final approval within 14 days after the approval of the final budget.

The mayor should therefore approve the final SDBIP and performance agreements simultaneously, and then make the SDBIP and performance agreement of the municipal manager public within 14 days, preferably before 1 July. Note that it is only the top layer (of high-level) detail of the SDBIP that is required to be made public.

It is the output and goals made public in the SDBIP that will be used to measure performance on a quarterly basis during the financial year. Note that such in-year monitoring is meant to be a light form of monitoring. The council should reserve its oversight role over performance at the end of the financial year, when the mayor tables the annual report of the municipality. The in-year monitoring is designed to pick up major problems only, and aimed at ensuring that the mayor and municipal manager are taking corrective steps when any unanticipated problems arise.

The SDBIP serves a critical role to focus both the administration and council on outputs by providing clarity of service delivery expectations, expenditure and revenue requirements, service delivery targets and performance indicators. The SDBIP provides the vital link between the mayor, council (executive) and the administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the mayor, councillors, municipal manager, senior managers and community. A properly formulated SDBIP will ensure that appropriate information is circulated internally and externally for purposes of monitoring the execution of the budget, performance of senior management and achievement of the strategic objectives set by council. It enables the municipal manager to monitor the performance of senior managers, the mayor to monitor the performance of the municipal manager, and for the community to monitor the performance of the municipality. The SDBIP should therefore determine (and be consistent with) the performance agreements between the mayor and the municipal manager and the municipal manager and senior managers determined at the start of every financial year and approved by the mayor. It must also be consistent with outsourced service delivery agreements such as municipal entities, public-private partnerships, service contracts and the like. The Service Delivery and Budget Implementation Plan (SDBIP) for the 2014/2015 budget year, is a separate document that is part of this draft 2014/2015 MTREF budget document.

1.9 Alignment of Annual Budget with Integrated Development Plan

The draft budget responds to needs outlined in the IDP as a five year strategic document developed in consultation with the communities. Internally, departments outline their strategic programme of action propose their budgetary needs and priorities there in line with the available funds. Table 24 on page 50 reflects Table SA4 that depicts municipal priorities per strategic agenda.

1.10 Measurable Performance Objectives and Indicators

The strategic objectives have been formulated to address the development priorities as outlined in Chapter 3 of the draft 2014/2015 Reviewed Integrated Development Plan (IDP) of the municipality.

1.11 Overview of Budget Related Policies

The financial policies of the Blue Crane Route Municipality are to provide sound, secure and fraud free management of financial services.

The detailed reviewed policies are not included in this draft budget documentation. However they are available at the Council offices, for viewing as well as on the website. See underneath the list of the budget related policies that were adopted by Council:

- 1) Asset Management Policy
- 2) Budget Policy
- 3) Cash Management and Payment of Creditors Policy
- 4) Cash Receipt and Banking Policy
- 5) Cost Estimation Policy
- 6) Credit Control and Debt Collection ex Revenue By-Law
- 7) Financial Framework Policy
- 8) Investment Policy
- 9) Rates Policy
- 10) Rates By-Law
- 11) Risk Management Policy
- 12) Roles and Responsibilities and the Delegation of Powers Policy
- 13) Standing Rules and Order
- 14) Tariff ex Revenue By-Law
- 15) Rewards, Gifts and Favours Policy
- 16) Recruitment Policy
- 17) Supply Chain Management Policy
- 18) Fraud Prevention Policy
- 19) Indigent Policy
- 20) Capital Infrastructure Investment Policy
- 21) Fruitless Wasteful Expenditure Policy
- 22) Borrowing Policy
- 23) Funding and Reserve Policy
- 24) Long-Term Financial Planning Policy
- 25) EPWP Policy
- 26) Accounting Policy

The Blue Crane Route Municipality does not have a financial recovery plan in place as the municipality is not experiencing a cash flow problem based on the municipality running a sound financial system.

The Blue Crane Route Municipality has a GRAP compliant Asset Register in place, but has still received qualifications in the Audit Report based on challenges with full GRAP implementation. We are in the process to address the problems that was experienced with the Fixed Asset Register by implementing Pastel software from SAGE Evolution. and also addressing the audit findings on Valuations and existence of Assets.

1.12 Overview of Budget Assumptions

Budgets are prepared in an environment of uncertainty, to prepare meaningful budgets assumptions need to be made about internal and external factors that could influence the budget.

In January 2010, Cabinet adopted 12 outcomes within which to frame public service delivery priorities and targets. Cabinet ministers have signed performance agreements linked to these outcomes. More detailed delivery agreements have since been developed to extend targets and responsibilities to national and provincial departments, agencies and municipalities.

Blue Crane Route Municipality is expected to take the 12 outcomes into consideration when reviewing the IDP and developing the annual budget for the 2014/2015 MTREF.

Hereunder follows the 12 outcomes, together with outputs, and the role of Blue Crane Route Municipality:

1) Improve the quality of basic education

Outputs	Role of Blue Crane Route Municipality
<ol style="list-style-type: none"> 1. Improve quality of teaching and learning 2. Regular assessment to track progress 3. Improve early childhood development 4. A credible outcomes-focused accountability system 	<ol style="list-style-type: none"> 1. Facilitate the building of new schools by: <ul style="list-style-type: none"> • Participating in needs assessments • Identifying appropriate land • Facilitating zoning and planning processes 2. Facilitate the eradication of municipal service backlogs in schools by extending appropriate bulk infrastructure and installing connections

2) Improve health and life expectancy

Outputs	Role of Blue Crane Route Municipality
<ol style="list-style-type: none"> 1. Increase life expectancy to 58 for males and 60 for females 2. Reduce maternal and child mortality rates to 30-40 per 1000 births 3. Combat HIV/AIDS and TB 4. Strengthen health services effectiveness 	<ol style="list-style-type: none"> 1. Strengthen effectiveness of health services by specifically enhancing TB treatments and expanding HIV and AIDS prevention and treatments 2. Continue to improve Community Health Service infrastructure by providing clean water, sanitation and waste removal services

3) All people in south Africa protected and feel safe

Outputs	Role of Blue Crane Route Municipality
<ol style="list-style-type: none"> 1. Reduce overall level of crime 2. An effective and integrated criminal justice system 3. Improve perceptions of crime among the population 4. Improve investor perceptions and trust 5. Effective and integrated border management 6. Integrity of identity of citizens and residents secured 7. Cyber-crime combated 	<ol style="list-style-type: none"> 1. Facilitate the development of safer communities through better planning and enforcement of municipal by-laws 2. Direct the traffic control function towards policing high risk violations – rather than revenue collection 3. Improving collaboration with SAPS 4. Ensuring rapid response to reported crimes

4) Decent employment through inclusive economic growth

Outputs	Role of Blue Crane Route Municipality
<ol style="list-style-type: none"> 1. Faster and sustainable inclusive growth 2. More labour-absorbing growth 3. Strategy to reduce youth unemployment 4. Increase competitiveness to raise net exports and grow trade 5. Improve support to small business and cooperatives 6. Implement expanded public works programme 	<ol style="list-style-type: none"> 1. Create an enabling environment for investment by streamlining planning application processes 2. Ensure proper maintenance and rehabilitation of essential services infrastructure 3. Ensure proper implementation of the EPWP at municipal level 4. Design service delivery processes to be labour intensive 5. Improve procurement systems to eliminate corruption and ensure value for money 6. Utilize community structures to provide services

5) A skilled and capable workforce to support inclusive growth

Outputs	Role of Blue Crane Route Municipality
<ol style="list-style-type: none"> 1. A credible skills planning institutional mechanism 2. Increase access to intermediate and high level learning programmes 3. Increase access to occupation specific programmes (especially artisan skills training) 4. Research, development and innovation in human capital 	<ol style="list-style-type: none"> 1. Develop and extend intern and work experience programmes in municipality 2. Link municipal procurement to skills development initiatives

6) An efficient, competitive and responsive economic infrastructure network

Outputs	Role of Blue Crane Route Municipality
<ol style="list-style-type: none"> 1. Improve competition and regulation 2. Reliable generation, distribution and transmission of energy 3. Maintain and expand road and rail network, and efficiency, capacity and competitiveness of sea ports 4. Maintain bulk water infrastructure and ensure water supply 5. Information and communication technology 6. Benchmarks for each sector 	<ol style="list-style-type: none"> 1. Ring-fence water, electricity and sanitation functions so as to facilitate cost-reflecting pricing of these services 2. Ensure urban spatial plans provide for modes of public transport 3. Maintain and expand water purification works and waste water treatment works in line with growing demand 4. Prepare to receive the devolved public transport function 5. Improve maintenance of municipal road networks

7) Vibrant, equitable and sustainable rural communities and food security

Outputs	Role of Blue Crane Route Municipality
<ol style="list-style-type: none"> 1. Sustainable agrarian reform and improved access to markets for small farmers 2. Improve access to affordable and diverse food 3. Improve rural services and access to information to support livelihoods 4. Improve rural employment opportunities 5. Enable institutional environment for sustainable and inclusive growth 	<ol style="list-style-type: none"> 1. Facilitate the development of local markets for agricultural produce 2. Improve transport links with urban centers so as to ensure better economic integration 3. Promote home production to enhance food security 4. Ensure effective spending of grants for funding extension of access to basic services

8) Sustainable human settlements and improved quality of household life

Outputs	Role of Blue Crane Route Municipality
<ol style="list-style-type: none"> 1. Accelerate housing delivery 2. Improve property market 3. More efficient land utilization and release of state-owned land 	<ol style="list-style-type: none"> 1. Prepare to be accredited for the housing function 2. Ensure that the housing plan are in line with national policy on integrated human settlements 3. Participate in the identification of suitable land for social housing 4. Ensure capital budgets are appropriately prioritized to maintain existing services and extend services

9) A response and, accountable, effective and efficient local government system

Outputs	Role of Blue Crane Route Municipality
<ol style="list-style-type: none"> 1. Differentiate approach to municipal financing, planning and support 2. Community work programme 3. Support for human settlements 4. Refine ward committee model to deepen democracy 5. Improve municipal administrative capacity 6. Single coordination window 	<ol style="list-style-type: none"> 1. Adopt IDP planning processes appropriate to the capacity and sophistication of the municipality 2. Implement the community programme 3. Ensure ward committees are representative and fully involved in community consultation processes around the IDP, budget and other strategic service delivery issues 4. Improve municipal financial and administrative capacity by implementing competency norms and standards and acting against incompetence and corruption

10) Protection and enhancement of environmental assets and natural resources

Outputs	Role of Blue Crane Route Municipality
<ol style="list-style-type: none"> 1. Enhance quality and quantity of water resources 2. Reduce greenhouse gas emissions <ul style="list-style-type: none"> • Mitigate climate change impacts • Improve air quality 3. Sustainable environment management 4. Protect biodiversity 	<ol style="list-style-type: none"> 1. Ensure effective maintenance and rehabilitation of infrastructure 2. Run water and electricity saving awareness campaigns 3. Ensure proper management of municipal commonage and urban open spaces 4. Ensure development does not take place on wetlands or any other environmental sensitive areas

11) A better south Africa, a better and safer Africa and world

Outputs	Role of Blue Crane Route Municipality
<ol style="list-style-type: none"> 1. Enhance the African agenda and sustainable development 2. Enhance regional integration 3. Reform global governance institutions 4. Enhance trade and investment between South Africa and partners 	<ol style="list-style-type: none"> 1. Role of local government is fairly limited in this area and must concentrate on: <ul style="list-style-type: none"> • Ensuring basic infrastructure is in place and properly maintained • Creating an enabling environment for investment

12) A development-orientated public service and inclusive citizenship

Outputs	Role of Blue Crane Route Municipality
<ol style="list-style-type: none"> 1. Improve government performance 2. Government-wide performance monitoring and evaluation 3. Conduct comprehensive expenditure review 4. Information campaign on constitutional rights and responsibilities 5. Celebrate cultural diversity 	<ol style="list-style-type: none"> 1. Continue to develop performance monitoring and management systems 2. Comply with legal financial reporting requirements 3. Review municipal expenditures to eliminate wastage 4. Ensure councils behave in ways to restore community trust in local government

1.13 Overview of Budget Funding

Sections 18 and 19 of the MFMA include the following requirements:

- An annual budget may only be funded from:
 - realistically anticipated revenues to be collected;
 - cash-backed accumulated funds from previous years' surpluses not committed for other

purposes; and

- borrowed funds, but only for the capital budget referred to in section 17(2).

Revenue projections must be realistic taking into account:

- projected revenue for the current year based on collection levels to date; and
- actual revenue collected in previous financial years.

A municipality may spend money on a capital project only if the sources of funding have been considered, are available and have not been committed for other purposes.

Achievement of this requirement in totality effectively means that a Council has “balanced” its budget by ensuring that budgeted outflows will be offset by a combination of planned inflows.

1.13.1 A credible budget

Amongst other things, a credible budget is a budget that:

- Funds only activities consistent with the revised IDP and vice versa ensuring the IDP is realistically achievable given the financial constraints of the municipality;
- Is achievable in terms of agreed service delivery and performance targets;
- Contains revenue and expenditure projections that are consistent with current and on past performance and supported by documented evidence of future assumptions;
- Does not jeopardise the financial viability of the municipality (ensures that the financial position is maintained with generally accepted prudential limits and that obligations can be met in the short, medium and long term; and
- Provides managers with appropriate levels of delegation sufficient to meet their financial management responsibilities.

A budget sets out certain service delivery levels and associated financial implications. Therefore the community should realistically expect to receive these promised service delivery levels and understand the associated financial implications. Major under spending due to under collection of revenue or poor planning is a clear example of a budget that is not credible and unrealistic.

Furthermore, budgets tabled for consultation at least 90 days prior to the start of the budget year should already be credible and fairly close to the final approved budget.

1.13.2 Long term financial planning

The municipality's financial position is sound and this budget further ensures that it stays sound. Long term borrowing is limited and the cash position is strong.

The municipality plans to continue exercising strict financial management and ensuring cash flow meets the requirements.

Due to the fact that the majority of capital expenditure from own sources be funded by way of own cash, the municipality must ensure that the principle of “the user pays for the use of assets” be applied in its long term financial strategy. It is for this reason that the municipality provided for cash-backed reserves, which consist of Employee Benefits provisions, the cost of replacing the existing valuation roll and contributions to the Capital Replacement Reserve with the idea being a contribution at least equal to the depreciation charges on those assets being used. The latter is the most difficult to achieve now that we have re-valued our assets to current replacement cost.

1.13.3 Sources of funding

Interest earned from investments is applied to the income and expenditure account to help fund the operating budget. The following tables summarises the budgeted interest over the MTREF:

Description	MTREF Budget 2013/2014	MTREF Budget 2014/2015	MTREF Budget 2015/2016
Loan Interest paid	9.7%	10.7%	11.2%
Investment Interest received	5.5%	6.5%	7%

1.13.4 Sales of assets

The municipality is in the process of reviewing its land and asset holdings as part of its long term financial strategy. Major asset sales are therefore, excluded from the MTREF at this stage.

1.13.5 Borrowing

The MFMA prescribes the conditions within municipalities may borrow through either short or long term debt

The Act stipulates that short term debt can be used to meet immediate cash flow needs but that it must be fully repaid within the financial year in which it was incurred. Long term debt can only be incurred for capital expenditure or to re-finance existing long term debt. Proposals to incur long term debt must go through a public consultation process.

The cash flow projections will determine the likely need to borrow short term. It is not projected that any short term borrowing will be required over the MTREF period.

The ratios as set out in the Cash and Management Investment Policy are used to establish prudential levels of borrowing in terms of affordability and the overall indebtedness of the municipality.

Based on the measures of affordability, the municipality has made no budgeted provisions for new borrowing for capital expenditure over the MTREF.

1.14 Expenditure on Allocations and Grants Programme and Allocations and Grants made by the Municipality

National and Provincial Government provide funding to assist the municipality to achieve its developmental and service delivery goals. In addition, the Constitution requires all spheres of government to assist each other to achieve goals set at National or Provincial level. Local economic development and employment opportunities are high on the agenda of the national government, and the municipality, again within financial means, as well as revenue from government grants, aims to assist as far as possible in achieving these goals.

1.15 Monthly Targets for Revenue, Expenditure and Cash flow

See the contents of Schedules SA25 to SA30 reflecting the targets for revenue, expenditure and the Cash Flow.

1.16 Contracts having Future Budgetary Implications

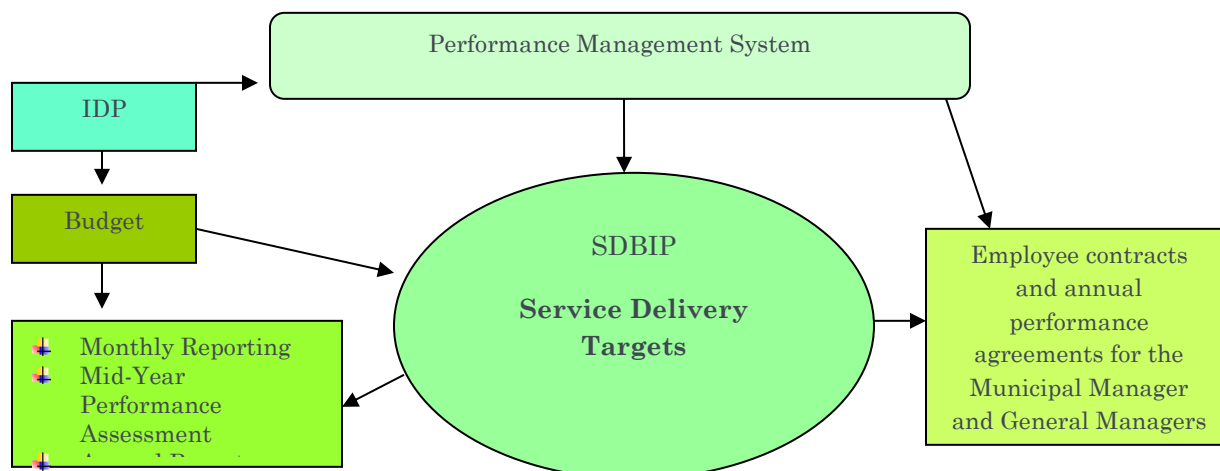
The municipality is in the processing of updating the records on contracts having future budgetary implications and cannot reflect details at this stage.

1.17 Capital Expenditure Status

See the contents of Schedules SA34 to SA37 reflecting the Capital Expenditure Status.

1.18 Annual Budgets and Service Delivery and Budget Implementation Plans (SDBIP) – Internal Department

The SDBIP marries the Performance Management System (as required under the Municipal Systems Act) with the operating and capital budgets and the IDP. Thus the strategic direction mapped out in the IDP is matched with the financial resources and delivery of services as specified in the PMS. The requirement for a SDBIP is stated in the Municipal Finance Management Act (Act No 56 of 2003), Section 69.3(a) and is the responsibility of the Municipal Manager.



The SDBIP allows the budget to be implemented fully as it identifies:

- The Strategic Imperative – Through links with the IDP
- The Financial Imperative – Through links with the budget
- The Performance Imperative – Through links with the PMS.

The National Treasury Circular 13 describes in detail the approach to SDBIP's. Basically there is a high level SDBIP for the purpose of high level monitoring by stakeholders, backed by full detail all the way to the individual employee. Starting from top (the Municipal Manager) all staff operates under KPI's within the identified KPA's. In effect the SDBIP becomes the implementation tool for the budget and the basis for non-financial monitoring.

At the highest level, every vote could be aligned to an IDP strategy and some KPI's. These then form the basis of future monthly and in-year reporting.

The 1st draft Strategic Plan (Road Map) for 2014/2017 financial year attached to the budget of the municipality presents the BCRM's aspirations and spells out what the municipality would like to achieve at the end of 30 June 2017.

In context, this Strategic Plan encapsulates key institutional strategic issues/ challenges identified by management per Key Performance Area (KPA) through a situational analysis exercise (strengths, weaknesses, opportunities and threats – SWOT), and the broad strategic objectives and strategies formulated by council and management to address the challenges and as well set the strategic direction for BCRM for the 2014/2015 financial year. **See attached Annexure A.**

1.19 Service Delivery Agreement of Municipal Entity

There is SLA of the Blue Crane Development Agency (BCDA), the municipal entity in place and are renewed annually.

1.20 Legislation Compliance Status

Each year, National Treasury issues MFMA circulars to municipalities advising them of the budget parameters within which municipalities should work when preparing their budgets, together with other MFMA circulars and the Budget and Reporting Regulations.

The BCRM are fully compliant with the legislation applicable to municipalities, and all the relevant Circulars, etc. are also in place.

1.21 BCRM Draft 2014/2015 Tariff Book

Municipality were advised to structure their 2014/2015 tariffs based on the approved 7.39% NERSA guideline tariff increase and provide for an 8.06% increase in the cost of bulk purchases for the tabled 2014/2015 budgets and MTREF.

Municipalities were also urged to design IBT (inclining block tariffs) structure that is appropriate to its specific circumstance, and ensure an appropriate balance between “low income customers” and other domestic, commercial and business customers, and the financial interest of the municipality.

The municipality has kept the contents of MFMA Circular 70, under Revising Rates, Tariffs and other Charges, as well as MFMA Circular 72, under point 4, Revising Rates, Tariffs and other Charges in mind when the 2014/2015 was determined as well as the affordability thereof within the community, and an application was sent to NERSA for approval on the electricity tariff increases that are cost effective and it does ensure financial sustainability.

The Tariffs for the draft budget were structured as follows:

- 6% increase on the whole tariff structure, excluding electricity tariff of an estimated percentage increase of 7.39%, due to pending NERSA approval.

1.22 Entity BCDA 2014/2015 Draft MTREF Budget

The following eighteen (18) pages, present the municipal entity, BCDA's annual budget Tables D1 to D5 and the supporting Tables SD1 to SD11 (as required in terms of Section 8 of the Municipal Budget and Reporting Regulations):

Table 11 BCDA Table D1 – Budget Summary**Blue Crane Development Agency - Table D1 Budget Summary**

Description	2010/11	2011/12	2012/13	Current Year 2013/14			Medium Term Revenue and Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousands									
Financial Performance									
Property rates	–	–	–	–	–	–	–	–	–
Service charges	–	–	–	–	–	–	–	–	–
Investment revenue	–	–	–	–	–	–	–	–	–
Transfers recognised - operational	–	–	–	–	–	–	–	–	–
Other own revenue	6,000	5,291	7,713	3,784	5,496	5,496	2,361	–	–
Total Revenue (excluding capital transfers and contributions)	6,000	5,291	7,713	3,784	5,496	5,496	2,361	–	–
Employee costs	2,588	2,238	2,718	2,634	2,634	2,634	2,727	–	–
Remuneration of Board Members	–	–	–	–	–	–	–	–	–
Depreciation and debt impairment	–	–	–	–	–	–	–	–	–
Finance charges	–	–	–	–	–	–	–	–	–
Materials and bulk purchases	–	–	–	–	–	–	–	–	–
Transfers and grants	–	–	–	–	–	–	–	–	–
Other expenditure	3,412	3,497	4,864	1,160	2,862	2,862	893	–	–
Total Expenditure	6,000	5,735	7,582	3,784	5,496	5,496	3,620	–	–
Surplus/(Deficit)	–	(444)	130	(0)	0	0	(1,259)	–	–
Transfers recognised - capital	–	–	–	–	–	–	–	–	–
Contributions recognised - capital & contributed assets	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	–	(444)	130	(0)	0	0	(1,259)	–	–
Taxation	–	–	–	–	–	–	–	–	–
Surplus/ (Deficit) for the year	–	(444)	130	(0)	0	0	(1,259)	–	–
Capital expenditure & funds sources									
Capital expenditure	–	30	10	11	11	11	–	–	–
Transfers recognised - capital	–	30	10	11	11	11	–	–	–
Public contributions & donations	–	–	–	–	–	–	–	–	–
Borrowing	–	–	–	–	–	–	–	–	–
Internally generated funds	–	–	–	–	–	–	–	–	–
Total sources of capital funds	–	30	10	11	11	11	–	–	–
Financial position									
Total current assets	3,821	952	1,012	1,012	1,012	1,012	858	–	–
Total non current assets	79	222	161	161	161	161	161	–	–
Total current liabilities	722	1,944	1,812	850	850	850	2,109	–	–
Total non current liabilities	–	–	–	–	–	–	–	–	–
Community wealth/Equity	3,178	(770)	(639)	323	323	323	(1,090)	–	–
Cash flows									
Net cash from (used) operating	(881)	(111)	(281)	–	–	–	(1,259)	–	–
Net cash from (used) investing	(42)	(1)	(1)	–	–	–	–	–	–
Net cash from (used) financing	(2)	–	–	–	–	–	–	–	–
Cash/cash equivalents at the year end	548	436	154	154	154	154	(1,105)	(1,105)	(1,105)

Table 12 BCDA Table D2 – Budgeted Financial Performance(revenue and expenditure)**Blue Crane Development Agency - Table D2 Budgeted Financial Performance (revenue and expenditure)**

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousands										
Revenue by Source	1									
Property rates										
Property rates - penalties & collection charges										
Service charges - electricity revenue										
Service charges - water revenue										
Service charges - sanitation revenue										
Service charges - refuse revenue										
Service charges - other										
Rental of facilities and equipment										
Interest earned - external investments										
Interest earned - outstanding debtors										
Dividends received										
Fines										
Licences and permits										
Agency services										
Transfers recognised - operational										
Other revenue		6,000	5,291	7,713	3,784	5,496	5,496	2,361	-	-
Gains on disposal of PPE										
Total Revenue (excluding capital transfers and contributions)		6,000	5,291	7,713	3,784	5,496	5,496	2,361	-	-
Expenditure By Type										
Employee related costs		2,588	2,238	2,718	2,634	2,634	2,634	2,727	-	-
Remuneration of Directors										
Debt impairment										
Collection costs										
Depreciation & asset impairment										
Finance charges										
Bulk purchases										
Other materials										
Contracted services										
Transfers and grants										
Other expenditure										
Loss on disposal of PPE		3,412	3,497	4,864	1,150	2,862	2,862	893	-	-
Total Expenditure		6,000	5,735	7,582	3,784	5,496	5,496	3,620	-	-
Surplus/(Deficit)		-	(444)	130	(0)	0	0	(1,259)	-	-
Transfers recognised - capital										
Contributions recognised - capital										
Contributions of PPE										
Surplus/(Deficit) after capital transfers & contributions		-	(444)	130	(0)	0	0	(1,259)	-	-
Taxation										
Surplus/ (Deficit) for the year		-	(444)	130	(0)	0	0	(1,259)	-	-
References										
1. Revenue includes sales of: (insert description)										
2. Bulk purchases - electricity										
2. Bulk purchases - water										
3. Expenditure includes repairs & maintenance of:										

Table 13 BCDA Table D3 – Capital Budget by Vote and Funding**Blue Crane Development Agency - Table D3 Capital Budget by vote and funding**

Vote Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousands	1									
Multi-Year expenditure										
Capital multi-year expenditure sub-total	2	-	-	-	-	-	-	-	-	-
Single Year expenditure										
Plant & equipment			14	10	11	11	11	-	-	-
Computers - hardware/equipment			10							
Furniture and other office equipment			6							
Capital single-year expenditure sub-total	2	-	30	10	11	11	11	-	-	-
Total Capital Expenditure	4	-	30	10	11	11	11	-	-	-
Funded by:										
National Government										
Industrial Development Corporation of South Africa			30							
Provincial Government										
Parent Municipality				10	11	11	11	-	-	-
District Municipality										
Transfers recognised - capital		-	30	10	11	11	11	-	-	-
Public contributions & donations	6									
Borrowing	3									
Internally generated funds										
Total Capital Funding	4	-	30	10	11	11	11	-	-	-

References

1. Municipalities may choose to appropriate for capital expenditure for three years or for one year (if one year appropriation projected expenditure required for yr2 and yr3).
2. Include capital component of PPP unitary payment.
3. Include finance leases and PPP capital funding component of unitary payment
4. Total Capital Funding must balance with Total Capital Expenditure
6. Include contributions from Public Entities; e.g Eskom

check	-	-	-	-636	-636	-636	-	-	-
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Table 14 BCDA Table D4 – Budgeted Financial Position

Blue Crane Development Agency - Table D4 Budgeted Financial Position

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousands										
ASSETS										
Current assets										
Cash		548	436	154	154	154	154	-	-	-
Call investment deposits										
Consumer debtors										
Other debtors		3,273	515	858	858	858	858	858		
Current portion of long-term receivables										
Inventory										
Total current assets		3,821	952	1,012	1,012	1,012	1,012	858	-	-
Non current assets										
Long-term receivables	3									
Investments										
Investment property										
Property, plant and equipment	1	79	222	161	161	161	161	161		
Agricultural assets										
Biological assets										
Intangible assets										
Total non current assets		79	222	161	161	161	161	161	-	-
TOTAL ASSETS		3,900	1,174	1,173	1,173	1,173	1,173	1,019	-	-
LIABILITIES										
Current liabilities										
Bank overdraft										
Borrowing										
Consumer deposits										
Trade and other payables		722	1,944	1,812	850	850	850	2,109	-	-
Provisions	3									
Total current liabilities		722	1,944	1,812	850	850	850	2,109	-	-
Non current liabilities										
Borrowing										
Provisions	3									
Total non current liabilities		-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES		722	1,944	1,812	850	850	850	2,109	-	-
NET ASSETS	2	3,178	(770)	(639)	323	323	323	(1,090)	-	-
COMMUNITY WEALTH/EQUITY										
Accumulated Surplus/(Deficit)		3,178	(770)	(639)	323	323	323	(1,090)	-	-
Reserves										
Share capital										
TOTAL COMMUNITY WEALTH/EQUITY	2	3,178	(770)	(639)	323	323	323	(1,090)	-	-

Table 15 BCDA Table D5 – Budgeted Cash Flow**Blue Crane Development Agency - Table D5 Budgeted Cash Flow**

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousands										
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Ratepayers and other										
Government - operating		4,979	5,282	7,713	3,773	5,485	5,485	2,361	-	-
Government - capital					11	11	11	-	-	-
Interest		59								
Dividends										
Payments										
Suppliers and employees	2	(5,919)	(5,393)	(7,994)	(3,784)	(5,496)	(5,496)	(3,620)	-	-
Finance charges										
Dividends paid										
Transfers and Grants										
NET CASH FROM/(USED) OPERATING ACTIVITIES		(881)	(111)	(281)	-	-	-	(1,259)	-	-
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		(42)	(1)	(1)						
Decrease (Increase) in non-current debtors										
Decrease (increase) other non-current receivables										
Decrease (increase) in non-current investments										
Payments										
Capital assets										
NET CASH FROM/(USED) INVESTING ACTIVITIES		(42)	(1)	(1)	-	-	-	-	-	-
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans										
Borrowing long term/refinancing										
Increase (decrease) in consumer deposits		(2)								
Payments										
Repayment of borrowing										
NET CASH FROM/(USED) FINANCING ACTIVITIES		(2)	-	-	-	-	-	-	-	-
NET INCREASE/ (DECREASE) IN CASH HELD	1	(925)	(112)	(282)	-	-	-	(1,259)	-	-
Cash/cash equivalents at the year begin:	2	1,473	548	436	154	154	154	154	(1,105)	(1,105)
Cash/cash equivalents at the year end:	2	548	436	154	154	154	154	(1,105)	(1,105)	(1,105)

Table 16 BCDA Table SD1 – Measurable Performance Targets

Blue Crane Development Agency - Supporting Table SD1 Measurable performance targets

Performance target description	Unit of measurement	2010/11	2011/12	2012/13	Current Year 2013/14			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
21. BOARD MEMBERS										
GRANT - LED: LGFS	R'000				-	-	-	-	-	-
GRANT - PRIVATE SECTOR	R'000				-	-	-	-	-	-
31. ACCOUNTING OFFICER										
SALARIES	R'000				2,082	2,082	2,082	2,101	-	-
WAGES	R'000				26	26	26	39	-	-
TRAVEL ALLOWANCES	R'000				323	323	323	344	-	-
BONUS	R'000				203	203	203	207	-	-
UNEMPLOYMENT INSURANCE FUND (UIF)	R'000				26	26	26	10	-	-
SKILLS DEVELOPMENT LEVY	R'000				26	26	26	26	-	-
BOARD REMUNERATION	R'000				-	-	-	-	-	-
BACKDATED SALARIES	R'000				-	-	-	-	-	-
WATER, ELECTRICITY AND REFUSE REMOVAL	R'000				36	36	36	23	-	-
BANK CHARGES	R'000				13	13	13	-	-	-
INTERNET AND EMAIL EXPENDITURE	R'000				8	8	8	-	-	-
WEBHOSTING AND ADMINISTRATION EXPENDITURE	R'000				9	9	9	-	-	-
COMPUTER AND NETWORK RELATED	R'000				6	6	6	-	-	-
COURIER AND POSTAGE EXPENDITURE	R'000				3	3	3	-	-	-
OFFICE PHONES EXPENDITURE	R'000				51	51	51	20	-	-
CELLULAR PHONES ALLOWANCE EXPENDITURE	R'000				36	36	36	-	-	-
ADVERTISING EXPENDITURE	R'000				19	19	19	-	-	-
REPAIRS AND MAINTENANCE EXPENDITURE	R'000				6	6	6	-	-	-
STAFF TRAINING EXPENDITURE	R'000				-	-	-	-	-	-
GENERAL WORKSHOPS AND PROGRAMME	R'000				-	-	-	-	-	-
TRAVEL EXPENDITURE	R'000				95	95	95	-	-	-
ACCOMMODATION EXPENDITURE	R'000				13	13	13	-	-	-
SUBSISTENCE EXPENDITURE	R'000				-	-	-	-	-	-
ENTERTAINMENT EXPENDITURE	R'000				16	16	16	-	-	-
LEGAL EXPENDITURE	R'000				32	32	32	-	-	-
INSURANCE EXPENDITURE	R'000				28	28	28	-	-	-
SECURITY EXPENDITURE	R'000				4	4	4	-	-	-
COMPENSATION FOR OCCUPATIONAL INJURIES	R'000				26	26	26	-	-	-
STATIONERY EXPENDITURE	R'000				21	21	21	-	-	-
PETTY CASH / OFFICE REFRESHMENTS(SUNDRY)	R'000				6	6	6	-	-	-
SUBSCRIPTION, BOOKS AND PERIODICAL	R'000				2	2	2	-	-	-
MARKETING EXPENDITURE	R'000				16	16	16	-	-	-
BCDA GENERAL AND SOCIAL PROJECT	R'000				-	-	-	-	-	-
GRANT - LED: LGFS	R'000				(1,354)	(3,143)	(3,143)	(1,511)	-	-
GRANT - PRIVATE SECTOR	R'000				(1,789)	-	-	-	-	-
32. AGRICULTURE										
AGRICULTURE PROJECT EXPENDITURE	R'000				-	-	-	-	-	-
GRANT - LED: LGFS	R'000				-	-	-	-	-	-
GRANT - PRIVATE SECTOR	R'000				-	-	-	-	-	-
34. TOURISM										
TOURISM PROJECT EXPENDITURE	R'000				-	375	375	-	-	-
GRANT - LED: LGFS	R'000				-	-	-	-	-	-
GRANT - PRIVATE SECTOR	R'000				-	(375)	(375)	-	-	-
35. BUSINESS AVIATION										
BUSINESS PROJECT EXPENDITURE	R'000				-	-	-	-	-	-
GRANT - LED: LGFS	R'000				-	-	-	-	-	-
GRANT - PRIVATE SECTOR	R'000				-	-	-	-	-	-
41. BUDGET PLANNING & IMPLEMENTATION										
ACCOUNTING AND AUDITING EXPENDITURE	R'000				641	1,741	1,741	850	-	-
GRANT - LED: LGFS	R'000				(641)	(1,741)	(1,741)	(850)	-	-
GRANT - PRIVATE SECTOR	R'000				-	-	-	-	-	-
					(11)	(11)	(11)	1,269	-	-

Table 17 BCDA Table SD2 – Financial and Non-financial Indicators**Blue Crane Development Agency - Supporting Table SD2 Financial and non-financial indicators**

Description of Indicator	Basis of calculation	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			Medium Term Revenue and Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Borrowing Management											
Borrowing to Asset Ratio	Total Long-term Borrowing/ Total Assets		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Capital Charges to Operating Expenditure	Finance charges & Depreciation / Operating Expenditure		0%	0%	0%	0%	0%	0%	0%	0%	0%
Borrowed funding of capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Safety of Capital											
Debt to Equity	Loans, Accounts Payable, Overdraft & Tax Provision / Funds & Reserves		22.7%	-252.5%	-283.4%	263.2%	263.2%	263.2%	-193.5%	0.0%	0.0%
Gearing	Long Term Borrowing / Funds & Reserves		0%	0%	0%	0%	0%	0%	0%	0%	0%
Liquidity											
Current Ratio	Current assets / current liabilities		5.29	0.49	0.56	1.19	1.19	1.19	0.41	0.00	0.00
Current Ratio adjusted for debtors	Current assets/current liabilities less debtors > 90 days		5.29	0.49	0.56	1.19	1.19	1.19	0.41	0.00	0.00
Liquidity Ratio	Monetary Assets / Current Liabilities		0.76	0.22	0.09	0.18	0.18	0.18	0.00	0.00	0.00
Revenue Management											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts / Last 12 Mths Billing		0%	0%	0%	0%	0%	0%	0%	0%	0%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue		55%	10%	11%	23%	16%	16%	36%	0%	0%
Longstanding Debtors Reduction Due To Recovery	Debtors > 12 Mths Recovered / Total Debtors > 12 Months Old										
Creditors Management											
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA s 65(e))										
Funding of Provisions											
Percentage Of Provisions Not Funded	Unfunded Provisions/Total Provisions										
Other Indicators											
Electricity Distribution Losses	% Volume (Total units purchased + generated less total units sold)/Total units purchased + generated	1									
Water Distribution Losses	% Volume (Total units purchased + own source less total units sold)/Total units purchased + own source	2									
Employee costs	Employee costs/Total Revenue - capital revenue		43.1%	42.3%	35.2%	70%	48%	48%	115%	0%	0%
Repairs & Maintenance	R&M/Total Revenue - capital revenue		0.0%	0.0%	0.0%	0%	0%	0%	0%	0%	0%
Interest & Depreciation	I&D/Total Revenue - capital revenue		0.0%	0.0%	0.0%	0%	0%	0%	0%	0%	0%
Financial viability indicators											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year		-	-	-	-	-	-	-	-	-
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services		0%	0.0%	0.0%	0%	0%	0%	0%	0%	0%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure		15%	0.1	0.0	0.1	0.0	0.0	-	-	-

Table 18 BCDA Table SD3 – Budgeted Investment Portfolio

Blue Crane Development Agency - Supporting Table SD3 Budgeted Investment Portfolio								
Investments by maturity Name of institution & investment ID R thousands	Ref	Budget Year 2014/15						
		Period of investment Months	Type of investment	Expiry date of investment	Market value		Interest	
					Begin	End	Fully accrued	Yield %
No Investments								
	1							

Table 19 BCDA Table SD4 – Board Member Allowances and Staff Benefits

Blue Crane Development Agency - Supporting Table SD4 Board member allowances and staff benefits

Summary of Employee and Board Member remuneration	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
		A	B	C	D	E	F	G	H	I
R thousands										
Remuneration										
Board Members of Entities										
Other benefits and allowances					-	-	-	-	-	-
Sub Total - Board Members of Entities		-	-	-	-	-	-	-	-	-
% Increase										
Senior Managers of Entities										
Basic Salaries		1,500	1,285	1,666	1,766	1,766	1,766	1,879	-	-
Motor vehicle allowance		-	-	-	-	-	-	-	-	-
Cell phone allowance		35	29	-	-	-	-	-	-	-
Other benefits or allowances		515	431	585	497	497	497	529	-	-
Sub Total - Senior Managers of Entities		2,110	1,745	2,250	2,263	2,263	2,263	2,409	-	-
% Increase			(0)	0	0	0	0	0		
Other Staff of Entities										
Basic Salaries		305	395	323	342	342	342	261	-	-
Other benefits or allowances		25	32	27	29	29	29	22	-	-
Sub Total - Other Staff of Entities		330	427	350	371	371	371	282	-	-
% Increase			0	(0)	0	0	0	(0)		
Total Municipal Entities remuneration		2,440	2,172	2,600	2,634	2,634	2,634	2,691	-	-

Table 20 BCDA Table SD5 – Summary of Personnel Numbers

Blue Crane Development Agency - Supporting Table SD5 Summary of personnel numbers

Summary of Personnel Numbers		2012/13			Current Year 2013/14			Budget Year 2014/15		
Number	Ref	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities	3	5		5	5		5	5		5
Board Members of municipal entities	4									
Municipal entity employees	2	3		3	3		3	3		3
CEO and Senior Managers	6	1		1	1		1	1		1
Other Managers		–	–	–	–	–	–	–	–	–
Professionals		–	–	–	–	–	–	–	–	–
Technicians		–	–	–	–	–	–	–	–	–
Clerks (Clerical and administrative)		2		2	2		2	2		2
Elementary Occupations		2		2	2		2	2		2
Total Personnel Numbers		13	–	13	13	–	13	13	–	13
% Increase			(100.0%)	–	–	(100.0%)	–	–	(100.0%)	–
Total entity employees headcount	5									
Finance personnel headcount	7	1		1	1		1	1		1
Human Resources personnel headcount	7	2		2	2		2	2		2

References

1. Full Time Equivalent (FTE). E.g. One full time person = 1FTE. A person working half time (say 4 hours out of 8) = 0.5FTE.
2. s57 of the Systems Act
3. Include only in Consolidated Statements
4. Include municipal entity employees in Consolidated Statements
5. Include headcount (number of persons, Not FTE) of managers and staff only (exclude councillors)
6. Managers who provide the direction of a critical technical function
7. Total number of employees working on these functions

Table 21 BCDA Table SD6 – Budgeted Monthly Cash and Revenue/Expenditure

Blue Crane Development Agency - Supporting Table SD5 Summary of personnel numbers													
Summary of Personnel Numbers					2012/13			Current Year 2013/14			Budget Year 2014/15		
Number	Ref	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees			
Municipal Council and Boards of Municipal Entities	1												
Board Members of municipal entities	3	5		5	5			5		5			
Municipal entity employees	4	3			3		3	3		3			
CEO and Senior Managers	2	1			1			1		1			
Other Managers	6												
Professionals													
Technicians													
Clerks (Clerical and administrative)		2		2	2			2		2			
Elementary Occupations		2		2	2			2		2			
Total Personnel Numbers		13		13	13		13	13		13			
% increase				(100.0%)			(100.0%)			(100.0%)			
Total entity employees headcount	5												
Finance personnel headcount	7	1		1	1			1		1			
Human Resources personnel headcount	7	2		2	2			2		2			

References

1. Full Time Equivalent (FTE). E.g. One full time person = 1FTE. A person working half time (say 4 hours out of 8) = 0.5FTE.
2. 50% of the Systems Act
3. Include only in Consolidated Statements
4. Include only in Consolidated Statements
5. Include headcount (number to persons. Not FTE) of managers and staff only (exclude councillors)
6. Managers who provide the direction of a critical technical function
7. Total number of employees working on these functions

Table 22 BCDA Table SD7a – Capital Expenditure on New assets by Asset Class

Blue Crane Development Agency - Supporting Table SD7a Capital expenditure on new assets by asset class

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousands	1									
Capital expenditure on new assets by asset category										
<u>Infrastructure</u>		-	-	-	-	-	-	-	-	-
<u>Community</u>		-	-	-	-	-	-	-	-	-
<u>Heritage assets</u>		-	-	-	-	-	-	-	-	-
Buildings										
Other										
<u>Investment properties</u>		-	-	-	-	-	-	-	-	-
<u>Other assets</u>		-	30	10	11	11	11	-	-	-
Plant & equipment			14	10	11	11	11	-	-	-
Computers - hardware/equipment			10	-	-	-	-	-	-	-
Furniture and other office equipment			6	-	-	-	-	-	-	-
Surplus Assets - (Investment or Inventory)										
<u>Agricultural assets</u>		-	-	-	-	-	-	-	-	-
<u>Biological assets</u>		-	-	-	-	-	-	-	-	-
<u>Intangibles</u>		-	-	-	-	-	-	-	-	-
Computers - software & programming										
Other (list sub-class)										
Total capital expenditure on new assets	1	-	30	10	11	11	11	-	-	-

Table 23 BCDA Table SD7b – Capital Expenditure on Renewal of Existing Assets by Asset Class

Blue Crane Development Agency - Supporting Table SD7b Capital expenditure on renewal of existing assets by asset class

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousands	1									
Capital expenditure on renewal of existing assets by asset category										
Infrastructure		-	-	-	-	-	-	-	-	-
Community		-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets		-	-	-	-	-	-	-	-	-
Plant & equipment										
Computers - hardware/equipment										
Furniture and other office equipment										
Other										
Agricultural assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	-	-
Computers - software & programming										
Other (list sub-class)										
Total capital expenditure on renewal of existing assets	1	-	-	-	-	-	-	-	-	-
Specialised vehicles		-	-	-	-	-	-	-	-	-

References

1. Total Capital Expenditure on renewal of existing assets by asset category must reconcile to total capital expenditure shown in capital budget less Total Capital Expenditure on new assets

check balance	-	-	-	-	-	-	-	-	-	-
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Table 24 BCDA Table SD7c – Expenditure on Repairs and Maintenance by Asset Class

Blue Crane Development Agency - Supporting Table SD7c Expenditure on repairs and maintenance by asset class

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousands	1									
Expenditure on repairs and maintenance by asset category										
Infrastructure		-	-	-	-	-	-	-	-	-
Community		-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets		-	-	-	-	-	-	-	-	-
Plant & equipment										
Computers - hardware/equipment										
Furniture and other office equipment										
Other										
Agricultural assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	-	-
Computers - software & programming										
Other (list sub-class)										
Total expenditure on repairs and maintenance		-	-	-	-	-	-	-	-	-
Specialised vehicles		-	-	-	-	-	-	-	-	-

Table 25 BCDA Table SD8 – Future Financial Implications of the Capital Expenditure Budget

Blue Crane Development Agency - Supporting Table SD8 Future financial implications of the capital expenditure budget

Vote Description	Ref	Medium Term Revenue and Expenditure Framework			Forecasts			
		Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17	Forecast 2017/18	Forecast 2018/19	Forecast 2019/20	Present value
R thousands								
Capital expenditure								
<i>List program summary</i>	1							
Total capital expenditure		--	--	--	--	--	--	--
Future operational costs by vote								
<i>Summarise future operational costs by program</i>	2							
Total future operational costs		--	--	--	--	--	--	--
Future revenue by source								
<i>Summarise future revenue implications by revenue source</i>	3							
Total future revenue		--	--	--	--	--	--	--
Net Financial Implications		--	--	--	--	--	--	--

Table 26 BCDA Table SD9 – Detailed Capital Budget

Blue Crane Development Agency - Supporting Table SD9 Detailed capital budget

Municipal Voted Capital project	Ref	Program/Project description	Project number	IDP Goal Code 3.	Asset Class 2	Asset Sub-Class 2	Total Project Estimate	2013/14		Medium Term Revenue and Expenditure Framework			Project information	
								Audited Outcome	Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17	Ward location	New or renewal
R thousands														
Summarises capital projects grouped by program Include major projects separately														
Total Capital expenditure	1													

Table 27 BCDA Table SD10 – Long Term Contracts

Blue Crane Development Agency - Supporting Table SD10 Long term contracts															
Description	Ref	Preceding Years	Current Year 2013/14	Medium Term Revenue and Expenditure Framework			Forecast 2017/18	Forecast 2018/19	Forecast 2019/20	Forecast 2020/21	Forecast 2021/22	Forecast 2022/23	Forecast 2023/24	Total Contract Value	
				Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17									
R thousands															
Revenue Obligation By Contract - Operating	1	Total	Original Budget				Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
Grant Funding-Industrial Development Corporation	2														
Contract 2															
Contract 3 etc															
Total Operating Revenue Implication		-	-	-	-	-	-	-	-	-	-	-	-	-	-
Expenditure Obligation By Contract - Operating	2														
Grant Funding-Industrial Development Corporation															
Contract 2															
Contract 3 etc															
Total Operating Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-	-
Expenditure Obligation By Contract - Capital	2														
Contract 1															
Contract 2															
Contract 3 etc															
Total Capital Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-	-

Table 28 BCDA Table SD11 – External Mechanisms

Blue Crane Development Agency - Supporting Table SD11 External mechanisms

External mechanism Name of organisation	Ref	Period of agreement 1	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2
		Years/months			
R thousands					
none					

Table 39 BCRM Supporting Table SA1 – Consolidated Budgeted Financial Performance

EC102 Blue Crane Route - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'											
Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand											
REVENUE ITEMS:											
Property rates	6										
Total Property Rates		5,947	7,557	8,117	9,248	9,180	9,180	9,180	9,731	10,256	10,810
less Revenue Foregone					654	616	616	616	651	686	723
Net Property Rates		5,947	7,557	8,117	8,594	8,564	8,564	8,564	9,080	9,571	10,087
Service charges - electricity revenue	6										
Total Service charges - electricity revenue		45,881	52,630	61,634	69,169	75,116	75,116	75,116	80,025	84,347	88,901
less Revenue Foregone											
Net Service charges - electricity revenue		45,881	52,630	61,634	69,169	75,116	75,116	75,116	80,025	84,347	88,901
Service charges - water revenue	6										
Total Service charges - water revenue		7,861	7,893	7,969	11,183	11,400	11,400	11,400	12,038	12,688	13,374
less Revenue Foregone											
Net Service charges - water revenue		7,861	7,893	7,969	11,183	11,400	11,400	11,400	12,038	12,688	13,374
Service charges - sanitation revenue	6										
Total Service charges - sanitation revenue		3,328	3,482	3,377	5,771	5,771	5,771	5,771	6,094	6,423	6,770
less Revenue Foregone											
Net Service charges - sanitation revenue		3,328	3,482	3,377	5,771	5,771	5,771	5,771	6,094	6,423	6,770
Service charges - refuse revenue	6										
Total refuse removal revenue		4,237	4,422	4,229	7,775	7,850	7,850	7,850	8,290	8,737	9,209
Total landfill revenue											
less Revenue Foregone											
Net Service charges - refuse revenue		4,237	4,422	4,229	7,775	7,850	7,850	7,850	8,290	8,737	9,209
Other Revenue by source	3										
Other General Revenue		793	1,191	715	1,094	1,424	1,424	1,424	1,270	1,338	1,410
Building Plan Fees		119	109	157					123	129	136
Rental of Chalets (Bestershoek)		91	63	90					150	158	167
Private works & Internal capital		1,331	671	339	369	200	200	200	211	223	235
Bilting Festival		490	649	760	561	456	456	456	676		
Housing rentals		244	115	94					119	119	119
Insurance claims		166	202	60							
Actuarial gain/(loss)		2,440	(544)	2,893							
Gain on investment properties fair valuation				3,827							
Total 'Other' Revenue	1	5,673	2,457	8,933	2,025	2,080	2,080	2,080	2,549	1,967	2,067
EXPENDITURE ITEMS:											
Employee related costs	2										
Basic Salaries and Wages		28,776	31,200	32,541	37,921	37,061	37,061	37,061	41,726	41,537	43,780
Pension and UIF Contributions		4,378	4,671	5,059	6,593	6,477	6,477	6,477	7,069	7,416	7,817
Medical Aid Contributions		1,422	1,487	1,683	1,921	1,644	1,644	1,644	2,112	2,186	2,304
Overtime		1,581	1,726	2,024	1,994	2,241	2,241	2,241	2,432	2,483	2,617
Performance Bonus		2,368	3,647	2,599	2,737	2,821	2,821	2,821	3,291	3,454	3,641
Motor Vehicle Allowance						-	-	-	632	666	
Cellphone Allowance						-	-	-			
Housing Allowances						-	-	-			
Other benefits and allowances		3,269	3,284	3,698	2,717	2,899	2,899	2,899	3,124	2,671	3,518
Payments in lieu of leave		510	661	893	543	766	766	766	709	747	787
Long service awards						-	-	-			
Post-retirement benefit obligations	4	584	297	239	1,266	1,957	1,957	1,957	2,067	2,178	2,296
sub-total	5	42,887	46,973	48,736	55,693	55,866	55,866	55,866	63,162	63,338	66,760
Less: Employees costs capitalised to PPE											
Total Employee related costs	1	42,887	46,973	48,736	55,693	55,866	55,866	55,866	63,162	63,338	66,760
Contributions recognised - capital											
List contributions by contract											
Total Contributions recognised - capital		-	-	-	-	-	-	-	-	-	-
Depreciation & asset impairment											
Depreciation of Property, Plant & Equipment		18,198	14,140	16,136	20,077	20,077	20,077	20,077	21,202	22,347	23,553
Lease amortisation						-	-	-			
Capital asset impairment		9,204	317		400	400	400	400	422	445	469
Depreciation resulting from revaluation of PPE											
Total Depreciation & asset impairment	10	27,402	14,456	16,136	20,477	20,477	20,477	20,477	21,624	22,792	24,023
Bulk purchases	1										
Electricity Bulk Purchases		31,971	40,668	47,905	50,756	56,450	56,450	56,450	58,442	62,597	64,924
Water Bulk Purchases		831	709	1,215	1,050	1,400	1,400	1,400	1,478	1,558	1,642
Total bulk purchases	1	32,802	41,377	49,121	51,806	57,850	57,850	57,850	59,920	64,156	66,566
Transfers and grants											
Cash transfers and grants		174	300	312	330	330	330	330	350	369	389
Non-cash transfers and grants		-	-	-	-	-	-	-	-	-	-
Total transfers and grants	1	174	300	312	330	330	330	330	350	369	389

Contracted services										
List services provided by contract										

Table 40 BCRM Supporting Table SA2 – Consolidated Matrix Financial Performance Budget (revenue source / expenditure type and dept)

EC102 Blue Crane Route - Supporting Table SA2 Consolidated Matrix Financial Performance Budget (revenue source/expenditure type & dept.)																	
Description	Ref	Vote 1 - MAYORAL EXECUTIVE	Vote 2 - MUNICIPAL COUNCIL	Vote 3 - ACCOUNTIN G OFFICER	Vote 4 - BUDGET & TREASURY	Vote 5 - TECHNICAL SERVICES	Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICES	Vote 7 - CORPORATE SERVICES	Vote 8 - [NAME OF VOTE 8]	Vote 9 - [NAME OF VOTE 9]	Vote 10 - [NAME OF VOTE 10]	Vote 11 - [NAME OF VOTE 11]	Vote 12 - [NAME OF VOTE 12]	Vote 13 - [NAME OF VOTE 13]	Vote 14 - [NAME OF VOTE 14]	Vote 15 - [NAME OF VOTE 15]	Total
R thousand	1																
Revenue By Source																	
Property rates					9,080												9,080
Property rates - penalties & collection charges																	-
Service charges - electricity revenue						80,025											80,025
Service charges - water revenue						12,038											12,038
Service charges - sanitation revenue						6,094											6,094
Service charges - refuse revenue							8,290										8,290
Service charges - other																	-
Rental of facilities and equipment						54											54
Interest earned - external investments					1,478												1,478
Interest earned - outstanding debtors					2,423												2,423
Dividends received																	-
Fines							95										95
Licences and permits							613										613
Agency services							668										668
Other revenue				676	509	765	584	16									2,549
Transfers recognised - operational			6,855	276	2,484	29,555	10,891										50,061
Gains on disposal of PPE							100										100
Total Revenue (excluding capital transfers and contributions)		-	6,855	952	15,974	128,532	21,240	16	-	-	-	-	-	-	-	-	173,570
Expenditure By Type																	
Employee related costs		299	31	6,194	10,660	23,498	18,046	4,434									63,162
Remuneration of councillors			3,215														3,215
Debt impairment					1,088	4,291	891										6,270
Depreciation & asset impairment			457	298	1,309	19,206	321	33									21,624
Finance charges				21	32	106	1,123										1,281
Bulk purchases						59,920											59,920
Other materials																	-
Contracted services																	-
Transfers and grants				350													350
Other expenditure		5	1,575	3,845	9,703	17,448	9,328	1,742									43,647
Loss on disposal of PPE																	-
Total Expenditure		304	5,279	10,708	22,791	124,468	29,710	6,209	-	-	-	-	-	-	-	-	199,469
Surplus/(Deficit)		(304)	1,576	(9,756)	(6,817)	4,064	(8,470)	(6,194)	-	-	-	-	-	-	-	-	(25,900)
Transfers recognised - capital					50	15,096											15,146
Contributions recognised - capital																	-
Contributed assets																	-
Surplus/(Deficit) after capital transfers & contributions		(304)	1,576	(9,756)	(6,767)	19,161	(8,470)	(6,194)	-	-	-	-	-	-	-	-	(10,753)

Table 41 BCRM Supporting Table SA3 – Consolidated Budgeted Financial Position

EC102 Blue Crane Route - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'											
Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand											
ASSETS											
Call investment deposits											
Call deposits < 90 days		22,091	18,641	24,364	15,000	15,000	15,000	15,000	5,000	5,000	5,000
Other current investments > 90 days						–	–	–			
Total Call investment deposits	2	22,091	18,641	24,364	15,000	15,000	15,000	15,000	5,000	5,000	5,000
Consumer debtors											
Consumer debtors		28,961	34,205	38,031	32,841	41,000	41,000	41,000	41,631	42,738	43,292
Less: Provision for debt impairment		(19,929)	(24,001)	(24,688)	(21,174)	(26,361)	(26,361)	(26,361)	(26,631)	(26,738)	(26,692)
Total Consumer debtors	2	9,032	10,204	13,344	11,667	14,639	14,639	14,639	15,000	16,000	16,600
Debt impairment provision											
Balance at the beginning of the year		16,752	19,929	24,001	18,000	24,687	24,687	24,687	26,361	26,631	26,738
Contributions to the provision		10,482	6,661	5,746	6,674	6,674	6,674	6,674	6,270	6,607	6,954
Bad debts written off		(7,305)	(2,589)	(5,060)	(3,500)	(5,000)	(5,000)	(5,000)	(6,000)	(6,500)	(7,000)
Balance at end of year		19,929	24,001	24,688	21,174	26,361	26,361	26,361	26,631	26,738	26,692
Property, plant and equipment (PPE)											
PPE at cost/valuation (ex cl. finance leases)		615,009	606,146	633,771	671,841	678,172	678,172	678,172	712,301	708,910	717,355
Leases recognised as PPE			966	204		–	–	–			
Less: Accumulated depreciation		(284,441)	(257,250)	(273,386)	(324,265)	(306,537)	(306,537)	(306,537)	(328,161)	(350,953)	(374,976)
Total Property, plant and equipment (PPE)	2	330,568	349,862	360,588	347,576	371,635	371,635	371,635	384,139	357,957	342,380
LIABILITIES											
Current liabilities - Borrowing											
Short term loans (other than bank overdraft)						–	–	–			
Current portion of long-term liabilities		1,234	1,845	1,364	500	1,000	1,000	1,000	350	500	800
Total Current liabilities - Borrowing		1,234	1,845	1,364	500	1,000	1,000	1,000	350	500	800
Trade and other payables											
Trade and other creditors		13,175	13,785	15,732	16,000	10,000	10,000	10,000	12,000	13,000	13,000
Unspent conditional transfers		3,539	1,243	7,717	–	–	–	–	–	–	–
VAT		1,642	2,197	1,875	3,500	2,500	2,500	2,500	2,000	2,200	2,400
Total Trade and other payables	2	18,356	17,225	25,324	19,500	12,500	12,500	12,500	14,000	15,200	15,400
Non current liabilities - Borrowing											
Borrowing	4	637	2,544	1,887	5,000	4,000	4,000	4,000	16,673	2,596	1,386
Finance leases (including PPP asset element)		1,059	266	–	200	500	500	500	1,200	1,100	950
Total Non current liabilities - Borrowing		1,696	2,810	1,887	5,200	4,500	4,500	4,500	17,873	3,696	2,336
Provisions - non-current											
Retirement benefits		13,417	14,997	13,216	15,000	13,500	13,500	13,500	13,500	14,000	14,000
List other major provision items						–	–	–			
Refuse landfill site rehabilitation		1,382	17,403	18,367		–	–	–	18,000	18,000	18,000
Other		245				–	–	–	–	–	–
Total Provisions - non-current		15,044	32,400	31,583	15,000	13,500	13,500	13,500	31,500	32,000	32,000
CHANGES IN NET ASSETS											
Accumulated Surplus/(Deficit)											
Accumulated Surplus/(Deficit) - opening balance		358,837	356,619	348,575	351,968	365,785	365,785	365,785	384,848	374,095	361,646
GRAP adjustments											
Restated balance		358,837	356,619	348,575	351,968	365,785	365,785	365,785	384,848	374,095	361,646
Surplus/(Deficit)		(2,219)	2,266	20,302	7,922	19,063	19,063	19,063	(10,753)	(12,449)	(13,331)
Appropriations to Reserves											
Transfers from Reserves											
Depreciation offsets											
Other adjustments			(10,309)								
Accumulated Surplus/(Deficit)	1	356,619	348,575	368,877	359,890	384,848	384,848	384,848	374,095	361,646	348,315
Reserves											
Housing Development Fund											
Capital replacement											
Self-insurance											
Other reserves											
Revaluation											
Total Reserves	2	–	–	–	–	–	–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	2	356,619	348,575	368,877	359,890	384,848	384,848	384,848	374,095	361,646	348,315
Total capital expenditure includes expenditure on nationally significant priorities:											
Provision of basic services											

Table 42 BCRM Supporting Table SA4 – Consolidated Reconciliation of IDP strategic objectives and budget (revenue)

EC102 Blue Crane Route - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)												
Strategic Objective	Goal	Goal Code	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand												
Infrastructure	Provision of Electricity, Water, sanitation, Roads & Stormwater, and maintaining infrastructure of the city			100,393	109,364	130,606	142,799	158,466	158,466	143,678	147,658	153,355
Community Services	Effective cleansing, waste removal; working with partners such as SAPS to address crime; effective enforcement of health and safety regulations.			15,067	14,491	17,943	23,542	28,079	28,079	21,240	22,256	22,681
Local Economic Development	Marketing of the BCRM, promote investment in BCRM in agriculture, tourism, SMME development, alternative energy.			759	809	5,041	690	627	627	952	-	-
Financial Management	Implement fully compliant GRAP annual financial statements, updating indegent register, revenue enhancement strategies for financial sustainability, operational efficiency.			18,518	18,151	17,457	14,696	15,406	15,406	15,974	16,625	17,407
Governance & Institutional Transformation	Oversee implementation of council policies, performance management, safekeeping council records, sound administrative principals, create a culture of service delivery and improve public participation.			1,526	1,908	6,776	6,422	7,239	7,239	6,871	7,214	7,356
Allocations to other priorities			2									
Total Revenue (excluding capital transfers and contributions)			1	136,264	144,722	177,824	188,149	209,817	209,817	188,716	193,753	200,798

Table 43 BCRM Supporting Table SA5 – Consolidated Reconciliation of IDP strategic objectives and budget (operating expenditure)

EC102 Blue Crane Route - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)												
Strategic Objective	Goal	Goal Code	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand												
Infrastructure	Provision of Electricity, Water, sanitation, Roads & Stormwater, and maintaining			86,140	87,209	97,252	112,004	121,350	121,350	124,468	132,660	136,885
Community Services	Effective cleansing, waste removal; working with partners such as SAPS to			20,086	20,163	21,816	25,499	27,212	27,212	29,710	31,175	32,721
Local Economic Development	Marketing of the BCRM, promote investment in BCRM in agriculture, tourism, SMME			2,389	5,810	6,383	4,098	6,874	6,874	5,922	876	923
Financial Management	Implement fully compliant GRAP annual financial statements, updating indegent			17,337	18,628	20,384	22,640	23,863	23,863	22,791	24,019	25,184
Governance & Institutional Transformation	Oversee implementation of council policies, performance management, safekeeping			13,168	13,543	14,779	15,986	16,225	16,225	16,579	17,472	18,416
Allocations to other priorities												
Total Expenditure				139,121	145,353	160,614	180,227	195,524	195,524	199,469	206,201	214,129

Table 44 BCRM Supporting Table SA6 – Consolidated Reconciliation of IDP strategic objectives and budget (capital expenditure)

EC102 Blue Crane Route - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)												
Strategic Objective	Goal	Goal Code	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand												
Infrastructure	Provision of Electricity , Water,sanitation, Roads & Stormwater, and maintaining	A		18,446	18,277	20,928	33,185	43,291	43,291	29,351	14,071	14,487
Community Services	Effective cleansing, waste removal; working with partners such as SAPS to	B		1,301	737	2,061	3,480	3,002	3,002	500	400	1,150
Local Economic Development	Marketing of the BCRM, promote investment in BCRM in agiculture, tourism, SMME	C		-	-	3,455	-	-	-	-	-	-
Financial Management	Implement fully compliant GRAP annual financial statements, updating indegent	D		217	315	118	350	331	331	150	50	50
Governance & Institutional Transformation	Oversee implementation of council policies, performance management, safekeeping	E		117	379	313	250	250	250	125	875	500
					</							

Table 45 BCRM Supporting Table SA7 – Consolidated Measurable performance objectives

EC102 Blue Crane Route - Supporting Table SA7 Measureable performance objectives										
Description	Unit of measurement	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
TECHNICAL SERVICES										
Function 1 - Water and sanitation										
Sub-function 1 - water and sewer connections installed										
Number of Household wate and sewer connections installed	Households	50	50	50	280	280	280	70	80	90
Sub-function 2 - Provision of Bulk Water Supply										
Percentage Confidence level of Water quality for monthly test results	Percentage	90.0%	90.0%	90.0%	98.0%	98.0%	98.0%	98.0%	98.0%	98.0%
Sub-function 3 - Construction, upgrading & maintenance of water works										
Number of new bulk water meters installed	Number	0	0	5	5	5	5	0	0	0
Percentage of standpipes and Municipal premises metered according to budget allocation	Percentage	0	0	0	25.0%	25.0%	25.0%	50.0%	75.0%	100.0%
Number of Kilometres of AC water piping refurbished	Kilometres	0.5	0.5	0.5	5	5	5	10	10	10
Function 2 - Reliable and affordable electricity to consumers										
Sub-function 1 - Upgrading of Electricity Network										
Number of household connections installed	Households	67	67	67	280	280	280	70	80	90
Number of kilometres overhead lines refurbished	Kilometres	15	15	15	15	15	15	15	15	15
Percentage reduction in electrical losses in comparison with auditedfinancial statements	Percentage	0.0%	0.0%	0.0%	1.0%	1.0%	2.0%	1.0%	1.0%	1.0%
Function 3 - Gravel roads to be maintained and stormwater improvements; building maintenance										
Sub-function 1 - Paving of unpaved Roads										
Number of kilometres of unpaved roads paved	Kilometres			2	12	12	12	10	10	10
Number of kilometres of roads resurfaced	Kilometres			0	3	3	3	3	5	5
Sub-function 2 - Maintenance of Streets & Roads										
Number of Kilometres of minor drainage infrastructure cleaned	Kilometres			3	5	5	5	5	5	5
Sub-function 3 - To provide effective protection services in BCRM										
Number of speedhumps constructed	Number			0	23	23	23	10	10	10
Sub-function 4 - Maintenance of all priority municipal buildings										
Percentage of Municipal Buildings Maintained	Percentage			12.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Function 5 - Environmental By-laws compliance										
Sub-function 1 - Development of Environmental Management Plan										
<i>Environmental Management Plan</i>	Document			No plan exists	Approved by council	Approved by council	Approved by council			
Sub-function 2 - Provide Effective Environmental Health Services										
<i>Number of alien and encroaching trees to be removed</i>	Number			0	100	50	10	90	50	50
<i>Percentage decrease in incidence of fires by monthly comparison year on year</i>	Percentage			31 fires	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
<i>Number of schools visited for fire awareness visits</i>	Number			0	18	18	18	18	18	18
<i>Number of wards cleaned in refuse clean-up campaigns</i>	Number			6	6	6	6	6	6	6
Sub-function 3 - Registration of New business owners										
<i>Number of business licenses issued on a yearly basis</i>	Number			48	50	50	50	50	50	50
Function 6 - Provide effective protection services to residents										
Sub-function 1 - Provide effective protection services										
<i>Number of towns upgrading and improving road signs and markings</i>	Number			3	3	3	3	3	3	3
<i>Number of towns with erected street names</i>	Number			0	3	3	3	3	3	3
<i>Number of schools visited for Road Safety Educational Programmes</i>	Number			0	16	16	16	18	18	18
<i>Number of Traffic Road blocks with SAPS</i>	Number			24	30	30	30	30	30	30
<i>Percentage reduction in traffic accidents year on year</i>	Percentage			287 accidents	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%
Function 7 - Communities to have access to new and improved social facilities										
Sub-function 1 - Access to improved social facilities										
<i>A library in Aeroville</i>	Number			0	1	0	0	1	0	0
<i>Number of new library members registered</i>	Number			736	450	450	450	100	100	100
<i>Percentage user satisfaction</i>	Percentage			0	50.0%	50.0%	50.0%	75.0%	80.0%	85.0%
Sub-function 2 - Upgrading of Parks and sportsfields										
<i>Number of Parks and Sportfields upgraded</i>	Number			11	5	5	5	5	5	5

ACCOUNTING OFFICER										
Function 1 - Promote Investor Confidence in BCRM										
Sub-function 1 - Marketing BCRM as an Investment destination										
Number of Brochures distributed	Number		0	10000	10000	10000	10000	10000	10000	10000
Number of advertisements placed in national publications	Number		0	12	12	12	15	15	15	15
Number of online viewers	Number		0	1000	1000	1000	1500	1500	1500	1500
Function 2 - Establishment of the BCRM region as the premier bureau of aeronautics in South Africa										
Sub-function 1 - Establishment of the BCRM region as the premier bureau of aeronautics in South Africa										
Memorandum of Understanding for a flying school	Document		Previous flying school closed	MoU in Place	MoU in Place	MoU in Place				
Prototyping a LSA	Prototype		Prototype design exists	Prototype Complete	Prototype Complete	Prototype Complete				
BCDA Annual report on progress of Eastern Cape Centre of National Aerospace	Document		Annual Report complete	Annual Report complete	Annual Report complete	Annual Report complete				
Function 3 - SMME's will be promoted and supported to increase employment opportunities										
Sub-function 1 - Profiling and building capacity in SMME's										
Number of New SMME's trained	Number		16	12	12	12	15	15	20	
Percentage of SMME's assisted	Percentage		0	2	2	2	3	4	5	
Function 4 - Growth of the agriculture sector will be encouraged through diversification and value adding to primary products										
Sub-function 1 - Growth of the agriculture sector will be encouraged through diversification and value adding to primary products										
Number hectares of emerging farmers' crops planted	Number		0	100ha	100ha	100ha	100ha	100ha	100ha	100ha
SLA for Agro processing centre	Document		0	Signed SLA in place	Signed SLA in place	Signed SLA in place				
Function 5 - Deliver an outdoor Activity based Tourism destination										
Sub-function 1 - Outdoor activity based Tourism destination										
Outdoor Activity Centre	Centre		No Centre exists	Construction & Launch	Construction & Launch	0	Construction & Launch			
Sub-function 2 - 10 % increase in Tourism to BCRM										
Number of Tourism enquiries at BCRM Tourism Office	Number		1286	1415	1415	1415	1500	1600	1700	
Function 6 - Responsible development of Alternative Energy opportunities										
Sub-function 1 - Facilitate the development of renewable energy projects in the BCRM region										
Service Level Agreement for a Hydro project	Document		No Hydro projects exists	Signed SLA in place	Signed SLA in place	Signed SLA in place				
PPA for a Solar project	Document		No Solar projects exists	Signed PPA with Eskom	Signed PPA with Eskom	Signed PPA with Eskom				

BUDGET & TREASURY										
Function 1 - MFMA and GRAP compliant financial management procedures										
Sub-function 1 - Implement a fully integrated GRAP compliant financial system and procedures										
<i>Percentage of Accounts balanced for Annual Financial Statements</i>	Percentage		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
	Document		Partially complete	Partially complete	Fully GRAP compliant Register in place	Fully GRAP compliant Register in place	Fully GRAP compliant Register in place	Fully GRAP compliant Register in place	Fully GRAP compliant Register in place	Fully GRAP compliant Register in place
<i>GRAP compliant Asset Register</i>										
<i>Number of Financial Reports monthly and quarterly</i>	Number		16	16	16	16	16	16	16	16
<i>Percentage of control accounts balanced</i>	Percentage			100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<i>Percentage of CAPEX budget spent</i>	Percentage			80.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<i>Percentage of OPEX budget spent</i>	Percentage			82.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<i>Percentage of OPEX spent on maintenance</i>	Percentage			3.6%	4.5%	3.5%	3.5%	3.0%	2.9%	3.5%
<i>Percentage of Municipal Revenue still with debtors</i>	Percentage			18.0%	15.0%	15.0%	15.0%	10.0%	10.0%	10.0%
	Document	supplementar y	supplementar y	supplementar y	new	new	new	new	supplementar y	supplementar y
<i>Completion of Valuation Roll</i>										
Function 2 - Qualifying residents have access to free basic services										
Sub-function 1 - Update the Indigent Register										
	Register	Resgister in place and updated	Resgister in place and updated	Resgister in place and updated	Resgister in place and updated	Resgister in place and updated	Resgister in place and updated	Resgister in place and updated	Resgister in place and updated	Resgister in place and updated
<i>Indigent Register</i>										
<i>Percentage of BCRM households earning less than R2,440 per month with access to free basic services</i>	Percentage			48.0%	40.0%	40.0%	40.0%	40.0%	40.0%	35.0%
Function 3 - Effective Municipal Revenue Generation and collection										
Sub-function 1 - To extend and enhance revenue raising strategies towards financial viability										
<i>Percentage Collection rate</i>	Percentage			82.0%	85.0%	85.0%	85.0%	90.0%	90.0%	90.0%

CORPORATE SERVICES									
Function 1 - Effective and Efficient information management system									
Sub-function 1 - To oversee the implementation of all Council policies and procedures									
Archiving Information Policy	Document			no policy exists	Ppolicy Approved by Council	Ppolicy Approved by Council	Draft	Ppolicy Approved by Council	
Record Keeping Information Policy	Document			no policy exists	Ppolicy Approved by Council	Ppolicy Approved by Council	Draft	Ppolicy Approved by Council	
Function 2 - Increased Institutional capacity and strengthened good governance									
Sub-function 1 - To regularly assess the organisational structure of BCRM									
Percentage of budgeted vacancies filled	Percentage			86.0%	90.0%	90.0%	90.0%	93.0%	96.0%
Average number days absent per year per employee	Days			18	9	9	12	10	10
Average turnaround time to appointment	Months			3	3	3	3	3	3
Number of Managers trained to conduct disciplinary hearings	Number				50	30	20	20	30
Sub-function 2 - To have legally compliant and functional ward committees and CDWs									
Number of fully functional ward committees	Number			6	6	6	6	6	6
Review and Strengthen legislative framework for Ward Committees and community participation	Document			Rules of Order approved	Review of legislative framework commenced	Review of legislative framework commenced	Review of legislative framework commenced	Review of legislative framework completed	
Average amount of funding per ward committee	Rand Amount			R60000	R50000	R50000	R50000	R50000	R50000
Function 3 - Increased Skills development levels in the workplace									
Sub-function 1 - To assess & improve skills level within BCRM									
Number Senior and Middle Managers benefitting from Workplace Skills trainings	Number			15	15	15	15	15	15
Number of Supervisors benefitting from Workplace Skills trainings	Number			10	15	15	15	15	15
Number of Learnerships completed	Number			50	60	60	60	70	70
Sub-function 2 - To have in place an Employment Equity Plan in order to adequately accommodate designated groups									
Employment Equity Plan	Document			No plan exists	Approved Plan for 2012 to 2016	Draft Plan for 2012 to 2016	Draft Plan for 2012 to 2016	Approved Plan for 2013 to 2017	
Number of appointments in line with Employment Equity Act	Number				4	4	2	4	
Number of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan.	Number				21	21	10	11	

Table 46 BCRM Supporting Table SA8 – Consolidated Performance indicators and benchmarks

EC102 Blue Crane Route - Supporting Table SA8 Performance indicators and benchmarks											
Description of financial indicator	Basis of calculation	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Borrowing Management											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	2.5%	2.1%	2.3%	0.4%	0.9%	0.9%	0.9%	1.0%	1.1%	1.2%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	4.4%	3.6%	3.7%	0.7%	1.4%	1.4%	1.4%	1.6%	1.7%	1.9%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	24.8%	54.8%	0.0%	37.5%	34.4%	34.4%	34.4%	86.8%	0.0%	0.0%
Safety of Capital											
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Liquidity											
Current Ratio	Current assets/current liabilities	1.8	1.7	1.5	1.3	1.1	1.1	1.1	1.6	1.5	1.5
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	1.8	1.7	1.5	1.3	1.1	1.1	1.1	1.6	1.5	1.5
Liquidity Ratio	Monetary Assets/Current Liabilities	1.1	1.0	0.9	0.7	0.5	0.5	0.5	0.6	0.6	0.5
Revenue Management											
Annual Debtors' Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		97.7%	103.3%	82.0%	85.0%	82.5%	82.5%	82.5%	94.9%	94.8%
Current Debtors' Collection Rate (Cash receipts %of Ratepayer & Other revenue)		95.1%	103.2%	82.0%	85.0%	82.5%	82.5%	82.5%	94.9%	94.8%	94.8%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	11.2%	10.0%	10.1%	8.3%	10.9%	10.9%	10.9%	9.8%	10.0%	10.0%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
Creditors Management											
Creditors System Efficiency	%of Creditors Paid Within Terms (within 'MFMA' s 65(e))	95.0%	95.0%	95.0%	95.0%	96.0%	96.0%	96.0%	98.0%	99.0%	99.0%
Creditors to Cash and Investments		57.0%	69.5%	59.4%	47.3%	60.6%	60.6%	60.6%	93.6%	127.9%	195.4%
Other Indicators											
Electricity Distribution Losses (2)	Total Volume Losses (kW)	13491	16909	15152	15500	15500	15500	15500	14000	13000	12000
	Total Cost of Losses (Rand '000)										
	%Volume (units purchased and generated less units sold)/units purchased and generated										
Water Distribution Losses (2)	Total Volume Losses (kℓ)										
	Total Cost of Losses (Rand '000)										
	%Volume (units purchased and generated less units sold)/units purchased and generated										
Employee costs	Employee costs/(Total Revenue - capital revenue)	35.9%	36.3%	32.3%	35.1%	32.5%	32.5%	32.5%	36.4%	35.1%	35.7%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	39.8%	39.8%	35.8%	38.6%	35.8%	35.8%		38.2%	37.0%	37.6%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	2.4%	2.3%	2.1%	2.4%	2.2%	2.2%		2.1%	2.2%	2.2%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	24.9%	12.7%	12.1%	13.1%	12.6%	12.6%	12.6%	13.2%	13.3%	13.4%
IDP regulation financial viability indicators											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	32.0	27.5	58.7	57.8	57.8	57.8	54.0	51.5	44.6	47.0
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	19.7%	17.0%	17.8%	12.8%	17.1%	17.1%	17.1%	14.7%	14.8%	14.5%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	2.8	2.1	2.6	3.0	1.4	1.4	1.4	1.0	0.8	0.5

Table 47 BCRM Supporting Table SA9 – Consolidated Social, economic and demographic statistics and assumptions

EC102 Blue Crane Route - Supporting Table SA9 Social, economic and demographic statistics and assumptions												
Description of economic indicator	Ref.	Basis of calculation	2001 Census	2007 Survey	2011 Census	2010/11	2011/12	2012/13	Current Year 2013/14	2014/15 Medium Term Revenue & Expenditure Framework		
						Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	Outcome
Demographics												
Population		http://beta2.statssa.gov.za/?page_id=993&id=blue-			36	36	36	36	36	36	36	36
Females aged 5 - 14		http://beta2.statssa.gov.za/?page_id=993&id=blue-			3	3	3	3	3	3	3	3
Males aged 5 - 14		http://beta2.statssa.gov.za/?page_id=993&id=blue-			3	3	3	3	3	3	3	3
Females aged 15 - 34		http://beta2.statssa.gov.za/?page_id=993&id=blue-			6	6	6	6	6	6	6	6
Males aged 15 - 34		http://beta2.statssa.gov.za/?page_id=993&id=blue-			6	6	6	6	6	6	6	6
Unemployment		http://beta2.statssa.gov.za/?page_id=993&id=blue-			11	11	11	11	11	11	11	11
Monthly household income (no. of households)	1, 12											
No income		http://beta2.statssa.gov.za/?page_id=993&id=blue-			1,190	1,190	1,190	1,190	1,190	1,190	1,190	1,190
R1 - R1 600		http://beta2.statssa.gov.za/?page_id=993&id=blue-			3,580	3,580	3,580	3,580	3,580	3,580	3,580	3,580
R1 601 - R3 200		http://beta2.statssa.gov.za/?page_id=993&id=blue-			2,343	2,343	2,343	2,343	2,343	2,343	2,343	2,343
R3 201 - R6 400		http://beta2.statssa.gov.za/?page_id=993&id=blue-			1,168	1,168	1,168	1,168	1,168	1,168	1,168	1,168
R6 401 - R12 800		http://beta2.statssa.gov.za/?page_id=993&id=blue-			696	696	696	696	696	696	696	696
R12 801 - R25 600		http://beta2.statssa.gov.za/?page_id=993&id=blue-			483	483	483	483	483	483	483	483
R25 601 - R51 200		http://beta2.statssa.gov.za/?page_id=993&id=blue-			215	215	215	215	215	215	215	215
R52 201 - R102 400		http://beta2.statssa.gov.za/?page_id=993&id=blue-			46	46	46	46	46	46	46	46
R102 401 - R204 800		http://beta2.statssa.gov.za/?page_id=993&id=blue-			24	24	24	24	24	24	24	24
R204 801 - R409 600		http://beta2.statssa.gov.za/?page_id=993&id=blue-			16	16	16	16	16	16	16	16
R409 601 - R819 200												
> R819 200												
Poverty profiles (no. of households)												
< R2 060 per household per month	13											
< R2 520 per household per month	2	Municipal own data				2000	2000	3380				
Household/demographics (000)												
Number of people in municipal area		http://beta2.statssa.gov.za/?page_id=993&id=blue-				36	36	36	36	36	36	36
Number of poor people in municipal area												
Number of households in municipal area		http://beta2.statssa.gov.za/?page_id=993&id=blue-				10	10	10	10	10	10	10
Number of poor households in municipal area		http://beta2.statssa.gov.za/?page_id=993&id=blue-				2	2	3	-	-	-	-
Definition of poor household (R per month)		Municipal policy				2,200	2,400	2,520	2,520	2,520	2,520	2,520
Housing statistics	3											
Formal					9,370	9,370	9,370	9,370	9,370	9,370	9,370	9,370
Informal					391	391	391	391	391	391	391	391
Total number of households			-	-	9,761	9,761	9,761	9,761	9,761	9,761	9,761	9,761
Dwellings provided by municipality	4						12	38	14			
Dwellings provided by province/s												
Dwellings provided by private sector	5											
Total new housing dwellings			-	-	-	-	12	38	14	-	-	-

Economic	6					5.5%	5.5%	5.7%	5.9%	5.6%	5.4%	5.4%
Inflation/inflation outlook (CPIX)						9.7%	9.7%	9.7%	9.7%	10.7%	11.2%	11.7%
Interest rate - borrowing						5.0%	5.0%	5.0%	5.5%	6.5%	7.0%	7.5%
Interest rate - investment						8.8%	7.2%	8.0%	7.9%	6.8%	5.4%	5.4%
Remuneration increases						0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%
Consumption growth (electricity)						0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%
Consumption growth (water)												
Collection rates	7											
Property tax/service charges						90.0%	88.1%	88.5%	88.0%	90.0%	90.0%	92.0%
Rental of facilities & equipment						90.0%	88.1%	88.5%	88.0%	90.0%	90.0%	92.0%
Interest - external investments						100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Interest - debtors						90.0%	88.1%	88.5%	88.0%	90.0%	90.0%	92.0%
Revenue from agency services						100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Detail on the provision of municipal services for A10												
Total municipal services	Ref.		2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework			
			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17	
		Household service targets (000)										
		Water:										
		Piped water inside dwelling	5,026	5,026	5,026	7,166	7,166	7,166	5,026	5,026	5,026	5,026
		Piped water inside yard (but not in dwelling)	3,904	3,904	3,904				3,904	3,904	3,904	3,904
8		Using public tap (at least min.service level)										
10		Other water supply (at least min.service level)										
		<i>Minimum Service Level and Above sub-total</i>	8,930	8,930	8,930	7,166	7,166	7,166	8,930	8,930	8,930	8,930
9		Using public tap (< min.service level)										
10		Other water supply (< min.service level)										
		No water supply										
		<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-	-
		Total number of households	8,930	8,930	8,930	7,166	7,166	7,166	8,930	8,930	8,930	8,930
		Sanitation/sewerage:										
		Flush toilet (connected to sewerage)	5,800	5,800	5,852	9,136	9,136	9,136	5,852	5,852	5,852	5,852
		Flush toilet (with septic tank)	561	561	561				561	561	561	561
		Chemical toilet										
		Pit toilet (ventilated)										
		Other toilet provisions (> min.service level)										
		<i>Minimum Service Level and Above sub-total</i>	6,361	6,361	6,413	9,136	9,136	9,136	6,413	6,413	6,413	6,413
		Bucket toilet	369	369	369				369	369	369	369
		Other toilet provisions (< min.service level)										
		No toilet provisions										
		<i>Below Minimum Service Level sub-total</i>	369	369	369	-	-	-	369	369	369	369
		Total number of households	6,730	6,730	6,782	9,136	9,136	9,136	6,782	6,782	6,782	6,782
		Energy:										
		Electricity (at least min.service level)	730	730	730	750	750	750	730	730	730	730
		Electricity - prepaid (min.service level)	7,732	7,732	7,732	6,696	6,696	6,696	7,732	7,732	7,732	7,732
		<i>Minimum Service Level and Above sub-total</i>	8,462	8,462	8,462	7,446	7,446	7,446	8,462	8,462	8,462	8,462
		Electricity (< min.service level)										
		Electricity - prepaid (< min. service level)										
		Other energy sources										
		<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-	-
		Total number of households	8,462	8,462	8,462	7,446	7,446	7,446	8,462	8,462	8,462	8,462
		Refuse:										
		Removed at least once a week	7,838	7,838	7,838	7,361	7,361	7,361	7,838	7,838	7,838	7,838
		<i>Minimum Service Level and Above sub-total</i>	7,838	7,838	7,838	7,361	7,361	7,361	7,838	7,838	7,838	7,838
		Removed less frequently than once a week										
		Using communal refuse dump										
		Using own refuse dump										
		Other rubbish disposal										
		No rubbish disposal										
		<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-	-
		Total number of households	7,838	7,838	7,838	7,361	7,361	7,361	7,838	7,838	7,838	7,838

Municipal in-house services	Ref.		2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
		Household service targets (000)									
		Water:									
		Piped water inside dwelling	5,026	5,026	5,026	7,166	7,166	7,166	5,026	5,026	5,026
		Piped water inside yard (but not in dwelling)	3,904	3,904	3,904				3,904	3,904	3,904
	8	Using public tap (at least min.service level)									
	10	Other water supply (at least min.service level)									
		<i>Minimum Service Level and Above sub-total</i>	8,930	8,930	8,930	7,166	7,166	7,166	8,930	8,930	8,930
	9	Using public tap (< min.service level)									
	10	Other water supply (< min.service level)									
		No water supply									
		<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
		Total number of households	8,930	8,930	8,930	7,166	7,166	7,166	8,930	8,930	8,930
		Sanitation/sewerage:									
		Flush toilet (connected to sewerage)	5,800	5,800	5,852	9,136	9,136	9,136	5,852	5,852	5,852
		Flush toilet (with septic tank)	561	561	561				561	561	561
		Chemical toilet									
		Pit toilet (ventilated)									
		Other toilet provisions (> min.service level)									
		<i>Minimum Service Level and Above sub-total</i>	6,361	6,361	6,413	9,136	9,136	9,136	6,413	6,413	6,413
		Bucket toilet	369	369	369				-	-	-
		Other toilet provisions (< min.service level)									
		No toilet provisions									
		<i>Below Minimum Service Level sub-total</i>	369	369	369	-	-	-	-	-	-
		Total number of households	6,730	6,730	6,782	9,136	9,136	9,136	6,413	6,413	6,413
		Energy:									
		Electricity (at least min.service level)	730	730	730	750	750	750	730	730	730
		Electricity - prepaid (min.service level)	7,732	7,732	7,732	6,696	6,696	6,696	7,732	7,732	7,732
		<i>Minimum Service Level and Above sub-total</i>	8,462	8,462	8,462	7,446	7,446	7,446	8,462	8,462	8,462
		Electricity (< min.service level)									
		Electricity - prepaid (< min. service level)									
		Other energy sources									
		<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
		Total number of households	8,462	8,462	8,462	7,446	7,446	7,446	8,462	8,462	8,462
		Refuse:									
		Removed at least once a week	7,838	7,838	7,838	7,361	7,361	7,361	7,838	7,838	7,838
		<i>Minimum Service Level and Above sub-total</i>	7,838	7,838	7,838	7,361	7,361	7,361	7,838	7,838	7,838
		Removed less frequently than once a week									
		Using communal refuse dump									
		Using own refuse dump									
		Other rubbish disposal									
		No rubbish disposal									
		<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
		Total number of households	7,838	7,838	7,838	7,361	7,361	7,361	7,838	7,838	7,838

EC102 Blue Crane Route Supporting Table SA10 Funding measurement

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Table 49 BCRM Supporting Table SA11 – Consolidated Property rates summary

EC102 Blue Crane Route - Supporting Table SA11 Property rates summary										
Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Valuation:	1									
Date of valuation:		2006/07/01	2006/07/01	2012/07/01	2012/07/01					
Financial year valuation used		2006/07	2006/07	2012/13	2012/13			2012/13		
Municipal by-laws s6 in place? (Y/N)	2	Yes	Yes	Yes	Yes			Yes		
Municipal/assistant valuer appointed? (Y/N)		Yes	Yes	Yes	Yes			Yes		
Municipal partnership s38 used? (Y/N)		No	No	No	No	No	No	No	No	No
No. of assistant valuers (FTE)	3	2	2	1	1	1	1	1	1	1
No. of data collectors (FTE)	3	7	7	1	1	1	1	1	1	1
No. of internal valuers (FTE)	3	-	-	-	-	-	-	-	-	-
No. of external valuers (FTE)	3	1	1	1	1	1	1	1	1	1
No. of additional valuers (FTE)	4	-	-	-	-	-	-	-	-	-
Valuation appeal board established? (Y/N)		Yes	Yes	Yes	Yes			Yes		
Implementation time of new valuation roll (mths)		60	72	12	24			36		
No. of properties	5	11,707	11,707	11,800	11,800	11,800	11,800	11,820	11,840	11,860
No. of sectional title values	5	-	-	-	-	-	-	-	-	-
No. of unreasonably difficult properties s7(2)		-	-	-	-	-	-	-	-	-
No. of supplementary valuations		1	1	1	1	1	1	1	1	1
No. of valuation roll amendments		-	-	-	-	-	-	-	-	-
No. of objections by rate payers		-	-	-	-	-	-	-	-	-
No. of appeals by rate payers		-	-	-	-	-	-	-	-	-
No. of successful objections	8	-	-	-	-	-	-	-	-	-
No. of successful objections > 10%	8	-	-	-	-	-	-	-	-	-
Supplementary valuation		1	1	1	1	1	1	1	1	1
Public service infrastructure value (Rm)	5	-	-	-	-	-	-	-	-	-
Municipality owned property value (Rm)		47	47	47	57	57	57	60	60	60
Valuation reductions:										
Valuation reductions-public infrastructure (Rm)										
Valuation reductions-nature reserves/park (Rm)										
Valuation reductions-mineral rights (Rm)										
Valuation reductions-R15,000 threshold (Rm)										
Valuation reductions-public worship (Rm)										
Valuation reductions-other (Rm)										
Total valuation reductions:		-	-	-	-	-	-	-	-	-
Total value used for rating (Rm)	5	2,269	2,269	4,019	4,019	4,019	4,019	4,019	4,019	4,019
Total land value (Rm)	5									
Total value of improvements (Rm)	5									
Total market value (Rm)	5									
Rating:										
Residential rate used to determine rate for other categories? (Y/N)		Yes	Yes	Yes	Yes			Yes		
Differential rates used? (Y/N)	5	Yes	Yes	Yes	Yes			Yes		
Limit on annual rate increase (s20)? (Y/N)		Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Special rating area used? (Y/N)		No	No	No	No			No		
Phasing-in properties s21 (number)		0	0	0	0	0	0	0	0	0
Rates policy accompanying budget? (Y/N)		Yes	Yes	Yes	Yes			Yes		
Fixed amount minimum value (R'000)										
Non-residential prescribed ratio s19? (%)										
Rate revenue:										
Rate revenue budget (R'000)	6	5,947	7,557	8,117	8,594	8,564	8,564	9,080	9,571	10,087
Rate revenue expected to collect (R'000)	6	4,758	5,441	6,087	6,875	6,851	6,851	7,264	8,135	8,574
Expected cash collection rate (%)		80.0%	72.0%	75.0%	80.0%	80.0%	80.0%	80.0%	85.0%	85.0%
Special rating areas (R'000)	7									
Rebates, exemptions - indigent (R'000)										
Rebates, exemptions - pensioners (R'000)										
Rebates, exemptions - bona fide farm. (R'000)										
Rebates, exemptions - other (R'000)										
Phase-in reductions/discounts (R'000)										
Total rebates,exemptns,eductns,discs (R'000)		-	-	-	-	-	-	-	-	-

Table 50 BCRM Supporting Table SA12a – Consolidated Property rates by category (current year)

EC102 Blue Crane Route - Supporting Table SA12a Property rates by category (current year)																	
Description	Ref	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monum/ts	Public benefit organs.	Mining Props.
Current Year 2013/14																	
Valuation:																	
No. of properties		8,757	6	428	2,570	207		156									
No. of sectional title property values																	
No. of unreasonably difficult properties s7(2)																	
No. of supplementary valuations		1															
Supplementary valuation (Rm)		n/a	n/a	n/a	n/a	n/a	n/a	n/a									
No. of valuation roll amendments		n/a	n/a	n/a	n/a	n/a	n/a	n/a									
No. of objections by rate-payers																	
No. of appeals by rate-payers																	
No. of appeals by rate-payers finalised																	
No. of successful objections	5																
No. of successful objections > 10%	5																
Estimated no. of properties not valued																	
Years since last valuation (select)		1	1	1	1	1	1	1									
Frequency of valuation (select)		5	5	5	5	5	5	5									
Method of valuation used (select)		Market	Market	Market	Market	Market	Market	Market									
Base of valuation (select)		Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.									
Phasing-in properties s21 (number)																	
Combination of rating types used? (Y/N)		Yes	Yes	Yes	Yes	Yes	Yes	Yes									
Flat rate used? (Y/N)		No	No	No	No	No	No	No									
Is balance rated by uniform rate/variable rate?		Variable	Variable	Variable	Variable	Variable	Variable	Variable									
Valuation reductions:																	
Valuation reductions-public infrastructure (Rm)																	
Valuation reductions-nature reserves/park (Rm)																	
Valuation reductions-mineral rights (Rm)																	
Valuation reductions-R15,000 threshold (Rm)		1															
Valuation reductions-public worship (Rm)																	
Valuation reductions-other (Rm)	2																
Total valuation reductions:																	
Total value used for rating (Rm)	6																
Total land value (Rm)	6																
Total value of improvements (Rm)	6																
Total market value (Rm)	6	463		120	3,090	302		44									
Rating:																	
Average rate	3	0.006200	0.007260	0.007260	0.000450	0.012190	–	0.013680									
Rate revenue budget (R '000)		2,258		871	1,391	3,678		422									
Rate revenue expected to collect (R'000)																	
Expected cash collection rate (%)	4																
Special rating areas (R'000)																	
Rebates, exemptions - indigent (R'000)																	
Rebates, exemptions - pensioners (R'000)																	
Rebates, exemptions - bona fide farm. (R'000)																	
Rebates, exemptions - other (R'000)																	
Phase-in reductions/discounts (R'000)																	
Total rebates,exemptns,eductns,discs (R'000)																	

Table 51 BCRM Supporting Table SA12b –Consolidated Property rates by category (budget year)

EC102 Blue Crane Route - Supporting Table SA12b Property rates by category (budget year)																	
Description	Ref	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monum/ts	Public benefit organs.	Mining Props.
Budget Year 2014/15																	
Valuation:																	
No. of properties		8,757	6	428	2,570	207		156									
No. of sectional title property values																	
No. of unreasonably difficult properties s7(2)																	
No. of supplementary valuations		1															
Supplementary valuation (Rm)		n/a	n/a	n/a	n/a	n/a	n/a	n/a									
No. of valuation roll amendments		n/a	n/a	n/a	n/a	n/a	n/a	n/a									
No. of objections by rate-payers																	
No. of appeals by rate-payers																	
No. of appeals by rate-payers finalised																	
No. of successful objections	5																
No. of successful objections > 10%	5																
Estimated no. of properties not valued																	
Years since last valuation (select)		1	1	1	1	1	1	1									
Frequency of valuation (select)		5	5	5	5	5	5	5									
Method of valuation used (select)		Market	Market	Market	Market	Market	Market	Market									
Base of valuation (select)		Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.									
Phasing-in properties s21 (number)																	
Combination of rating types used? (Y/N)		Yes	Yes	Yes	Yes	Yes	Yes	Yes									
Flat rate used? (Y/N)		No	No	No	No	No	No	No									
Is balance rated by uniform rate/variable rate?		Variable	Variable	Variable	Variable	Variable	Variable	Variable									
Valuation reductions:																	
Valuation reductions-public infrastructure (Rm)																	
Valuation reductions-nature reserves/park (Rm)																	
Valuation reductions-mineral rights (Rm)																	
Valuation reductions-R15,000 threshold (Rm)																	
Valuation reductions-public worship (Rm)																	
Valuation reductions-other (Rm)	2																
Total valuation reductions:																	
Total value used for rating (Rm)	6																
Total land value (Rm)	6																
Total value of improvements (Rm)	6																
Total market value (Rm)	6	468		120	3,090	302		44									
Rating:																	
Average rate	3	0.006570	0.007700	0.007700	0.000480	0.012920	–	0.014500									
Rate revenue budget (R'000)		2,337	–	923	1,474	3,898	–	447									
Rate revenue expected to collect (R'000)		1,753		693	1,106	3,898		447									
Expected cash collection rate (%)	4	75.0%		75.0%	75.0%	100.0%		100.0%									
Special rating areas (R'000)																	
Rebates, exemptions - indigent (R'000)																	
Rebates, exemptions - pensioners (R'000)																	
Rebates, exemptions - bona fide farm. (R'000)																	
Rebates, exemptions - other (R'000)																	
Phase-in reductions/discounts (R'000)																	
Total rebates,exemptns,eductns,discs (R'000)																	

Table 52 BCRM Supporting Table SA13a – Consolidated Service Tariffs by category

EC102 Blue Crane Route - Supporting Table SA13a Service Tariffs by category									
Description	Ref	Provide description of tariff structure where appropriate	2010/11	2011/12	2012/13	Current Year 2013/14	2014/15 Medium Term Revenue & Expenditure Framework		
							Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Property rates <i>(rate in the Rand)</i>	1								
Residential properties		First R15000 exemption	0.01705	0.00750	0.00585	0.00620	0.00657	0.00693	0.00730
Residential properties - vacant land			0.01705	0.00750	0.00585	0.00620	0.00657	0.00693	0.00730
Formal/informal settlements									
Small holdings									
Farm properties - used			0.01705	0.00070	0.00042	0.00045	0.00048	0.00050	0.00053
Farm properties - not used			0.01705	0.00070	0.00042	0.00045	0.00048	0.00050	0.00053
Industrial properties									
Business and commercial properties			0.01705	0.00846	0.00685	0.00726	0.00770	0.00811	0.00855
Communal land - residential									
Communal land - small holdings									
Communal land - farm property									
Communal land - business and commercial									
Communal land - other									
State-owned properties			0.01705	0.01876	0.01150	0.01219	0.01292	0.01362	0.01435
Municipal properties									
Public service infrastructure		30% rebate	0.01705	0.01876	0.01291	0.01368	0.01450	0.01528	0.01611
Privately owned towns serviced by the State trust land									
Restitution and redistribution properties									
Protected areas									
National monuments properties									
Exemptions, reductions and rebates <i>(Rands)</i>									
Residential properties									
R15 000 threshold rebate									
General residential rebate		> R100 000	60%	-	-	-			
Indigent rebate or exemption		Exempted for first	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Pensioners/social grants rebate or exemption									
Temporary relief rebate or exemption									
Bona fide farmers rebate or exemption									
Other rebates or exemptions	2								
Water tariffs									
Domestic									
Basic charge/fix fee <i>(Rands/month)</i>			R43.00	R47.30	R53.65	R56.87	R60.28	R63.54	R66.97
Service point - vacant land <i>(Rands/month)</i>									
Water usage - flat rate tariff <i>(c/kl)</i>									
Water usage - life line tariff			-	-	-	-			
Water usage - Block 1 <i>(c/kl)</i>		1 - 15kl	R3.10	R3.41	R3.87	R4.10	R4.35	R4.58	R4.83
Water usage - Block 2 <i>(c/kl)</i>		16 - 50kl	R4.40	R4.84	R5.49	R5.82	R6.17	R6.50	R6.85
Water usage - Block 3 <i>(c/kl)</i>		> 50kl	R6.50	R7.15	R8.11	R8.60	R9.12	R9.61	R10.13
Water usage - Block 4 <i>(c/kl)</i>		(fill in thresholds)							
Other	2								

Waste water tariffs								
Domestic								
Basic charge/fix fee (Rands/month)		R27.87	R30.65	R34.77	R36.85	R39.06	R41.17	R43.39
Service point - vacant land (Rands/month)		R27.87	R30.65	R34.77	R36.85	R39.06	R41.17	R43.39
Waste water - flat rate tariff (c/kl)								
Volumetric charge - Block 1 (c/kl)	per month	R15.03	R16.53	R18.75	R19.88	R21.07	R22.21	R23.41
Volumetric charge - Block 2 (c/kl)	per month	R9.30	R10.24	R11.62	R12.31	R13.05	R13.75	R14.50
Volumetric charge - Block 3 (c/kl)	per month	R15.03	R16.53	R18.75	R19.88	R21.07	R22.21	R23.41
Volumetric charge - Block 4 (c/kl)	(fill in structure)							
Other								
Electricity tariffs								
Domestic								
Basic charge/fix fee (Rands/month)	per month	R90.00	R110.00	R100.00	R108.00	R116.30	R122.58	R129.20
Service point - vacant land (Rands/month)								
FBE	First 50 kwh	-	-	-	-	-	-	-
Life-line tariff - meter	> 50kwh	0.49c/kwh	0.66c/kwh	0.66c/kwh	0.71c/kwh	0.77c/kwh	0.81c/kwh	0.86c/kwh
Life-line tariff - prepaid	51 - 350kwh	0.49c/kwh	0.58c/kwh	0.82c/kwh	0.89c/kwh	0.95c/kwh	R1.00/kwh	R1.06/kwh
Flat rate tariff - meter (c/kwh)	351 - 600kwh	0.49c/kwh	0.76c/kwh	R1.09/kwh	R1.18/kwh	R1.27/kwh	R1.34/kwh	R1.41/kwh
Flat rate tariff - prepaid(c/kwh)	> 600kwh	0.49c/kwh	0.92c/kwh	R1.29/kwh	R1.39/kwh	R1.50/kwh	R1.58/kwh	R1.67/kwh
Meter - IBT Block 1 (c/kwh)	Total consumption per kwh	0.63c/kwh						
Meter - IBT Block 2 (c/kwh)	0 - 50kwh	0.63c/kwh	0.63c/kwh	0.66c/kwh	0.71c/kwh	0.77c/kwh	0.81c/kwh	0.86c/kwh
Meter - IBT Block 3 (c/kwh)	51 - 350kwh	0.63c/kwh	0.64c/kwh	0.82c/kwh	0.89c/kwh	0.95c/kwh	R1.00/kwh	R1.06/kwh
Meter - IBT Block 4 (c/kwh)	351 - 600kwh	0.63c/kwh	0.77c/kwh	R1.09/kwh	R1.18/kwh	R1.27/kwh	R1.34/kwh	R1.41/kwh
Meter - IBT Block 5 (c/kwh)	> 600kwh	0.63c/kwh	0.92c/kwh	R1.29/kwh	R1.39/kwh	R1.50/kwh	R1.58/kwh	R1.67/kwh
Prepaid - IBT Block 1 (c/kwh)	Total consumption per kwh	0.79c/kwh						
Prepaid - IBT Block 2 (c/kwh)	0 - 50kwh	0.79c/kwh	0.60c/kwh	0.66c/kwh	0.71c/kwh	0.77c/kwh	0.81c/kwh	0.86c/kwh
Prepaid - IBT Block 3 (c/kwh)	51 - 350kwh	0.79c/kwh	0.64c/kwh	0.82c/kwh	0.89c/kwh	0.95c/kwh	R1.00/kwh	R1.06/kwh
Prepaid - IBT Block 4 (c/kwh)	351 - 600kwh	0.79c/kwh	0.77c/kwh	R1.09/kwh	R1.18/kwh	R1.27/kwh	R1.34/kwh	R1.41/kwh
Prepaid - IBT Block 5 (c/kwh)	> 600kwh	0.79c/kwh	0.92c/kwh	R1.29/kwh	R1.39/kwh	R1.50/kwh	R1.58/kwh	R1.67/kwh
Other								
Waste management tariffs								
Domestic								
Street cleaning charge								
Basic charge/fix fee	per month	R60.78	R66.85	R75.79	R80.34	R85.16	R89.76	R94.61
80l bin - once a week								
250l bin - once a week								

Table 53 BCRM Supporting Table SA14 – Consolidated Household bills

EC102 Blue Crane Route - Supporting Table SA14 Household bills											
Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15 % incr.	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Rand/cent											
Monthly Account for Household - 'Middle Income Range'	1										
Rates and services charges:											
Property rates		275.21	275.21	333.94	353.97	353.97	353.97	6.0%	375.21	395.47	416.83
Electricity: Basic levy		67.00	73.70	100.00	108.00	108.00	108.00	7.4%	115.98	122.24	128.85
Electricity: Consumption		660.00	726.00	1,067.50	1,152.90	1,152.90	1,152.90	7.4%	1,238.10	1,304.96	1,375.42
Water: Basic levy		33.83	37.22	53.65	56.87	56.87	56.87	6.0%	60.28	63.54	66.97
Water: Consumption		130.35	143.39	140.40	148.82	148.82	148.82	6.0%	157.75	166.27	175.25
Sanitation		54.78	60.26	34.76	36.84	36.84	36.84	6.0%	39.05	41.15	43.38
Refuse removal		67.10	73.82	75.79	80.34	80.34	80.34	6.0%	85.16	89.76	94.60
Other											
sub-total		1,288.27	1,389.60	1,806.04	1,937.74	1,937.74	1,937.74	6.9%	2,071.53	2,183.39	2,301.30
VAT on Services		141.83	156.01	206.09	221.73	221.73	221.73		237.48	250.31	263.83
Total large household bill:		1,430.10	1,545.61	2,012.13	2,159.47	2,159.47	2,159.47	6.9%	2,309.02	2,433.70	2,565.12
% increase/-decrease		-	8.1%	30.2%	7.3%	7.3%	7.3%		6.9%	5.4%	5.4%
Monthly Account for Household - 'Affordable Range'	2										
Rates and services charges:											
Property rates		85.10	93.61	236.44	250.63	250.63	250.63	6.0%	265.66	280.01	295.13
Electricity: Basic levy		67.00	73.70	100.00	108.00	108.00	108.00	7.4%	115.98	122.24	128.85
Electricity: Consumption		244.02	268.43	388.00	419.04	419.04	419.04	7.4%	450.01	474.31	499.92
Water: Basic levy		33.83	37.22	50.61	53.65	53.65	53.65	6.0%	56.87	59.94	63.17
Water: Consumption		104.45	114.90	53.65	56.87	56.87	56.87	6.0%	60.28	63.54	66.97
Sanitation		54.78	60.26	34.76	36.84	36.84	36.84	6.0%	39.05	41.15	43.38
Refuse removal		67.10	73.81	75.79	80.34	80.34	80.34	6.0%	85.16	89.76	94.60
Other											
sub-total		656.28	721.93	939.25	1,005.36	1,005.36	1,005.36	6.7%	1,073.00	1,130.94	1,192.02
VAT on Services		79.97	87.96	98.39	105.66	105.66	105.66		113.03	119.13	125.56
Total small household bill:		736.25	809.89	1,037.64	1,111.02	1,111.02	1,111.02	6.8%	1,186.03	1,250.08	1,317.58
% increase/-decrease		-	10.0%	28.1%	7.1%	7.1%	7.1%		6.8%	5.4%	5.4%
Monthly Account for Household - 'Indigent' Household receiving free basic services	3										
Rates and services charges:											
Property rates		85.10	93.61	138.94	147.28	147.28	147.28	6.0%	156.11	164.54	173.43
Electricity: Basic levy		-	-	-	-	-	-				
Electricity: Consumption		-	-	-	-	-	-				
Water: Basic levy		-	-	-	-	-	-				
Water: Consumption		-	-	-	-	-	-				
Sanitation		-	-	-	-	-	-				
Refuse removal		-	-	-	-	-	-				
Other		-	-	-	-	-	-				
sub-total		85.10	93.61	138.94	147.28	147.28	147.28	6.0%	156.11	164.54	173.43
VAT on Services		-	-	-	-	-	-				
Total small household bill:		85.10	93.61	138.94	147.28	147.28	147.28	6.0%	156.11	164.54	173.43
% increase/-decrease		-	10.0%	48.4%	6.0%	6.0%	6.0%		6.0%	5.4%	5.4%

Table 54 BCRM Supporting Table SA15 –Consolidated Investment particulars by type

EC102 Blue Crane Route - Supporting Table SA15 Investment particulars by type										
Investment type	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand										
Parent municipality										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank		22,091	18,641	24,364	15,000	15,000	15,000	5,000	5,000	5,000
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Municipal Bonds										
Municipality sub-total	1	22,091	18,641	24,364	15,000	15,000	15,000	5,000	5,000	5,000
Entities										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank										
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Entities sub-total		-	-	-	-	-	-	-	-	-
Consolidated total:		22,091	18,641	24,364	15,000	15,000	15,000	5,000	5,000	5,000

Table 55 BCRM Supporting Table SA16 – Consolidated Investment particulars by maturity

EC102 Blue Crane Route - Supporting Table SA16 Investment particulars by maturity														
Investments by Maturity	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate 3.	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
Name of institution & investment ID	1	Yrs/Months												
Parent municipality														
ABSA Call Account		5	daily call	Yes	Variable	6%	nil	nil		4,883	117			5,000
														-
														-
														-
														-
Municipality sub-total										4,883		-	-	5,000
Entities														
														-
														-
														-
														-
														-
Entities sub-total										-		-	-	-
TOTAL INVESTMENTS AND INTEREST	1									4,883		-	-	5,000

Table 56 BCRM Supporting Table SA17 – Consolidated Borrowing

EC102 Blue Crane Route - Supporting Table SA17 Borrowing										
Borrowing - Categorised by type R thousand	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Parent municipality										
Long-Term Loans (annuity/reducing balance)		637	2,544	1,887	5,200	4,500	4,500	16,673	2,596	1,386
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases		1,059	266	–				1,200	1,100	950
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Municipality sub-total	1	1,696	2,810	1,887	5,200	4,500	4,500	17,873	3,696	2,336
Entities										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Entities sub-total	1	–	–	–	–	–	–	–	–	–
Total Borrowing	1	1,696	2,810	1,887	5,200	4,500	4,500	17,873	3,696	2,336
Unspent Borrowing - Categorised by type										
Parent municipality										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Municipality sub-total	1	–	–	–	–	–	–	–	–	–
Entities										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Entities sub-total	1	–	–	–	–	–	–	–	–	–
Total Unspent Borrowing	1	–	–	–	–	–	–	–	–	–

Table 57 BCRM Supporting Table SA18 – Consolidated Transfers and grant receipts

EC102 Blue Crane Route - Supporting Table SA18 Transfers and grant receipts										
Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		33,252	37,491	42,554	45,152	45,152	45,152	45,963	47,252	46,909
Local Government Equitable Share		31,051	34,998	39,254	40,796	40,796	40,796	42,429	44,635	44,191
Municipal Systems Improvement		750	790	800	890	890	890	934	967	1,018
Finance Management		1,022	1,450	1,500	1,500	1,500	1,500	1,600	1,650	1,700
EPWP Incentive			253	1,000	1,000	1,000	1,000	1,000		
Audit cost subsidy		429								
MIG/PMU					966	966	966	795	704	726
Provincial Government:		1,111	3,879	5,589	2,914	3,751	3,751	2,197	2,197	2,197
Health subsidy										
Sport and Recreation				2,197	2,197	2,197	2,197	2,197	2,197	2,197
Housing			2,270	2,249		837	837			
Valuations		200								
IEC		122								
LED		53	67	88	117	117	117			
SETA		736	293	554						
Matric outreach			2							
Vuna awards			40							
DWA			1,207		600	600	600			
Revenue enhancement				500						
District Municipality:		378	1,164	593	1,021	1,209	1,209	880	928	978
Rainwater Harvesting		378	315							
Environmental Health'			195		834	834	834	880	928	978
IDP			50	200						
Fire Fighters			375	375	188	375	375			
PMS			229							
HIV				18						
Other grant providers:		-	-	-	-	-	-	-	-	-
[insert description]										
Total Operating Transfers and Grants	5	34,741	42,535	48,736	49,087	50,111	50,111	49,040	50,377	50,084
Capital Transfers and Grants										
National Government:		10,768	16,802	24,845	18,999	18,999	18,999	15,096	13,371	13,787
Municipal Infrastructure Grant (MIG)		10,122	16,773	20,345	18,349	18,349	18,349	15,096	13,371	13,787
Rural Households Infrastructure		468	29	4,500	600	600	600			
EPWP for BCDA										
FMG		178			50	50	50			
Provincial Government:		-	-	9,470	7,266	9,845	9,845	-	-	-
ACIP				9,470	7,266	9,845	9,845			
District Municipality:		624	-	1,213	3,000	3,000	3,000	-	-	-
Cacadu - Roads & stormwater		600								
Cacadu - Library		24								
Fire and disaster building					3,000	3,000	3,000			
Library building				1,213						
Other grant providers:		-	-	-	-	-	-	-	-	-
[insert description]										
Total Capital Transfers and Grants	5	11,392	16,802	35,528	29,265	31,844	31,844	15,096	13,371	13,787
TOTAL RECEIPTS OF TRANSFERS & GRANTS		46,132	59,337	84,264	78,352	81,955	81,955	64,137	63,748	63,871

Table 58 BCRM Supporting Table SA19 – Consolidated on transfers and grant programme

EC102 Blue Crane Route - Supporting Table SA19 Expenditure on transfers and grant programme										
Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand										
EXPENDITURE:	1									
Operating expenditure of Transfers and Grants										
National Government:		35,425	38,268	43,922	45,152	45,152	45,152	46,708	47,906	47,585
Local Government Equitable Share		31,051	34,998	39,254	40,796	40,796	40,796	42,429	44,635	44,191
Municipal Systems Improvement		750	790	800	890	890	890	934	967	1,018
Finance Management		1,022	1,450	1,500	1,500	1,500	1,500	1,550	1,600	1,650
EPWP Incentive			177	1,682	1,000	1,000	1,000	1,000		
MIG/PMU		2,177	605	686	966	966	966	795	704	726
Project Consolidate			92							
CMIP			152							
Audit cost subsidy		425	4							
Provincial Government:		3,073	3,573	6,027	2,914	4,500	4,500	2,197	2,197	2,197
Health subsidy		1,677								
Sport and Recreation				2,197	2,197	2,197	2,197	2,197	2,197	2,197
Housing		522	1,943	3,042		837	837			
Valuations		89	111							
IEC		74	12							
LED		18	59		117	171	171			
SETA		507	366	555		195	195			
Matric outreach			2							
Vuna awards		25		40						
DWA		146	810	86	600	600	600			
Revenue enhancement						500	500			
Zoning Map		16	15							
CBP Ward Implementation			2							
Aeroville cemetery			47							
Free Basic services			12							
Environmental Impact			63							
Spatial Development			30							
Water Services Grant			100							
MEC Visit - Catering				30						
District Municipality:		1,173	2,867	1,224	1,021	1,572	1,572	1,157	928	978
Rainwater Harvesting		116	574	2						
Environmental Health'		858	704	814	834	834	834	880	928	978
IDP		177	119			200	200			
Fire Fighters			197	389	188	539	539			
PMS			229							
HIV		18		18						
CIP Funds			169							
Library		4	25							
Arts & Crafts			100							
Resourcing youth centre								150		
Elect Masterplan			749					126		
Other grant providers:		375	-	-	-	13	13	-	-	-
Blltong Festival		251								
Other		124				13	13			
Total operating expenditure of Transfers and Grants:		40,046	44,709	51,172	49,087	51,237	51,237	50,061	51,031	50,760
Capital expenditure of Transfers and Grants										
National Government:		13,977	14,003	12,342	18,999	24,906	24,906	15,146	13,421	13,837
Municipal Infrastructure Grant (MIG)		13,244	13,974	12,342	18,349	24,256	24,256	15,096	13,371	13,787
Rural Households Infrastructure		555	29		600	600	600			
FMG		178			50	50	50	50	50	50
Provincial Government:		29	757	13,254	7,266	9,900	9,900	-	-	-
EPWP				3,599						
IEC		29	7							
DWA			750	240						
ACIP				9,415	7,266	9,900	9,900			
District Municipality:		2,795	383	1,213	3,000	3,356	3,356	-	-	-
Cacadu - Roads & stormwater		244				356	356			
Cacadu - Library		17	6	1,213						
Fire and disaster building					3,000	3,000	3,000			
Library building										
Elect Masterplan		2,534	77							
Taxi Rank			104							
Environmental			195							
Other grant providers:		-	-	-	-	-	-	-	-	-
[insert description]										
Total capital expenditure of Transfers and Grants		16,801	15,143	26,808	29,265	38,161	38,161	15,146	13,421	13,837
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		56,847	59,852	77,980	78,352	89,398	89,398	65,208	64,452	64,597

Table 59 BCRM Supporting Table SA20 – Consolidated Reconciliation of transfers, grant receipts and unspent funds

EC102 Blue Crane Route - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds										
Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand										
Operating transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year		3,637	1,463	686	–					
Current year receipts		33,252	37,491	42,554	45,152	45,152	45,152	45,963	47,252	46,909
Conditions met - transferred to revenue		35,425	38,268	43,922	45,152	45,152	45,152	45,963	47,252	46,909
Conditions still to be met - transferred to liabilities		1,463	686	–						
Provincial Government:										
Balance unspent at beginning of the year		2,759	797	1,103		728	728			
Current year receipts		1,111	3,879	5,589	2,314	3,172	3,172	2,197	2,197	2,197
Conditions met - transferred to revenue		3,073	3,573	6,027	2,314	3,900	3,900	2,197	2,197	2,197
Conditions still to be met - transferred to liabilities		797	1,103	(17)						
District Municipality:										
Balance unspent at beginning of the year		3,493	2,698	995				276		
Current year receipts		378	1,164	593	1,021	1,572	1,572	880	928	978
Conditions met - transferred to revenue		1,173	2,867	1,224	1,021	1,572	1,572	1,157	928	978
Conditions still to be met - transferred to liabilities		2,698	995	364						
Other grant providers:										
Balance unspent at beginning of the year		375	–							
Current year receipts		–	–		600	613	613			
Conditions met - transferred to revenue		375	–	–	600	613	613	–	–	–
Conditions still to be met - transferred to liabilities										
Total operating transfers and grants revenue		40,046	44,709	51,172	49,087	51,237	51,237	49,317	50,377	50,084
Total operating transfers and grants - CTBM	2	4,958	2,784	346	–	–	–	–	–	–
Capital transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year		(1,687)	(4,896)	(2,097)		5,906				
Current year receipts		10,768	16,802	24,845	18,999	18,999		15,096	13,371	13,787
Conditions met - transferred to revenue		13,977	14,003	12,342	18,999	24,906	–	15,096	13,371	13,787
Conditions still to be met - transferred to liabilities		(4,896)	(2,097)	5,906						
Provincial Government:										
Balance unspent at beginning of the year		419	391	(366)		55				
Current year receipts		–	–	9,470	7,266	9,845				
Conditions met - transferred to revenue		29	757	13,254	7,266	9,900	–	–	–	–
Conditions still to be met - transferred to liabilities		391	(366)	350						
District Municipality:										
Balance unspent at beginning of the year		2,910	739	356		356				
Current year receipts		624	–	1,213	3,000	3,000				
Conditions met - transferred to revenue		2,795	383	1,213	3,000	3,356	–	–	–	–
Conditions still to be met - transferred to liabilities		739	356	356						
Other grant providers:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities										
Total capital transfers and grants revenue		16,801	15,143	26,808	29,265	38,162	–	15,096	13,371	13,787
Total capital transfers and grants - CTBM	2	(3,767)	(2,107)	6,613	–	–	–	–	–	–
TOTAL TRANSFERS AND GRANTS REVENUE		56,847	59,852	77,980	78,352	89,399	51,237	64,413	63,748	63,871
TOTAL TRANSFERS AND GRANTS - CTBM		1,192	677	6,959	–	–	–	–	–	–

Table 60 BCRM Supporting Table SA21 – Consolidated Transfers and grants made by the municipality

EC102 Blue Crane Route - Supporting Table SA21 Transfers and grants made by the municipality											
Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Cash Transfers to other municipalities											
<i>Insert description</i>	1										
Total Cash Transfers To Municipalities:		-	-	-	-	-	-	-	-	-	-
Cash Transfers to Entities/Other External Mechanisms											
<i>Blue Crane Development Agency</i>	2									-	-
Total Cash Transfers To Entities/Ems'		-	-	-	-	-	-	-	-	-	-
Cash Transfers to other Organs of State											
<i>Insert description</i>	3										
Total Cash Transfers To Other Organs Of State:		-	-	-	-	-	-	-	-	-	-
Cash Transfers to Organisations											
<i>Blue Crane Tourism</i>	4	174	300	312	330	330	330	330	350	369	389
Total Cash Transfers To Organisations		174	300	312	330	330	330	330	350	369	389
Cash Transfers to Groups of Individuals											
<i>Insert description</i>	5										
Total Cash Transfers To Groups Of Individuals:		-	-	-	-	-	-	-	-	-	-
TOTAL CASH TRANSFERS AND GRANTS	6	174	300	312	330	330	330	330	350	369	389
Non-Cash Transfers to other municipalities											
<i>Insert description</i>	1										
Total Non-Cash Transfers To Municipalities:		-	-	-	-	-	-	-	-	-	-
Non-Cash Transfers to Entities/Other External Mechanisms											
<i>Insert description</i>	2										
Total Non-Cash Transfers To Entities/Ems'		-	-	-	-	-	-	-	-	-	-
Non-Cash Transfers to other Organs of State											
<i>Insert description</i>	3										
Total Non-Cash Transfers To Other Organs Of State:		-	-	-	-	-	-	-	-	-	-
Non-Cash Grants to Organisations											
<i>Insert description</i>	4										
Total Non-Cash Grants To Organisations		-	-	-	-	-	-	-	-	-	-
Groups of Individuals											
<i>Insert description</i>	5										
Total Non-Cash Grants To Groups Of Individuals:		-	-	-	-	-	-	-	-	-	-
TOTAL NON-CASH TRANSFERS AND GRANTS		-	-	-	-	-	-	-	-	-	-
TOTAL TRANSFERS AND GRANTS	6	174	300	312	330	330	330	330	350	369	389

Table 61 BCRM Supporting Table SA22 – Consolidated Summary councillor and staff benefits

EC102 Blue Crane Route - Supporting Table SA22 Summary councillor and staff benefits										
Summary of Employee and Councillor remuneration	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand		A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages	1	1,553	1,697	1,882	1,974	2,035	2,035	2,153	2,270	2,392
Pension and UIF Contributions		16	27	47	50	50	50	53	56	59
Medical Aid Contributions						-	-		-	-
Motor Vehicle Allowance		485	573	647	685	695	695	721	760	801
Cellphone Allowance		137	155	164	174	174	174	268	282	297
Housing Allowances						-	-		-	-
Other benefits and allowances					48	48	48	20	21	22
Sub Total - Councillors		2,191	2,452	2,739	2,932	3,002	3,002	3,215	3,389	3,572
% increase	4	-	11.9%	11.7%	5.5%	2.4%	-	7.1%	5.4%	5.4%
Senior Managers of the Municipality										
Basic Salaries and Wages	2	2,111	2,528	1,640	2,910	2,761	2,761	3,200	3,373	3,555
Pension and UIF Contributions			108	13	151	9	9	9	9	10
Medical Aid Contributions						-	-		-	-
Overtime						-	-		-	-
Performance Bonus		368	457			184	184	272	286	302
Motor Vehicle Allowance	3	654	600	360	630	-	-	632	666	702
Cellphone Allowance	3					-	-		-	-
Housing Allowances	3					-	-		-	-
Other benefits and allowances	3	249		117	42	43	43	48	51	53
Payments in lieu of leave			103	234		-	-		-	-
Long service awards			11			-	-		-	-
Post-retirement benefit obligations	6					-	-			
Sub Total - Senior Managers of Municipality		3,381	3,806	2,365	3,733	2,997	2,997	4,162	4,386	4,623
% increase	4	-	12.6%	(37.9%)	57.8%	(19.7%)	-	38.9%	5.4%	5.4%
Other Municipal Staff										
Basic Salaries and Wages		27,319	28,673	30,900	34,414	34,300	34,300	36,386	38,164	40,225
Pension and UIF Contributions		3,873	4,563	5,046	6,440	6,418	6,418	7,060	7,407	7,807
Medical Aid Contributions		1,943	1,487	1,683	1,921	1,742	1,742	2,112	2,186	2,304
Overtime		991	1,726	2,024	1,994	2,241	2,241	2,432	2,483	2,617
Performance Bonus		1,977	2,624	1,421	2,737	2,637	2,637	3,019	3,168	3,339
Motor Vehicle Allowance	3		447	896		-	-		-	
Cellphone Allowance	3					-	-		-	
Housing Allowances	3					-	-		-	
Other benefits and allowances	3	2,887	3,089	3,742	2,645	2,808	2,808	2,489	2,620	2,761
Payments in lieu of leave		517	558	659	543	766	766	709	747	787
Long service awards						-	-		-	-
Post-retirement benefit obligations	6				1,266	1,957	1,957	2,067	2,178	2,296
Sub Total - Other Municipal Staff		39,507	43,166	46,371	51,960	52,869	52,869	56,273	58,952	62,137
% increase	4	-	9.3%	7.4%	12.1%	1.7%	-	6.4%	4.8%	5.4%
Total Parent Municipality		45,079	49,425	51,476	58,625	58,868	58,868	63,650	66,727	70,331
		-	9.6%	4.1%	8.3%	0.4%	-	8.1%	4.8%	5.4%

Board Members of Entities						-	-			
Basic Salaries and Wages						-	-			
Pension and UIF Contributions						-	-			
Medical Aid Contributions						-	-			
Overtime						-	-			
Performance Bonus						-	-			
Motor Vehicle Allowance	3					-	-			
Cellphone Allowance	3					-	-			
Housing Allowances	3					-	-			
Other benefits and allowances	3					-	-			
Board Fees						-	-			
Payments in lieu of leave						-	-			
Long service awards						-	-			
Post-retirement benefit obligations	6					-	-			
Sub Total - Board Members of Entities		-	-	-	-	-	-	-	-	-
% increase	4	-	-	-	-	-	-	-	-	-
Senior Managers of Entities						-	-			
Basic Salaries and Wages		1,560	1,285	1,666	1,766	1,766	1,766	1,879		
Pension and UIF Contributions										
Medical Aid Contributions										
Overtime										
Performance Bonus										
Motor Vehicle Allowance	3									
Cellphone Allowance	3	35	29							
Housing Allowances	3									
Other benefits and allowances	3	515	431	585	497	497	497	529		
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations	6									
Sub Total - Senior Managers of Entities		2,110	1,745	2,251	2,263	2,263	2,263	2,408	-	-
% increase	4	-	(17.3%)	29.0%	0.5%	-	-	6.4%	(100.0%)	-
Other Staff of Entities										
Basic Salaries and Wages		305	395	323	342	342	342	297		
Pension and UIF Contributions										
Medical Aid Contributions										
Overtime										
Performance Bonus										
Motor Vehicle Allowance	3									
Cellphone Allowance	3									
Housing Allowances	3									
Other benefits and allowances	3	25	32	27	29	29	29	22		
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations	6									
Sub Total - Other Staff of Entities		330	427	350	371	371	371	319	-	-
% increase	4		29.4%	(18.0%)	6.0%	-	-	(14.0%)	(100.0%)	-
Total Municipal Entities		2,440	2,172	2,601	2,634	2,634	2,634	2,727	-	-
TOTAL SALARY, ALLOWANCES & BENEFITS		47,519	51,597	54,077	61,259	61,502	61,502	66,377	66,727	70,331
% increase	4		8.6%	4.8%	13.3%	0.4%	-	7.9%	0.5%	5.4%
TOTAL MANAGERS AND STAFF	5,7	45,327	49,145	51,337	58,327	58,500	58,500	63,162	63,338	66,760

[illegible]

Table 63 BCRM Supporting Table SA24 – Consolidated Summary of personal numbers

EC102 Blue Crane Route - Supporting Table SA24 Summary of personnel numbers											
Summary of Personnel Numbers		Ref	2012/13			Current Year 2013/14			Budget Year 2014/15		
Number		1,2	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities											
Councillors (Political Office Bearers plus Other Councillors)			11		11	11		11	11		11
Board Members of municipal entities	4		5		5	5		5	5		5
Municipal employees											
Municipal Manager and Senior Managers	5										
Other Managers	3		5		5	5		5	5		5
Professionals	7										
Finance			321	283	14	321	308	13	323	310	13
Spatial/town planning			37	33	3	37	34	3	43	36	7
Information Technology			2	1	1	2	2		4	2	2
Roads									32	32	
Electricity			30	28		30	30		29	29	
Water			24	24		24	24		22	22	
Sanitation			18	18		18	18		17	17	
Refuse			66	63		66	66		62	62	
Other			144	116	10	144	134	10	114	110	4
Technicians			–	–	–	–	–	–	–	–	–
Finance											
Spatial/town planning											
Information Technology											
Roads											
Electricity											
Water											
Sanitation											
Refuse											
Other											
Clerks (Clerical and administrative)											
Service and sales workers											
Skilled agricultural and fishery workers											
Craft and related trades											
Plant and Machine Operators											
Elementary Occupations											
TOTAL PERSONNEL NUMBERS		9	342	283	35	342	308	34	344	310	34
% increase						–	8.8%	(2.9%)	0.6%	0.6%	–
Total municipal employees headcount		6, 10									
Finance personnel headcount		8, 10									
Human Resources personnel headcount		8, 10									

Table 64 BCRM Supporting Table SA25 – Consolidated Budgeted monthly revenue and expenditure

EC102 Blue Crane Route - Supporting Table SA25 Consolidated budgeted monthly revenue and expenditure																
Description	Ref	Budget Year 2014/15												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Revenue By Source																
Property rates		9,040											40	9,080	9,571	10,087
Property rates - penalties & collection charges													-	-	-	-
Service charges - electricity revenue		5,495	6,487	7,137	7,126	6,348	6,781	6,869	5,531	7,124	7,939	6,237	6,952	80,025	84,347	88,901
Service charges - water revenue		1,003	1,003	1,003	1,003	1,003	1,003	1,003	1,003	1,003	1,003	1,003	1,004	12,038	12,688	13,374
Service charges - sanitation revenue		508	508	508	508	508	508	508	508	508	508	508	508	6,094	6,423	6,770
Service charges - refuse revenue		691	691	691	691	691	691	691	691	691	691	691	690	8,290	8,737	9,209
Service charges - other													-	-	-	-
Rental of facilities and equipment		5	5	5	5	5	5	5	5	5	5	5	5	54	57	61
Interest earned - external investments		123	123	123	123	123	123	123	123	123	123	123	124	1,478	1,400	1,400
Interest earned - outstanding debtors		202	202	202	202	202	202	202	202	202	202	202	202	2,423	2,554	2,692
Dividends received													-	-	-	-
Fines		8	8	8	8	8	8	8	8	8	8	8	8	95	100	106
Licences and permits		51	51	51	51	51	51	51	51	51	51	51	51	613	646	681
Agency services		56	56	56	56	56	56	56	56	56	56	56	56	668	705	743
Transfers recognised - operational		18,319	640	640	640	640	14,783	640	640	11,247	640	640	590	50,061	51,031	50,760
Other revenue		212	212	212	212	212	212	212	212	212	212	212	212	2,549	1,967	2,067
Gains on disposal of PPE		8	8	8	8	8	8	8	8	8	8	8	8	100	105	111
Total Revenue (excluding capital transfers and contributions)		35,721	9,994	10,644	10,633	9,855	24,431	10,376	9,038	21,238	11,446	9,744	10,451	173,570	180,331	186,961
Expenditure By Type																
Employee related costs		4,989	4,989	4,989	4,989	8,281	4,989	4,989	4,989	4,989	4,989	4,989	4,989	63,162	63,338	66,760
Remuneration of councillors		268	268	268	268	268	268	268	268	268	268	268	268	3,215	3,389	3,572
Debt impairment		523	523	523	523	523	523	523	523	523	523	523	522	6,270	6,607	6,954
Depreciation & asset impairment		1,802	1,802	1,802	1,802	1,802	1,802	1,802	1,802	1,802	1,802	1,802	1,802	21,624	22,792	24,023
Finance charges		107	107	107	107	107	107	107	107	107	107	107	107	1,281	1,202	1,117
Bulk purchases			6,801	7,584	4,874	4,460	4,216	3,774	4,122	3,994	4,610	3,998	11,486	59,920	64,156	66,566
Other materials													-	-	-	-
Contracted services													-	-	-	-
Transfers and grants		29	29	29	29	29	29	29	29	29	29	29	29	350	369	389
Other expenditure		3,637	3,637	3,637	3,637	3,637	3,637	3,637	3,637	3,637	3,637	3,637	3,637	43,647	44,349	44,750
Loss on disposal of PPE													-	-	-	-
Total Expenditure		11,355	18,156	18,939	16,229	19,106	15,571	15,129	15,477	15,349	15,965	15,353	22,841	199,469	206,201	214,129
Surplus/(Deficit)																
Transfers recognised - capital		24,366	(8,163)	(8,295)	(5,596)	(9,251)	8,860	(4,753)	(6,439)	5,889	(4,519)	(5,609)	(12,390)	(25,900)	(25,870)	(27,169)
Contributions recognised - capital		1,258	1,258	1,258	1,258	1,258	1,258	1,258	1,258	1,258	1,258	1,258	1,308	15,146	13,421	13,837
Contributed assets													-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		25,624	(6,905)	(7,037)	(4,338)	(7,993)	10,118	(3,495)	(5,181)	7,147	(3,261)	(4,351)	(11,081)	(10,753)	(12,449)	(13,331)
Taxation													-	-	-	-
Attributable to minorities													-	-	-	-
Share of surplus/ (deficit) of associate													-	-	-	-
Surplus/(Deficit)	1	25,624	(6,905)	(7,037)	(4,338)	(7,993)	10,118	(3,495)	(5,181)	7,147	(3,261)	(4,351)	(11,081)	(10,753)	(12,449)	(13,331)

Table 65 BCRM Supporting Table SA26 – Consolidated Budgeted monthly revenue and expenditure (municipal vote)

EC102 Blue Crane Route - Supporting Table SA26 Consolidated budgeted monthly revenue and expenditure (municipal vote)																
Description	Ref	Budget Year 2014/15												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Revenue by Vote																
Vote 1 - MAYORAL EXECUTIVE														-	-	-
Vote 2 - MUNICIPAL COUNCIL		2,856					2,285			1,714				-	6,855	7,198
Vote 3 - ACCOUNTING OFFICER		79	79	79	79	79	79	79	79	79	79	79	80	952	-	-
Vote 4 - BUDGET & TREASURY		9,615	575	575	575	575	575	575	575	575	575	575	615	15,974	16,625	17,407
Vote 5 - TECHNICAL SERVICES		20,053	9,478	10,128	10,117	9,339	19,025	9,860	8,522	17,055	10,930	9,228	9,944	143,678	147,658	153,355
Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICES		4,374	1,119	1,119	1,119	1,119	3,723	1,119	1,119	3,072	1,119	1,119	1,119	21,240	22,256	22,681
Vote 7 - CORPORATE SERVICES		1	1	1	1	1	1	1	1	1	1	1	1	16	17	18
Vote 8 - [NAME OF VOTE 8]														-	-	-
Vote 9 - [NAME OF VOTE 9]														-	-	-
Vote 10 - [NAME OF VOTE 10]														-	-	-
Vote 11 - [NAME OF VOTE 11]														-	-	-
Vote 12 - [NAME OF VOTE 12]														-	-	-
Vote 13 - [NAME OF VOTE 13]														-	-	-
Vote 14 - [NAME OF VOTE 14]														-	-	-
Vote 15 - [NAME OF VOTE 15]														-	-	-
Total Revenue by Vote		36,979	11,252	11,902	11,891	11,113	25,689	11,634	10,296	22,496	12,704	11,002	11,759	188,716	193,753	200,798
Expenditure by Vote to be appropriated																
Vote 1 - MAYORAL EXECUTIVE		24	24	24	24	42	24	24	24	24	24	24	24	304	320	338
Vote 2 - MUNICIPAL COUNCIL		440	440	440	440	440	440	440	440	440	440	440	440	5,279	5,564	5,864
Vote 3 - ACCOUNTING OFFICER		878	878	878	878	1,045	878	878	878	878	878	878	879	10,708	5,920	6,240
Vote 4 - BUDGET & TREASURY		1,848	1,848	1,848	1,848	2,461	1,848	1,848	1,848	1,848	1,848	1,848	1,848	22,791	24,019	25,184
Vote 5 - TECHNICAL SERVICES		5,277	12,079	12,861	10,151	10,959	9,493	9,051	9,399	9,272	9,887	9,275	16,763	124,468	132,660	136,885
Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICES		2,387	2,387	2,387	2,387	3,450	2,387	2,387	2,387	2,387	2,387	2,387	2,387	29,710	31,175	32,721
Vote 7 - CORPORATE SERVICES		500	500	500	500	709	500	500	500	500	500	500	500	6,209	6,544	6,897
Vote 8 - [NAME OF VOTE 8]														-	-	-
Vote 9 - [NAME OF VOTE 9]														-	-	-
Vote 10 - [NAME OF VOTE 10]														-	-	-
Vote 11 - [NAME OF VOTE 11]														-	-	-
Vote 12 - [NAME OF VOTE 12]														-	-	-
Vote 13 - [NAME OF VOTE 13]														-	-	-
Vote 14 - [NAME OF VOTE 14]														-	-	-
Vote 15 - [NAME OF VOTE 15]														-	-	-
Total Expenditure by Vote		11,355	18,156	18,939	16,229	19,106	15,571	15,129	15,477	15,349	15,965	15,353	22,841	199,469	206,201	214,129
Surplus/(Deficit) before assoc.		25,624	(6,904)	(7,037)	(4,338)	(7,993)	10,118	(3,495)	(5,181)	7,147	(3,261)	(4,351)	(11,082)	(10,753)	(12,449)	(13,331)
Taxation														-	-	-
Attributable to minorities														-	-	-
Share of surplus/ (deficit) of associate														-	-	-
Surplus/(Deficit)	1	25,624	(6,904)	(7,037)	(4,338)	(7,993)	10,118	(3,495)	(5,181)	7,147	(3,261)	(4,351)	(11,082)	(10,753)	(12,449)	(13,331)

Table 66 BCRM Supporting Table SA27 – Consolidated Budgeted monthly revenue and expenditure (standard classification)

EC102 Blue Crane Route - Supporting Table SA27 Consolidated budgeted monthly revenue and expenditure (standard classification)																	
Description		Ref	Budget Year 2014/15											Medium Term Revenue and Expenditure Framework			
R thousand			July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Revenue - Standard																	
Governance and administration			12,502	605	605	605	605	2,890	605	605	2,319	605	605	645	23,198	24,205	25,141
Executive and council			2,856					2,285			1,714			–	6,855	7,198	7,338
Budget and treasury office			9,615	575	575	575	575	575	575	575	575	575	575	615	15,974	16,625	17,407
Corporate services			31	31	31	31	31	31	31	31	31	31	31	30	369	382	396
Community and public safety			428	428	428	428	428	428	428	428	428	428	428	429	5,137	5,295	5,463
Community and social services			210	210	210	210	210	210	210	210	210	210	210	210	2,520	2,538	2,556
Sport and recreation														–	–	–	–
Public safety			145	145	145	145	145	145	145	145	145	145	145	145	1,734	1,828	1,926
Housing														–	–	–	–
Health			74	74	74	74	74	74	74	74	74	74	74	74	882	930	980
Economic and environmental services			1,493	1,493	1,493	1,493	1,493	1,493	1,493	1,493	1,493	1,493	1,493	1,494	17,918	14,154	14,596
Planning and development			79	79	79	79	79	79	79	79	79	79	79	80	952	–	–
Road transport			1,414	1,414	1,414	1,414	1,414	1,414	1,414	1,414	1,414	1,414	1,414	1,414	16,966	14,154	14,596
Environmental protection														–	–	–	–
Trading services			22,556	8,725	9,375	9,364	8,587	20,877	9,107	7,769	18,256	10,177	8,475	9,193	142,463	150,099	155,598
Electricity			10,159	6,523	7,173	7,162	6,384	10,519	6,905	5,567	9,937	7,975	6,273	6,990	91,566	96,493	100,924
Water			4,609	1,004	1,004	1,004	3,888	1,004	1,004	1,004	3,167	1,004	1,004	1,004	20,698	21,802	22,372
Waste water management			3,841	508	508	508	508	3,175	508	508	2,508	508	508	508	14,096	14,844	15,084
Waste management			3,946	691	691	691	691	3,295	691	691	2,644	691	691	691	16,103	16,960	17,218
Other														–	–	–	–
Total Revenue - Standard			36,979	11,252	11,902	11,891	11,113	25,689	11,634	10,296	22,496	12,704	11,002	11,760	188,716	193,753	200,798
Expenditure - Standard																	
Governance and administration			3,724	3,724	3,724	3,724	4,935	3,724	3,724	3,724	3,724	3,724	3,724	3,723	45,897	48,368	50,849
Executive and council			814	814	814	814	970	814	814	814	814	814	814	813	9,920	10,455	11,020
Budget and treasury office			1,848	1,848	1,848	1,848	2,461	1,848	1,848	1,848	1,848	1,848	1,848	1,848	22,791	24,019	25,184
Corporate services			1,062	1,062	1,062	1,062	1,505	1,062	1,062	1,062	1,062	1,062	1,062	1,062	13,185	13,894	14,645
Community and public safety			1,141	1,141	1,141	1,141	1,761	1,141	1,141	1,141	1,141	1,141	1,141	1,141	14,313	15,095	15,903
Community and social services			732	732	732	732	1,192	732	732	732	732	732	732	732	9,245	9,742	10,268
Sport and recreation														–	–	–	–
Public safety			329	329	329	329	451	329	329	329	329	329	329	329	4,070	4,296	4,528
Housing														–	–	–	–
Health			80	80	80	80	118	80	80	80	80	80	80	80	998	1,058	1,107
Economic and environmental services			1,994	1,994	1,994	1,994	2,413	1,994	1,994	1,994	1,994	1,994	1,994	1,994	24,351	20,825	20,084
Planning and development			529	529	529	529	558	529	529	529	529	529	529	528	6,370	1,349	1,422
Road transport			1,466	1,466	1,466	1,466	1,855	1,466	1,466	1,466	1,466	1,466	1,466	1,466	17,981	19,476	18,662
Environmental protection														–	–	–	–
Trading services			4,496	11,297	12,079	9,370	9,997	8,712	8,269	8,617	8,490	9,106	8,493	15,983	114,908	121,914	127,293
Electricity			1,392	8,114	8,896	6,127	6,004	5,459	5,066	5,414	5,286	5,853	5,240	12,601	75,453	80,489	83,763
Water			1,171	1,251	1,251	1,311	1,501	1,321	1,271	1,271	1,271	1,321	1,321	1,449	15,715	16,558	17,452
Waste water management			686	686	686	686	802	686	686	686	686	686	686	686	8,344	8,786	9,260
Waste management			1,246	1,246	1,246	1,246	1,690	1,246	1,246	1,246	1,246	1,246	1,246	1,246	15,397	16,081	16,818
Other														–	–	–	–
Total Expenditure - Standard			11,355	18,156	18,939	16,229	19,106	15,571	15,128	15,477	15,349	15,965	15,353	22,841	199,469	206,201	214,129
Surplus/(Deficit) before assoc.			25,624	(6,905)	(7,037)	(4,338)	(7,993)	10,118	(3,495)	(5,181)	7,147	(3,261)	(4,351)	(11,081)	(10,753)	(12,449)	(13,331)
Share of surplus/ (deficit) of associate														–	–	–	–
Surplus/(Deficit)		1	25,624	(6,905)	(7,037)	(4,338)	(7,993)	10,118	(3,495)	(5,181)	7,147	(3,261)	(4,351)	(11,081)	(10,753)	(12,449)	(13,331)

Table 67 BCRM Supporting Table SA28 – Consolidated Budgeted monthly capital expenditure (municipal vote)

EC102 Blue Crane Route - Supporting Table SA28 Consolidated budgeted monthly capital expenditure (municipal vote)																
Description	Ref	Budget Year 2014/15												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand																
Multi-year expenditure to be appropriated	1															
Vote 1 - MAYORAL EXECUTIVE													-	-	-	-
Vote 2 - MUNICIPAL COUNCIL													-	-	-	-
Vote 3 - ACCOUNTING OFFICER													-	-	-	-
Vote 4 - BUDGET & TREASURY													-	-	-	-
Vote 5 - TECHNICAL SERVICES													-	-	-	-
Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICES													-	-	-	-
Vote 7 - CORPORATE SERVICES													-	-	-	-
Vote 8 - [NAME OF VOTE 8]													-	-	-	-
Vote 9 - [NAME OF VOTE 9]													-	-	-	-
Vote 10 - [NAME OF VOTE 10]													-	-	-	-
Vote 11 - [NAME OF VOTE 11]													-	-	-	-
Vote 12 - [NAME OF VOTE 12]													-	-	-	-
Vote 13 - [NAME OF VOTE 13]													-	-	-	-
Vote 14 - [NAME OF VOTE 14]													-	-	-	-
Vote 15 - [NAME OF VOTE 15]													-	-	-	-
Capital multi-year expenditure sub-total	2	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Single-year expenditure to be appropriated																
Vote 1 - MAYORAL EXECUTIVE													-	-	-	-
Vote 2 - MUNICIPAL COUNCIL													-	-	-	-
Vote 3 - ACCOUNTING OFFICER		10	10	10	10	10	10	10	10	10	10	10	10	125	875	500
Vote 4 - BUDGET & TREASURY		13	13	13	13	13	13	13	13	13	13	13	13	150	50	50
Vote 5 - TECHNICAL SERVICES		2,446	2,446	2,446	2,446	2,446	2,446	2,446	2,446	2,446	2,446	2,446	2,446	29,351	14,071	14,487
Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICE		42	42	42	42	42	42	42	42	42	42	42	42	500	400	1,150
Vote 7 - CORPORATE SERVICES													-	-	-	-
Vote 8 - [NAME OF VOTE 8]													-	-	-	-
Vote 9 - [NAME OF VOTE 9]													-	-	-	-
Vote 10 - [NAME OF VOTE 10]													-	-	-	-
Vote 11 - [NAME OF VOTE 11]													-	-	-	-
Vote 12 - [NAME OF VOTE 12]													-	-	-	-
Vote 13 - [NAME OF VOTE 13]													-	-	-	-
Vote 14 - [NAME OF VOTE 14]													-	-	-	-
Vote 15 - [NAME OF VOTE 15]													-	-	-	-
Capital single-year expenditure sub-total	2	2,511	2,511	2,511	2,511	2,511	2,511	2,511	2,511	2,511	2,511	2,511	2,511	30,126	15,396	16,187
Total Capital Expenditure	2	2,511	2,511	2,511	2,511	2,511	2,511	2,511	2,511	2,511	2,511	2,511	2,511	30,126	15,396	16,187

Table 68 BCRM Supporting Table SA29 – Consolidated Budgeted monthly capital expenditure (standard classification)

EC102 Blue Crane Route - Supporting Table SA29 Consolidated budgeted monthly capital expenditure (standard classification)																
Description	Ref	Budget Year 2014/15												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Capital Expenditure - Standard	1															
<i>Governance and administration</i>		31	31	31	31	31	31	31	31	31	31	31	31	375	925	950
Executive and council		10	10	10	10	10	10	10	10	10	10	10	10	125	875	500
Budget and treasury office		13	13	13	13	13	13	13	13	13	13	13	13	150	50	50
Corporate services		8	8	8	8	8	8	8	8	8	8	8	8	100	–	400
<i>Community and public safety</i>		317	317	317	317	317	317	317	317	317	317	317	317	3,800	2,800	3,650
Community and social services		13	13	13	13	13	13	13	13	13	13	13	13	150	150	600
Sport and recreation		300	300	300	300	300	300	300	300	300	300	300	300	3,600	2,600	3,000
Public safety		4	4	4	4	4	4	4	4	4	4	4	4	50	50	50
Housing														–	–	–
Health														–	–	–
<i>Economic and environmental services</i>		250	250	250	250	250	250	250	250	250	250	250	250	3,000	2,000	3,000
Planning and development														–	–	–
Road transport		250	250	250	250	250	250	250	250	250	250	250	250	3,000	2,000	3,000
Environmental protection														–	–	–
<i>Trading services</i>		1,867	1,867	1,867	1,867	1,867	1,867	1,867	1,867	1,867	1,867	1,867	1,867	22,401	9,571	8,187
Electricity		32	32	32	32	32	32	32	32	32	32	32	32	380	300	250
Water		17	17	17	17	17	17	17	17	17	17	17	17	200	150	50
Waste water management		1,802	1,802	1,802	1,802	1,802	1,802	1,802	1,802	1,802	1,802	1,802	1,802	21,621	8,921	7,787
Waste management		17	17	17	17	17	17	17	17	17	17	17	17	200	200	100
<i>Other</i>		46	46	46	46	46	46	46	46	46	46	46	46	550	100	400
Total Capital Expenditure - Standard	2	2,511	2,511	2,511	2,511	2,511	2,511	2,511	2,511	2,511	2,511	2,511	2,511	30,126	15,396	16,187
Funded by:																
National Government		5,049				5,049				5,049			0	15,146	13,421	13,837
Provincial Government													–	–	–	–
District Municipality													–	–	–	–
Other transfers and grants													–	–	–	–
Transfers recognised - capital		5,049	–	–	–	5,049	–	–	–	5,049	–	–	0	15,146	13,421	13,837
Public contributions & donations													–	–	–	–
Borrowing					13,000								–	13,000	–	–
Internally generated funds		165	165	165	165	165	165	165	165	165	165	165	165	1,980	1,975	2,350
Total Capital Funding		5,214	165	165	13,165	5,214	165	165	165	5,214	165	165	165	30,126	15,396	16,187

Table 69 BCRM Supporting Table SA30 – Consolidated Budgeted monthly cash flow

EC102 Blue Crane Route - Supporting Table SA30 Consolidated budgeted monthly cash flow																
MONTHLY CASH FLOWS		Budget Year 2014/15												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand																
Cash Receipts By Source														1		
Property rates		1,000	1,000	2,500	449	449	449	449	449	449	449	449	449	8,540	9,001	9,487
Property rates - penalties & collection charges														-	-	-
Service charges - electricity revenue		5,231	6,163	6,775	6,764	6,033	6,440	6,523	5,264	6,763	7,529	5,928	6,597	76,011	80,118	84,454
Service charges - water revenue		943	943	943	943	943	943	943	943	943	943	943	944	11,322	11,934	12,578
Service charges - sanitation revenue		478	478	478	478	478	478	478	478	478	478	478	478	5,731	6,041	6,367
Service charges - refuse revenue		650	650	650	650	650	650	650	650	650	650	650	649	7,796	8,217	8,661
Service charges - other														-	-	-
Rental of facilities and equipment		5	5	5	5	5	5	5	5	5	5	5	5	54	57	61
Interest earned - external investments		123	123	123	123	123	123	123	123	123	123	123	124	1,478	1,400	1,400
Interest earned - outstanding debtors		190	190	190	190	190	190	190	190	190	190	190	190	2,279	2,402	2,532
Dividends received														-	-	-
Fines		8	8	8	8	8	8	8	8	8	8	8	8	95	100	106
Licences and permits		51	51	51	51	51	51	51	51	51	51	51	51	613	646	681
Agency services		56	56	56	56	56	56	56	56	56	56	56	56	668	705	743
Transfer receipts - operational		17,944	2,984			2,197	14,701	276		11,372		293	293	50,061	51,031	50,760
Other revenue		212	212	212	212	212	212	212	212	212	212	212	212	2,549	1,967	2,067
Cash Receipts by Source		26,890	12,863	11,990	9,929	11,395	24,306	9,964	8,429	21,299	10,693	9,386	10,056	167,199	173,619	179,896
Other Cash Flows by Source																
Transfer receipts - capital		5,082					5,032			5,032			0	15,146	13,421	13,837
Contributions recognised - capital & Contributed assets													100	100	105	111
Proceeds on disposal of PPE																
Short term loans																
Borrowing long term/refinancing					13,000									13,000		
Increase (decrease) in consumer deposits																
Decrease (Increase) in non-current debtors													3	3	3	3
Decrease (increase) other non-current receivables																
Decrease (increase) in non-current investments																
Total Cash Receipts by Source		31,972	12,863	11,990	22,929	11,395	29,338	9,964	8,429	26,331	10,693	9,386	10,160	195,449	187,149	193,847
Cash Payments by Type																
Employee related costs		4,590	4,590	4,590	4,590	7,881	4,590	4,590	4,590	4,590	4,590	4,590	7,316	61,095	61,160	64,464
Remuneration of councillors		253	253	253	253	253	253	359	268	268	268	268	268	3,215	3,389	3,572
Finance charges							220						161	381	352	317
Bulk purchases - Electricity		5,500	6,801	7,584	4,874	4,460	4,216	3,774	4,122	3,994	4,610	3,998	4,508	58,442	62,597	64,924
Bulk purchases - Water & Sewer		150	80	80	140	150	150	100	100	100	150	150	128	1,478	1,558	1,642
Other materials																
Contracted services																
Transfers and grants - other municipalities																
Transfers and grants - other																
Other expenditure		3,789	3,789	3,789	3,789	3,789	3,789	3,789	3,789	3,789	3,789	3,789	1,971	43,647	44,349	44,750
Cash Payments by Type		14,281	15,513	16,295	13,645	16,533	13,217	12,611	12,869	12,741	13,407	12,794	14,353	168,259	173,405	179,668
Other Cash Flows/Payments by Type																
Capital assets		2,511	2,511	2,511	2,511	2,511	2,511	2,511	2,511	2,511	2,511	2,511	2,511	30,126	15,396	16,187
Repayment of borrowing							300						450	750	1,000	1,500
Other Cash Flows/Payments																
Total Cash Payments by Type		16,792	18,023	18,806	16,156	19,043	16,028	15,122	15,379	15,251	15,917	15,305	17,313	199,135	189,802	197,356
NET INCREASE/(DECREASE) IN CASH HELD		15,180	(5,160)	(6,815)	6,773	(7,649)	13,310	(5,158)	(6,950)	11,080	(5,224)	(5,919)	(7,154)	(3,687)	(2,653)	(3,508)
Cash/cash equivalents at the month/year begin:		16,500	31,680	26,520	19,705	26,477	18,829	32,139	26,980	20,030	31,110	25,886	19,967	16,500	12,813	10,160
Cash/cash equivalents at the month/year end:		31,680	26,520	19,705	26,477	18,829	32,139	26,980	20,030	31,110	25,886	19,967	12,813	12,813	10,160	6,652

Table 70 BCRM Supporting Table SA31 – Consolidated Aggregated Entity Budget

EC102 Blue Crane Route - Supporting Table SA31 Aggregated entity budget										
Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R million										
Financial Performance										
Property rates										
Service charges										
Investment revenue										
Transfers recognised - operational		6,000	5,291	7,713	3,784	5,496	5,496	2,361		
Other own revenue										
Contributions recognised - capital & contributed assets										
Total Revenue (excluding capital transfers and contrib		6,000	5,291	7,713	3,784	5,496	5,496	2,361	-	-
Employee costs		2,588	2,238	2,718	2,634	2,634	2,634	2,727		
Remuneration of Board Members										
Depreciation & asset impairment										
Finance charges										
Materials and bulk purchases										
Transfers and grants										
Other expenditure		3,412	3,497	4,864	1,150	2,862	2,862	893		
Total Expenditure		6,000	5,735	7,582	3,784	5,496	5,496	3,620	-	-
Surplus/(Deficit)		-	(444)	131	-	-	-	(1,259)	-	-
Capital expenditure & funds sources										
Capital expenditure			30	10	11	11	11			
Transfers recognised - operational			30	10	11	11	11			
Public contributions & donations										
Borrowing										
Internally generated funds										
Total sources		-	30	10	11	11	11	-	-	-
Financial position										
Total current assets		3,821	952	1,012	1,012	1,012	1,012	858		
Total non current assets		79	222	161	161	161	161	161		
Total current liabilities		722	1,944	1,812	850	850	850	2,109		
Total non current liabilities										
Equity		3,178	(770)	(639)	323	323	323	(1,090)		
Cash flows										
Net cash from (used) operating		(881)	(111)	(281)				(1,259)		
Net cash from (used) investing		(42)	(1)	(1)						
Net cash from (used) financing		(2)								
Cash/cash equivalents at the year end		548	436	154	154	154	154	(1,105)		

Table 71 BCRM Supporting Table SA32 – Consolidated List of external mechanisms

EC102 Blue Crane Route - Supporting Table SA32 List of external mechanisms					
External mechanism	Yrs/ Mths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2.
Name of organisation		Number			R thousand

Table 72 BCRM Supporting Table SA33 –Consolidated Contracts having future budgetary implications

EC102 Blue Crane Route - Supporting Table SA33 Contracts having future budgetary implications														
Description	Ref	Preceding Years	Current Year 2013/14	2014/15 Medium Term Revenue & Expenditure Framework			Forecast 2017/18	Forecast 2018/19	Forecast 2019/20	Forecast 2020/21	Forecast 2021/22	Forecast 2022/23	Forecast 2023/24	Total Contract Value
R thousand	1,3	Total	Original Budget	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
Parent Municipality:														
Revenue Obligation By Contract	2													
Contract 1														-
Contract 2														-
Contract 3 etc														-
Total Operating Revenue Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Expenditure Obligation By Contract	2													
Contract 1														-
Contract 2														-
Contract 3 etc														-
Total Operating Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Expenditure Obligation By Contract	2													
Contract 1														-
Contract 2														-
Contract 3 etc														-
Total Capital Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Total Parent Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Entities:														
Revenue Obligation By Contract	2													
Contract 1														-
Contract 2														-
Contract 3 etc														-
Total Operating Revenue Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Expenditure Obligation By Contract	2													
Contract 1														-
Contract 2														-
Contract 3 etc														-
Total Operating Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Expenditure Obligation By Contract	2													
Contract 1														-
Contract 2														-
Contract 3 etc														-
Total Capital Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Total Entity Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-

Table 73 BCRM Supporting Table SA34a – Consolidated Capital expenditure on new assets by asset class

EC102 Blue Crane Route - Supporting Table SA34a Consolidated capital expenditure on new assets by asset class										
Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		17,825	13,584	22,778	20,840	27,117	27,117	25,001	11,221	7,429
Infrastructure - Road transport		4,220	3,239	6,220	5,990	7,346	7,346	3,000	2,000	3,000
Roads, Pavements & Bridges		4,220	3,239	6,220	5,990	7,346	7,346	3,000	2,000	3,000
Storm water										
Infrastructure - Electricity		3,614	473	568	1,000	1,700	1,700	230	150	100
Generation										
Transmission & Reticulation		3,614	473	475	850	1,550	1,550	30		
Street Lighting				93	150	150	150	200	150	100
Infrastructure - Water		9,450	9,420	6,998	1,966	3,737	3,737			
Dams & Reservoirs										
Water purification			450		1,466	1,900	1,900			
Reticulation		9,450	8,970	6,998	500	1,837	1,837			
Infrastructure - Sanitation		509	390	8,694	11,684	14,134	14,134	21,571	8,871	4,229
Reticulation			324	6,878	5,850	8,050	8,050	75	100	
Sewerage purification		509	66	1,816	5,834	6,084	6,084	21,496	8,771	4,229
Infrastructure - Other		32	61	298	200	200	200	200	200	100
Waste Management		32		297	200	200	200	200	200	100
Transportation	2									
Gas										
Other	3		61	2						
Community			95	3,017	10,505	14,174	14,174	3,150	2,350	3,000
Parks & gardens					500	600	600			
Sportsfields & stadia				171	2,900	2,900	2,900	3,000	2,200	3,000
Swimming pools										
Community halls			95	1,140	2,625	6,194	6,194			
Libraries				1,213						
Recreational facilities				318						
Fire, safety & emergency					4,000	4,000	4,000			
Security and policing										
Buses	7									
Clinics										
Museums & Art Galleries										
Cemeteries				175	480	480	480	150		
Social rental housing	8									
Other									150	
Heritage assets										
Buildings										
Other	9									
Investment properties										
Housing development										
Other										
Other assets		2,256	6,029	1,081	3,650	5,123	5,123	625	725	900
General vehicles			5,164	278	390	526	526			
Specialised vehicles	10	1,049	195		1,500	1,500	1,500			
Plant & equipment		564	136	164	590	1,860	1,860	100	50	600
Computers - hardware/equipment			359	247				225	475	100
Furniture and other office equipment		334	16	184	150	550	550	300	200	200
Abattoirs										
Markets										
Civic Land and Buildings			159	207						
Other Buildings					1,000	660	660			
Other Land										
Surplus Assets - (Investment or Inventory)										
Other		309			20	27	27			
Agricultural assets										
List sub-class										
Biological assets										
List sub-class										
Intangibles									400	800
Computers - software & programming										400
ICT Strategy									400	400
Total Capital Expenditure on new assets	1	20,081	19,707	26,875	34,995	46,414	46,414	28,776	14,696	12,129
Specialised vehicles		1,049	195		1,500	1,500	1,500			
Refuse		1,049			1,500	1,500	1,500			
Fire			195							
Conservancy										
Ambulances										

Table 74 BCRM Supporting Table SA34b – Consolidated Capital expenditure on the renewal of existing assets by asset class

EC102 Blue Crane Route - Supporting Table SA34b Consolidated capital expenditure on existing assets by asset class										
Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand	1									
Capital expenditure on renewal of existing assets by Asset Class/Sub-class										
Infrastructure		-	-	-	-	-	-	350	300	3,759
Infrastructure - Road transport		-	-	-	-	-	-	-	-	-
Roads, Pavements & Bridges										
Storm water										
Infrastructure - Electricity		-	-	-	-	-	-	150	150	150
Generation										
Transmission & Reticulation								150	150	150
Street Lighting										
Infrastructure - Water		-	-	-	-	-	-	200	150	50
Dams & Reservoirs										
Water purification										
Reticulation								200	150	50
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	3,559
Reticulation										
Sewerage purification										3,559
Infrastructure - Other		-	-	-	-	-	-	-	-	-
Waste Management										
Transportation	2									
Gas										
Other	3									
Community		-	-	-	350	350	350	600	400	-
Parks & gardens								600	400	
Sportsfields & stadia										
Swimming pools										
Community halls					350	350	350			
Libraries										
Recreational facilities										
Fire, safety & emergency										
Security and policing										
Buses										
Clinics										
Museums & Art Galleries										
Cemeteries										
Social rental housing										
Other	8									
Heritage assets		-	-	-	-	-	-	-	-	-
Buildings										
Other	9									
Investment properties		-	-	-	-	-	-	-	-	-
Housing development										
Other										
Other assets		-	-	-	1,920	109	109	400	-	300
General vehicles						109	109			
Specialised vehicles	10	-	-	-	-	-	-	-	-	-
Plant & equipment					1,570					
Computers - hardware/equipment					150					
Furniture and other office equipment					200					
Abattoirs										
Markets										
Civic Land and Buildings								400		300
Other Buildings										
Other Land										
Surplus Assets - (Investment or Inventory)										
Other										
Agricultural assets		-	-	-	-	-	-	-	-	-
List sub-class										
Biological assets		-	-	-	-	-	-	-	-	-
List sub-class										
Intangibles		-	-	-	-	-	-	-	-	-
Computers - software & programming										
Other (list sub-class)										
Total Capital Expenditure on renewal of existing	1	-	-	-	2,270	459	459	1,350	700	4,059
Specialised vehicles		-	-	-	-	-	-	-	-	-
Refuse										
Fire										
Conservancy										
Ambulances										
Renewal of Existing Assets as % of total capex		0.0%	0.0%	0.0%	6.1%	1.0%	1.0%	4.5%	4.5%	25.1%
Renewal of Existing Assets as % of deprecn"		0.0%	0.0%	0.0%	11.1%	2.2%	2.2%	6.2%	3.1%	16.9%

Table 75 BCRM Supporting Table SA34c –Consolidated Repairs and maintenance expenditure by asset class

EC102 Blue Crane Route - Supporting Table SA34c Consolidated repairs and maintenance by asset class										
Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		1,525	1,424	1,617	1,854	1,774	1,774	1,736	1,830	1,928
Infrastructure - Road transport		511	427	576	580	580	580	613	646	681
Roads, Pavements & Bridges		511	427	576	580	580	580	613	646	681
Storm water										
Infrastructure - Electricity		520	572	777	844	844	844	754	795	838
Generation										
Transmission & Reticulation		520	572	777	844	844	844	754	795	838
Street Lighting										
Infrastructure - Water		230	396	234	369	320	320	337	355	375
Dams & Reservoirs										
Water purification										
Reticulation		230	396	234	369	320	320	337	355	375
Infrastructure - Sanitation		264	29	30	60	30	30	32	33	35
Reticulation		264	29	30	60	30	30	32	33	35
Sewerage purification										
Infrastructure - Other		-	-	-	-	-	-	-	-	-
Waste Management										
Transportation	2									
Gas										
Other	3									
Community		-	-	157	-	-	-	50	53	56
Parks & gardens				157						
Sportsfields & stadia										
Swimming pools										
Community halls										
Libraries										
Recreational facilities										
Fire, safety & emergency								50	53	56
Security and policing										
Buses	7									
Clinics										
Museums & Art Galleries										
Cemeteries										
Social rental housing	8									
Other										
Heritage assets		-	-	-	-	-	-	-	-	-
Buildings										
Other	9									
Investment properties		-	-	-	-	-	-	-	-	-
Housing development										
Other										
Other assets		1,380	1,617	1,372	2,024	1,963	1,963	1,942	2,047	2,158
General vehicles		1,163	1,061	939	1,114	856	856	946	998	1,052
Specialised vehicles										
Plant & equipment		141	226	170	293	276	276	338	357	376
Computers - hardware/equipment		63	20	40	116	107	107		125	132
Furniture and other office equipment										
Abattoirs										
Markets										
Civic Land and Buildings		13	289	214				293	309	326
Other Buildings					269	292	292			
Other Land										
Surplus Assets - (Investment or Inventory)										
Other		1	20	9	232	432	432	245	258	272
Agricultural assets		-	-	-	-	-	-	-	-	-
List sub-class										
Biological assets		-	-	-	-	-	-	-	-	-
List sub-class										
Intangibles		-	-	-	-	-	-	-	-	-
Computers - software & programming										
Other (list sub-class)										
Total Repairs and Maintenance Expenditure	1	2,905	3,042	3,147	3,877	3,737	3,737	3,727	3,929	4,142
Specialised vehicles		-	-	-	-	-	-	-	-	-
Refuse										
Fire										
Conservancy										
Ambulances										
R&M as a % of PPE		0.9%	0.9%	0.9%	1.1%	1.0%	1.0%	1.0%	1.1%	1.2%
R&M as % Operating Expenditure		2.1%	2.1%	2.0%	2.2%	2.0%	2.0%	1.9%	1.9%	1.9%

Table 76 BCRM Supporting Table SA34d – Consolidated Depreciation by asset class

EC102 Blue Crane Route - Supporting Table SA34d Consolidated Depreciation by asset class										
Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand	1									
Depreciation by Asset Class/Sub-class										
Infrastructure		22,811	12,034	13,432	17,046	17,046	17,046	17,578	18,527	19,528
Infrastructure - Road transport		12,853	6,781	7,569	9,605	9,605	9,605	9,720	10,245	10,799
Roads, Pavements & Bridges		12,853	6,781	7,569	9,605	9,605	9,605	9,720	10,245	10,799
Storm water										
Infrastructure - Electricity		5,407	2,853	3,184	4,041	4,041	4,041	4,267	4,497	4,740
Generation										
Transmission & Reticulation		5,407	2,853	3,184	4,041	4,041	4,041	4,267	4,497	4,740
Street Lighting										
Infrastructure - Water		2,781	1,467	1,638	2,078	2,078	2,078	2,195	2,313	2,438
Dams & Reservoirs										
Water purification										
Reticulation		2,781	1,467	1,638	2,078	2,078	2,078	2,195	2,313	2,438
Infrastructure - Sanitation		1,765	931	1,039	1,319	1,319	1,319	1,393	1,468	1,547
Reticulation		1,765	931	1,039	1,319	1,319	1,319	1,393	1,468	1,547
Sewerage purification										
Infrastructure - Other		5	2	3	3	3	3	4	4	4
Waste Management		5	2	3	3	3	3	4	4	4
Transportation										
Gas										
Other										
Community		402	212	237	301	301	301	318	335	353
Parks & gardens										
Sportsfields & stadia										
Swimming pools										
Community halls										
Libraries		127	67	75	95	95	95	100	106	111
Recreational facilities		28	15	17	21	21	21	22	24	25
Fire, safety & emergency		106	56	62	79	79	79	84	88	93
Security and policing										
Buses										
Clinics										
Museums & Art Galleries										
Cemeteries		38	20	22	28	28	28	30	32	33
Social rental housing										
Other		103	54	61	77	77	77	81	86	90
Heritage assets										
Buildings										
Other										
Investment properties										
Housing development										
Other										
Other assets		4,189	2,210	2,467	3,131	3,131	3,131	3,728	3,930	4,142
General vehicles										
Specialised vehicles										
Plant & equipment										
Computers - hardware/equipment		1,659	875	977	1,239	1,239	1,239	1,640	1,729	1,822
Furniture and other office equipment										
Abattoirs										
Markets										
Civic Land and Buildings										
Other Buildings		1,525	804	898	1,139	1,139	1,139	1,209	1,274	1,343
Other Land										
Surplus Assets - (Investment or Inventory)		1,006	531	592	752	752	752	879	927	977
Other										
Agricultural assets										
List sub-class										
Biological assets										
List sub-class										
Intangibles										
Computers - software & programming										
Other (list sub-class)										
Total Depreciation	1	27,402	14,456	16,136	20,477	20,477	20,477	21,624	22,792	24,023
Specialised vehicles										
Refuse										
Fire										
Conservancy										
Ambulances										

Table 77 BCRM Supporting Table SA35 – Consolidated Future implications of the capital budget

EC102 Blue Crane Route - Supporting Table SA35 Consolidated future financial implications of the capital budget								
Vote Description R thousand	Ref	2014/15 Medium Term Revenue & Expenditure Framework			Forecasts			
		Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17	Forecast 2017/18	Forecast 2018/19	Forecast 2019/20	Present value
Capital expenditure	1							
Vote 1 - MAYORAL EXECUTIVE		–	–	–				
Vote 2 - MUNICIPAL COUNCIL		–	–	–				
Vote 3 - ACCOUNTING OFFICER		125	875	500	10	15	20	
Vote 4 - BUDGET & TREASURY		150	50	50	10	15	20	
Vote 5 - TECHNICAL SERVICES		29,351	14,071	14,487	500	850	900	
Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICES		500	400	1,150	10	15	20	
Vote 7 - CORPORATE SERVICES		–	–	–				
Vote 8 - [NAME OF VOTE 8]		–	–	–				
Vote 9 - [NAME OF VOTE 9]		–	–	–				
Vote 10 - [NAME OF VOTE 10]		–	–	–				
Vote 11 - [NAME OF VOTE 11]		–	–	–				
Vote 12 - [NAME OF VOTE 12]		–	–	–				
Vote 13 - [NAME OF VOTE 13]		–	–	–				
Vote 14 - [NAME OF VOTE 14]		–	–	–				
Vote 15 - [NAME OF VOTE 15]		–	–	–				
<i>List entity summary if applicable</i>								
Total Capital Expenditure		30,126	15,396	16,187	530	895	960	–
Future operational costs by vote	2							
Vote 1 - MAYORAL EXECUTIVE								
Vote 2 - MUNICIPAL COUNCIL								
Vote 3 - ACCOUNTING OFFICER								
Vote 4 - BUDGET & TREASURY								
Vote 5 - TECHNICAL SERVICES								
Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICES								
Vote 7 - CORPORATE SERVICES								
Vote 8 - [NAME OF VOTE 8]								
Vote 9 - [NAME OF VOTE 9]								
Vote 10 - [NAME OF VOTE 10]								
Vote 11 - [NAME OF VOTE 11]								
Vote 12 - [NAME OF VOTE 12]								
Vote 13 - [NAME OF VOTE 13]								
Vote 14 - [NAME OF VOTE 14]								
Vote 15 - [NAME OF VOTE 15]								
<i>List entity summary if applicable</i>								
Total future operational costs		–	–	–	–	–	–	–
Future revenue by source	3							
Property rates								
Property rates - penalties & collection charges								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse revenue								
Service charges - other								
Rental of facilities and equipment								
<i>List other revenues sources if applicable</i>								
<i>List entity summary if applicable</i>								
Total future revenue		–	–	–	–	–	–	–
Net Financial Implications		30,126	15,396	16,187	530	895	960	–

Table 78 BCRM Supporting Table SA36 – Consolidated Detailed capital budget

EC102 Blue Crane Route - Supporting Table SA36 Consolidated detailed capital budget																
Municipal Vote/Capital project	Ref			IDP Goal code	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates		Prior year outcomes	2014/15 Medium Term Revenue & Expenditure Framework			Project information		
R thousand	4	Program/Project description	Project number	2	6	3	3	5	Total Project Estimate	Audited Outcome 2012/13	Current Year 2013/14 Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17	Ward location	New or renewal
Parent municipality:																
List all capital projects grouped by Municipal Vote																
Accounting Officer		Office furniture/computer equipment			Yes	Other Assets	Computers - hardware/equipment			248	150	125	75	100		New
Accounting Officer		Datacentre (For DRP)			Yes	Other	Computers - hardware/equipment						400			New
Accounting Officer		ICT Strategy			Yes	Intangibles	Computers - software & programming						400	400		New
Accounting Officer: LED		BCDA - Paving Project			Yes	Community	Roads, Pavements & Bridges			3,455						
Budget Planning & Implementation		Office furniture/computer equipment			Yes	Other Assets	Computers - hardware/equipment			118	100	100	50	50		New
Budget Planning & Implementation		Motorised bicycles			Yes	Other Assets	Plant & equipment					50				New
Budget Planning & Implementation		LDV Vehicle			Yes	Other Assets	General vehicles				231					
Technical Services: Electricity		Elect Connection: RDP Houses			Yes	Infrastructure - Electricity	Housing development			27	50	30				New
Technical Services: Electricity		Streetlights			Yes	Infrastructure - Electricity	Street Lighting			93	150	200	150	100		New
Technical Services: Electricity		Upgrading and strengthening of Urban Network			Yes	Infrastructure - Electricity	Transmission & Reticulation			447	750	150	150	150		Renewal
Technical Services: Electricity		Vehicle settlements			Yes	Other Assets	General vehicles				109					
Technical Services: Electricity		Electricity metering project			Yes	Infrastructure - Electricity	Transmission & Reticulation				750					
Technical Services: Water		Water Equipment/Pumpstations			Yes	Infrastructure - Water	Transmission & Reticulation			218	330	200	150	50		Renewal
Technical Services: Water		Water conservation projects			Yes	Infrastructure - Water	Water purification			1,955	1,900					
Technical Services: Water		Vehicle			Yes	Other Assets	General vehicles			151						
Technical Services: Sewerage		Tools and equipment			Yes	Other Assets	Plant & equipment			51	70	50	50			New
Technical Services: Sewerage		Construction of Chris Hani outfall			Yes	Infrastructure - Sanitation	Sewerage purification			478						
Technical Services: MIG/Sewerage		Somerset East Waste Water Treatment Works			Yes	Infrastructure - Sanitation	Sewerage purification			1,816	5,834	21,496	8,771	4,229		New
Technical Services: Sewerage		Sewer Reticulation			Yes	Infrastructure - Sanitation	Transmission & Reticulation			6,348	8,050	75	100			New
Technical Services: Buildings		Upgrade/Extension Municipal Buildings			Yes	Other Assets	Buildings			26	400	400		300		Renewal
Technical Services: Buildings		Community Hall Equipment/Airconditioners			Yes	Other Assets	Furniture and other office equipment				400	150	100	100		New
Technical Services: Buildings		Disaster Management Centre			Yes	Other Assets	Buildings				4,000					
Technical Services: Buildings		Public Toilets			Yes	Other Assets	Buildings			86	150					
Technical Services: Public Works		Equipment			Yes	Other Assets	Plant & equipment			77	70					
Technical Services: Public Works		Paving of streets			Yes	Infrastructure - Road transport	Roads, Pavements & Bridges			126	356					
Technical Services: Public Works		Grader			Yes	Other Assets	Plant & equipment				1,500					
Technical Services: MIG		Upgrade Sewer Plant: Cookhouse			Yes	Infrastructure - Sanitation	Sewerage purification				250			3,559		Renewal
Technical Services: MIG		Upgrade of Parks			Yes	Community	Parks & gardens				500	600	400			Renewal
Technical Services: MIG		Sport Facilities			Yes	Community	Sportsfields & stadia			171	2,900	3,000	2,200	3,000		New
Technical Services: MIG		Upgrade gravel Roads/Mnandi Access Road			Yes	Infrastructure - Road transport	Roads, Pavements & Bridges			2,623	6,990	3,000	2,000	3,000		New
Technical Services: MIG		Multipurpose centre			Yes	Community	Community halls			1,140	6,194					
Technical Services: MIG		Cookhouse Bulkwater pipeline			Yes	Infrastructure - Water	Transmission & Reticulation			4,824	1,587					
Technical Services: MIG		Pearston Ablution Blocks			Yes	Community	Buildings			269						

Community, Safety & Social: Refuse	Waste Management		Yes	Other	Waste Management				200	200	200	100		New
Community, Safety & Social: Refuse	Refuse containers		Yes	Other Assets	Plant & equipment				100					
Community, Safety & Social: Refuse	Compactor		Yes	Other Assets	Plant & equipment				1,500					
Community, Safety & Social: Refuse	Fencing of landfill site		Yes	Other Assets	Waste Management			297						
Community, Safety & Social: Refuse	Trailors/equipment		Yes	Other Assets	Plant & equipment			65						
Community, Safety & Social: Refuse	Rehabilitation of refuse site		No	Other	Other			2						
Community, Safety & Social: Traffic	Office Furniture/Equipment		Yes	Community	Fire, safety & emergency				200	50	50	50		New
Community, Safety & Social: Traffic	Streetnames		Yes	Infrastructure - Road transport	Roads, Pavements & Bridges			15	20					
Community, Safety & Social: Traffic	Upgrade Ambulance station		Yes	Other Assets	Buildings			95	60					
Community, Safety & Social: Traffic	Traffic vehicles		Yes	Other Assets	General vehicles				295					
Community, Safety & Social: Parks, Cemeteries	Tractor for cutting grass		Yes	Community	Plant & equipment							600		New
Community, Safety & Social: Parks, Cemeteries	Green Project		Yes	Community	Parks & gardens						150			New
Community, Safety & Social: Parks, Cemeteries	New Aeroville Cemetery		Yes	Community	Cemeteries			175	380	150				New
Community, Safety & Social: Parks, Cemeteries	Equipment		Yes	Other Assets	Plant & equipment				100					
Community, Safety & Social: Parks, Cemeteries	Fencing of cemetery		Yes	Community	Cemeteries				100					
Community, Safety & Social: Parks, Env Health	Noise level meters		Yes	Other Assets	Plant & equipment				40					
Community, Safety & Social: Parks, Env Health	Oil tester		Yes	Other Assets	Plant & equipment			23						
Community, Safety & Social: Parks, Bestershoek	Furniture		Yes	Other Assets	Furniture and other office equipment			49	7					
Community, Safety & Social: Parks, Libraries	Library building (Aeroville)		Yes	Community	Buildings			1,213						
Community, Safety & Social: Parks, Libraries	Library Vehicle		Yes	Other Assets	General vehicles			128						
Corporate Services: Administration	Electronic Filing System		Yes	Intangibles	Computers - software & programming							400		New
Corporate Services: Administration	Computers/office equipment		Yes	Other	Computers - hardware/equipment			66	100	100				New
Parent Capital expenditure	1								46,873	30,126	15,396	16,187		
Entities: List all capital projects grouped by Entity														
Entity A Water project A														
Entity B Electricity project B														
Entity Capital expenditure								-	-	-	-	-		
Total Capital expenditure								26,876	46,873	30,126	15,396	16,187		

Table 79 BCRM Supporting Table SA37 – Consolidated Projects delayed from previous financial year/s

EC102 Blue Crane Route - Supporting Table SA37 Consolidated projects delayed from previous financial year/s												
Municipal Vote/Capital project	Ref. 1,2	Project name	Project number	Asset Class 3	Asset Sub-Class 3	GPS co-ordinates 4	Previous target year to complete	Current Year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
								Original Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
							Year					
R thousand												
Parent municipality: <i>List all capital projects grouped by Municipal Vote</i>				<i>Examples</i>	<i>Examples</i>							
Entities: <i>List all capital projects grouped by Municipal Entity</i>												
Entity Name <i>Project name</i>												

1.22 Municipal Manager's Quality Certificate

I, Thabiso Klaas, Municipal Manager of Blue Crane Route Municipality (EC102), hereby certify that the draft annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the draft annual budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

THABISO KLAAS
MUNICIPAL MANAGER

Date: _____